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If you are in any doubt as to any aspect of this Circular or as to the action to be taken, you should consult a stockbroker or other registered dealer in securities, bank manager, solicitor, professional accountant or other professional adviser.

If you have sold or transferred all your shares in Pacific Ports Company Limited, you should at once hand this Circular to the purchaser or to the bank or stockbroker or other agent through whom the sale or transfer was effected for transmission to the purchaser.

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(incorporated in Bermuda with limited liability)

#### MAJOR AND CONNECTED TRANSACTIONS

REORGANISATION OF NEW WORLD INFRASTRUCTURE LIMITED, PACIFIC PORTS COMPANY LIMITED AND NEW WORLD SERVICES LIMITED, SUBSIDIARIES OF NEW WORLD DEVELOPMENT COMPANY LIMITED

Acquisition of Infrastructure Assets from New World Infrastructure Limited

Acquisition of New World Services Limited from New World Development Company Limited and others

> Increase in Authorised Share Capital Share Consolidation Change of Name

> > Joint Financial Advisers





中國工商銀行(亞洲) ICBC(Asia)

**Independent Financial Adviser to the PPC Independent Board Committee** 



Commerzbank AG Hong Kong Branch

A letter from the PPC Board is set out on pages 9 to 36 of this Circular and a letter from the PPC Independent Board Committee is set out on pages 37 to 38 of this Circular. In addition, a letter from Commerzbank is set out on pages 39 to 59 of this Circular.

A notice dated 18 November 2002 convening a special general meeting of the shareholders of Pacific Ports Company Limited to be held at Room 403, Level 4, Hong Kong Convention and Exhibition Centre, 1 Harbour Road, Wanchai, Hong Kong on Thursday, 12 December 2002 at 10:30 am is set out on pages 241 to 243 of this Circular. Whether or not you are able to attend the meeting, you are requested to complete and return the enclosed form of proxy in accordance with the instructions printed thereon as soon as possible and in any event not less than 48 hours before the time fixed for holding of the meeting. Completion and return of the form of proxy will not preclude you from attending and voting at the meeting should you so wish.

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## EXPECTED TIMETABLE FOR SHARE CONSOLIDATION

2002

Latest time for lodging forms of proxy for the Special General Meeting
Special General Meeting to be held at
2003
Date of Completion
Effective date of the Change of Name on or about Thursday, 30 January
Effective date of the Share Consolidation
Dealings in Consolidated Shares commence 9:30 am on Tuesday, 4 February
Existing counter for trading in board lots of 2,000 PPC Shares closes 9:30 am on Tuesday, 4 February
Temporary counter for trading in board lots of 200 Consolidated Shares (in the form of existing share certificates) opens 9:30 am on Tuesday, 4 February
First day of free exchange of existing share certificates for new share certificates for Consolidated Shares under the new name of PPC
Existing counter for trading in board lots of 1,000 Consolidated Shares (in the form of new share certificates) re-opens 9:30 am on Tuesday, 18 February
Parallel trading in Consolidated Shares (in the form of new share certificates and existing share certificates) commences
Temporary counter for trading in board lots of 200 Consolidated Shares (in the form of existing share certificates) closes
Parallel trading in Consolidated Shares (in the form of new share certificates and existing share certificates) ends
Last day of free exchange of existing share certificates for new share certificates for Consolidated Shares under the new name of PPC

Shareholders should note that the above expected timetable is prepared on the assumptions that the relevant resolutions are passed at the Special General Meeting, Completion will take place on 15 January 2003 and the Change of Name will become effective on or about 30 January 2003. The above expected timetable is therefore indicative only and is subject to change. A further announcement will be made in the event of any such change.

In this Circular, the following expressions have the meaning set out below unless the context requires otherwise:

"Acquisitions" the Infrastructure Assets Acquisition and the Services Assets

Acquisition

"Adjusted EBITDA" EBITDA before net gain/loss on disposal of fixed assets,

subsidiaries and jointly controlled entities, impairment losses of fixed assets, provision for bad and doubtful debts, bad debts written off, unrealised loss on other investments

and impairment losses of non-trading securities

"American Appraisal" American Appraisal Hongkong Limited, an independent

professional valuer

"Announcement" the joint announcement issued by NWD, NWI and PPC on

21 October 2002 in connection with the Reorganisation

"associates" has the meaning ascribed to it under the Listing Rules

"BOC Loan" the RMB998,700,000 term loan facility pursuant to an

agreement dated 17 September 1999 (as amended by a supplementary agreement dated 6 December 1999) between

NWCI as borrower and the Bank of China as lender

"Book Value" the book value of the unaudited consolidated net asset value

of Stalagmite Investments Limited (a Sale Company through which NWI holds its effective interest in the Wuhan Bridge)

as at 30 June 2002, being approximately HK\$751 million

"Bridge Companies" the CJVs in which the relevant Sale Companies hold an

indirect interest and which operate three toll bridges in Guangdong and Tianjin in the PRC; and Wuhan Bridge Construction Company Limited, a joint stock company established under the laws of the PRC, in which the relevant

Sale Company holds an indirect interest

"Cash Consideration" HK\$8,545 million (subject to adjustment as described in

the section headed "Infrastructure Assets Sale Agreement – Adjustment to the Cash Consideration" in the "Letter from the PPC Board" in this Circular), being the cash amount payable by PPC to NWI upon completion of the

Infrastructure Assets Acquisition

"Cash Earnings" profit attributable to shareholders before depreciation and

amortisation, net gain/loss on disposal of fixed assets, subsidiaries and jointly controlled entities, impairment losses of fixed assets and other non-cash items (including provision for bad and doubtful debts, bad debts written off, unrealised loss on other investments and impairment losses

of non-trading securities)

"Change of Name" the change of the English name of PPC from "Pacific Ports Company Limited" to "NWS Holdings Limited" and the change of the Chinese name of PPC, for identification purposes only, from "太平洋港口有限公司" to "新創建 集團有限公司" "Chesterton" Chesterton Petty Ltd., an independent professional valuer "CJV" a Sino-foreign co-operative joint venture company established under the laws of the PRC "Commerzbank" Commerzbank AG acting through its Hong Kong Branch, the independent financial adviser to the PPC Independent Board Committee in relation to the Acquisitions "Compensation Amount" the amount of cash compensation (net of reasonable expenses) which may be received by PPC as a result of the Wuhan government requiring the Wuhan Bridge to cease toll collection from 1 October 2002 and/or the proceeds, if any, from the sale of the effective interest in the Wuhan Bridge held by the relevant Sale Company to the Chinese shareholders or the Wuhan government "Completion" completion of the Acquisitions "Consideration Shares" the NWI Consideration Shares and the NWS Consideration Shares "Consolidated Shares" ordinary shares of HK\$1.00 each in the share capital of PPC to be created by the Share Consolidation "CT9" Container Terminal No. 9 in Tsing Yi Island, New Territories, Hong Kong "CTFEL" Chow Tai Fook Enterprises Limited, a company incorporated in Hong Kong with limited liability and the controlling shareholder of NWD "Deed of Trust" the deed of trust and indemnity to be entered into between NWI and PPC on Completion in respect of NWCI's interest in the Tangjin Highway Companies "Distribution" the distribution in specie of the PPC Distribution Shares to NWI Shareholders in the ratio of approximately 5.87 PPC Distribution Shares to one NWI Share held on the Record Date (subject to rounding down of fractional entitlements) "EBITDA" earnings before interest (and other finance costs), taxation, depreciation and amortisation

"Effective Date" the date (currently expected to be 4 February 2003) on which the Share Consolidation will take effect as described in the section headed "Share Consolidation" in the "Letter from the PPC Board" in this Circular "EJV" a Sino-foreign equity joint venture company established under the laws of the PRC "Enlarged PPC Group" PPC and its subsidiaries immediately following Completion "Experts" American Appraisal, Chesterton, Sallmanns, Commerzbank and PricewaterhouseCoopers "Fully-Diluted Basis" the share capital of PPC on the basis of 2,059,968,000 PPC Shares and 3,193,654,306 Preference Shares in issue (assuming that none of the options granted, or which may be granted, under PPC's share option schemes are exercised) "Highway Companies" the CJVs in which the relevant Sale Companies hold an indirect interest and which operate a total of 34 toll roads in Guangdong, Guangxi, Shanxi and Wuhan in the PRC; and Tate's Cairn Tunnel Company Limited, a company incorporated in Hong Kong with limited liability, in which the relevant Sale Company holds an indirect interest and which operates the Tate's Cairn Tunnel in Hong Kong "HK\$" Hong Kong dollars, the lawful currency of Hong Kong "Hong Kong" the Hong Kong Special Administrative Region of the PRC Industrial and Commercial Bank of China (Asia) Limited "ICBC (Asia)" "Increase in Authorised the increase in the authorised share capital of PPC from Share Capital" HK\$1,180,000,000 to HK\$2,400,000,000 by the creation of 12,200,000,000 new PPC Shares and the effective redesignation of the 4,000,000,000 unissued cumulative convertible redeemable preference shares into unissued ordinary shares "Independent NWD Shareholders" NWD Shareholders, other than CTFEL and its associates "Independent NWI Shareholders" NWI Shareholders, other than: (i) Mombasa Limited (the controlling shareholder of NWI and a wholly-owned subsidiary of NWD) and its associates; and (ii) Financial Concepts Investment Limited (a shareholder of NWI and a wholly-owned subsidiary of NWS) and its associates

PPC Shareholders, other than Seashore Development Limited (the controlling shareholder of PPC and a wholly-

owned subsidiary of NWI) and its associates

"Independent PPC Shareholders"

"Infrastructure Assets" NWI's effective interests (comprising equity and shareholder's loans and advances) in the Operating Companies which operate toll roads, bridges, tunnel, water treatment and power plants in Hong Kong, Macau and the **PRC** "Infrastructure Assets Acquisition" the acquisition of all the Infrastructure Assets by PPC from NWI pursuant to the Infrastructure Assets Sale Agreement "Infrastructure Assets the conditions precedent to the completion of the Acquisition Conditions" Infrastructure Assets Acquisition as set out under the section headed "Infrastructure Assets Sale Agreement - Conditions of the Infrastructure Assets Acquisition" in the "Letter from the PPC Board" in this Circular "Infrastructure Assets the conditional sale and purchase agreement between NWI Sale Agreement" and PPC dated 21 October 2002 relating to the Infrastructure Assets Acquisition "Issue Price" the issue price of approximately HK\$0.9327 each in respect of the Consideration Shares "Latest Practicable Date" 11 November 2002, being the latest practicable date prior to the printing of this Circular for the purpose of ascertaining information contained in this Circular "Listing Rules" the Rules Governing the Listing of Securities on the Stock Exchange "Lotsgain" Lotsgain Limited, a company incorporated in the British Virgin Islands with limited liability and a wholly-owned subsidiary of NWI "Macau" the Macau Special Administrative Region of the PRC "NWCI" New World Infrastructure (China) Investment Limited, a wholly foreign owned enterprise established by NWI under the laws of the PRC "NWCL" New World China Land Limited, a company incorporated in the Cayman Islands with limited liability and the shares of which are listed on the Stock Exchange "NWD" New World Development Company Limited, a company incorporated in Hong Kong with limited liability and the shares of which are listed on the Stock Exchange NWD and its subsidiaries "NWD Group" "NWD Shareholders" the holders of shares in the issued share capital of NWD

"NWI" New World Infrastructure Limited, a company incorporated

in the Cayman Islands with limited liability and the shares

of which are listed on the Stock Exchange

"NWI Consideration Shares" approximately 853 million new PPC Shares to be issued at

approximately HK\$0.9327 per PPC Share on Completion, as part of the consideration payable by PPC to NWI for the

Infrastructure Assets Acquisition

"NWI Group" NWI and its subsidiaries

"NWI Notes" the US\$45 million floating rate notes due 2003 issued by

NWI on 23 February 2000

"NWI Shareholders" the holders of NWI Shares

"NWI Shares" the shares of HK\$1.00 each in the issued share capital of

NWI

"NWS" New World Services Limited, a company incorporated in

the Cayman Islands with limited liability and which is

approximately 52.35%-owned by NWD

"NWS Consideration Shares" approximately 11,701 million new PPC Shares to be issued

at approximately HK\$0.9327 per PPC Share on Completion, as the consideration payable by PPC to the NWS

Shareholders for the Services Assets Acquisition

"NWS Group" NWS, its subsidiaries and its interests in associated

companies

"NWS Shareholders" the holders of NWS Shares

"NWS Shares" the shares of HK\$0.10 each in the issued share capital of

**NWS** 

"Operating Companies" the Highway Companies, the Bridge Companies, the Power

Companies, the Water Companies and the Tangjin Highway

Companies

"PPC" Pacific Ports Company Limited, a company incorporated in

Bermuda with limited liability and the shares of which are

listed on the Stock Exchange

"PPC Board" the board of directors of PPC

"PPC Distribution Shares" being approximately 5,592 million PPC Shares (comprising

the 1,544,976,000 existing PPC Shares held by NWI, approximately 853 million NWI Consideration Shares and the 3,193,654,306 PPC Shares to be issued and allotted

upon conversion in full of the Preference Shares)

"PPC Group" PPC and its subsidiaries "PPC Independent Board the independent committee of the PPC Board constituted Committee" by Mr. Dominic Lai and Mr. Kwong Che-Keung, Gordon, independent non-executive directors of PPC, for the purpose of considering and advising the PPC Shareholders in connection with the Acquisitions "PPC Shareholders" the holders of PPC Shares "PPC Shares" the ordinary shares of HK\$0.10 each in the share capital of **PPC** "Ports Business" the investment in, and the development, operation and management of, terminals in seaports and riverports and related businesses in Hong Kong and various parts of the **PRC** "Power Companies" the CJVs and EJVs in which the relevant Sale Companies hold an indirect interest and which operate four power plants in Guangdong and Sichuan in the PRC and one power plant in Macau "PRC" the People's Republic of China (and except where the context requires, references in this Circular to the PRC do not apply to Hong Kong, Macau or Taiwan) "Preference Shares" 3,193,654,306 4% cumulative convertible redeemable preference shares of HK\$0.10 each in the issued share capital of PPC held by Seashore Development Limited (representing approximately 155.03% of the issued ordinary share capital of PPC as at the date of this Circular, which can be converted into 3,193,654,306 PPC Shares at the option of Seashore Development Limited, a wholly-owned subsidiary of NWI) "Pro Forma Statements" the pro forma statement of unaudited adjusted consolidated net tangible assets, the unaudited pro forma statement of adjusted assets and liabilities, the unaudited pro forma combined profit and loss account and the unaudited pro forma combined cash flow statement of the Enlarged PPC Group, each as set out in Appendix III to this Circular "Record Date" 9 January 2003 (or such other date as the board of directors of NWI or a committee thereof may decide), being the date by reference to which entitlements of NWI Shareholders to the PPC Distribution Shares under the Distribution are to be determined "Reorganisation" the Acquisitions and the Distribution

"RMB" or "Rmb" Renminbi yuan, the lawful currency of the PRC "Sale Companies" a total of 42 companies incorporated in the British Virgin Islands through which NWI holds its effective interest in the Infrastructure Assets "Sale Group Companies" the Sale Companies and their respective subsidiaries and joint ventures "Sallmanns" Sallmanns (Far East) Limited, an independent professional "SDI Ordinance" the Securities (Disclosure of Interests) Ordinance, Chapter 396 of the Laws of Hong Kong "Services Assets" the businesses of the NWS Group which comprise facilities, contracting, transport, financial and environmental services "Services Assets Acquisition" the acquisition of the entire issued share capital of NWS by PPC from the NWS Shareholders pursuant to the Services Assets Sale Agreement "Services Assets Acquisition the conditions precedent to the completion of the Services Conditions" Assets Acquisition as set out under the section headed "Services Assets Sale Agreement - Conditions of the Services Assets Acquisition" in the "Letter from the PPC Board" in this Circular "Services Assets Sale Agreement" the conditional sale and purchase agreement between NWD, PPC and the NWS Shareholders dated 21 October 2002 relating to the Services Assets Acquisition "Share Consolidation" the proposed consolidation of every 10 PPC Shares (issued and unissued) into one Consolidated Share "Shareholder's Loans" the shareholder's loans owing from the Sale Group Companies to Lotsgain which, as at 30 September 2002, amounted to approximately HK\$6,020 million the special general meeting of PPC to be held on 12 "Special General Meeting" December 2002, notice of which is set out on pages 241 to 243 of this Circular The Stock Exchange of Hong Kong Limited "Stock Exchange" "subsidiary" has the meaning ascribed to it under section 2 of the Companies Ordinance, Chapter 32 of the Laws of Hong Kong

"Tangjin Highway Companies" the 14 CJVs which are 60%-owned by NWCI and which

operate the Tangjin Expressway (Tianjin North section) in

Tianjin in the PRC

"Tangjin Loans" the shareholder's loans owing from the Tangjin Highway

Companies to NWCI which, as at 30 September 2002,

amounted to approximately HK\$840 million

"TMT Assets" the telecommunications, media and technology businesses

owned by NWI

"US\$" United States dollars, the lawful currency of the United

States of America

"Water Companies" the companies in which the relevant Sale Company holds

an indirect interest and which principally operate one water treatment plant in Macau and 15 water treatment plants and

one micro-filtration equipment company in the PRC

"Wuhan Bridge" Yangtze River Bridge No. 2, a bridge in Wuhan held by

Wuhan Bridge Construction Company Limited, one of the Bridge Companies, which forms part of the Infrastructure Assets and which has ceased toll collection as required by the Wuhan government with effect from 1 October 2002

For the purposes of illustration only and unless otherwise specified in this Circular, amounts denominated in RMB have been translated into HK\$ at the rate of RMB1.07 = HK\$1.00 and amounts denominated in US\$ have been translated into HK\$ at the rate of US\$1.00 to HK\$7.80.

The terms "Adjusted EBITDA" and "Cash Earnings" as defined in this Circular are not measures generally used in the market, but the PPC Board believes that they are useful supplements to financial data as they will enable the PPC Shareholders to understand PPC's operating performance and are general indicators of PPC's ability to service and incur debt, to internally fund its operational activities and to pay dividends to the PPC Shareholders after the Reorganisation. However, the PPC Shareholders should not consider Adjusted EBITDA and Cash Earnings in isolation or as substitutes to operating income, net income, cash flows from operating activities and other income or cash flow statement data prepared in accordance with generally accepted accounting principles or as measures of PPC's profitability or liquidity. Adjusted EBITDA and Cash Earnings do not take into account any functional or legal requirements of the business that may require PPC to conserve and allocate funds for debt service, capital expenditure or other commitments or restrictions. Adjusted EBITDA and Cash Earnings measures presented in this Circular may not be comparable to other similarly titled measures used by other companies.



# Pacific Ports Company Limited 太平洋港口有限公司

(incorporated in Bermuda with limited liability)

Executive Directors:

Dr. Cheng Kar-Shun, Henry (Chairman)
Chan Wing-Tak, Douglas (Deputy Chairman)
Doo Wai-Hoi, William
Lo Lin-Shing, Simon
So Ngok
Cheung Chin-Cheung, Tommy

Non-Executive Directors:

To Hin-Tsun, Gerald Peter Francis Amour Tse Po-Shing, Andy

Independent Non-Executive Directors:

Dominic Lai

Kwong Che-Keung, Gordon

To the PPC Shareholders

Head office and

principal place of business:

21st Floor

New World Tower 2

18 Queen's Road Central

Hong Kong

Registered office:

Clarendon House

2 Church Street

Hamilton HM11

Bermuda

18 November 2002

Dear Sir or Madam,

## MAJOR AND CONNECTED TRANSACTIONS

Acquisition of Infrastructure Assets from NWI Acquisition of NWS from NWD and others Increase in Authorised Share Capital Share Consolidation Change of Name

#### 1 INTRODUCTION

NWD, NWI and PPC jointly issued an announcement on 21 October 2002 that NWD, NWI, PPC and the NWS Shareholders entered into the Infrastructure Assets Sale Agreement and the Services Assets Sale Agreement which, after Completion, would result in a reorganisation of NWI, PPC and NWS, all being subsidiaries of NWD.

The Reorganisation comprises:

• acquisition of the Infrastructure Assets by PPC from NWI for an aggregate consideration of approximately HK\$10,227 million, representing the aggregate value of: (i) the Cash Consideration (HK\$8,545 million, subject to adjustment, if any); (ii) approximately 853 million NWI Consideration Shares at the Issue Price of approximately HK\$0.9327 per share; and (iii) the undertaking by PPC to pay certain liabilities of NWI in the aggregate amount of approximately HK\$886 million;

- acquisition of the entire issued share capital of NWS by PPC from the NWS Shareholders for a consideration of approximately HK\$10,913 million, which is to be satisfied by the issuance of approximately 11,701 million NWS Consideration Shares at the Issue Price of approximately HK\$0.9327 per share, which represents a share exchange ratio of approximately 8.84 PPC Shares to one NWS Share; and
- a distribution, following Completion, of the entire holding of approximately 5,592 million PPC Distribution Shares by NWI to the NWI Shareholders in the ratio of approximately 5.87 PPC Distribution shares to one NWI Share, which will include the new PPC Shares to be issued to NWI upon conversion in full of the Preference Shares.

Completion of these agreements is subject to, among other things, the approvals of the Independent NWD Shareholders, the Independent NWI Shareholders and the Independent PPC Shareholders. In addition, completion of each of the Infrastructure Assets Sale Agreement and the Services Assets Sale Agreement is conditional upon completion of the other agreement and will, subject to satisfaction and/or waiver of the respective conditions specified in the agreements, take place simultaneously. Details of these agreements are set out in the sections headed "Infrastructure Assets Sale Agreement" and "Services Assets Sale Agreement" below.

Pursuant to the Reorganisation, PPC proposes to: (i) increase its authorised share capital; (ii) consolidate the PPC Shares; and (iii) change the company's name. The proposed increase in authorised share capital, share consolidation and name change are subject to Completion and the approval of the PPC Shareholders. Details of the proposed increase in authorised share capital, share consolidation and name change are set out in the section headed "Information on the PPC Group" below.

The PPC Independent Board Committee, comprising Mr. Dominic Lai and Mr. Kwong Che-Keung, Gordon, has been formed to consider the Acquisitions. Commerzbank has been appointed as the independent financial adviser to the PPC Independent Board Committee in respect of the Acquisitions.

The purpose of this letter and the other sections of the circular of which this letter forms part (the "Circular") is to provide you with information relating to the details of the Acquisitions, to set out the recommendation from the PPC Independent Board Committee and the advice from Commerzbank.

Terms defined in the Circular have the same meanings when used in this letter.

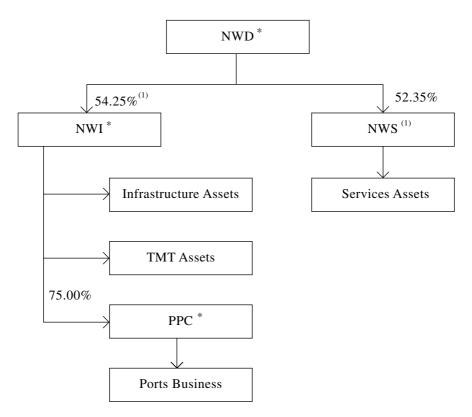
## 2 CORPORATE AND SHAREHOLDING STRUCTURE

The ordinary issued share capital of PPC will be increased from approximately 2,060 million shares as at the Latest Practicable Date to approximately 17,808 million shares upon issuance of the Consideration Shares and 3,193,654,306 PPC Shares pursuant to conversion in full of the Preference Shares but before the Share Consolidation.

As at the Latest Practicable Date, NWD had an interest of approximately 54.25% in NWI which, in turn, had an interest of 75.00% in the ordinary issued share capital of PPC. When the Reorganisation is completed, NWI will cease to hold any PPC Shares while NWD will remain the ultimate holding company of NWI and PPC.

The NWD Group's simplified corporate structures before and after the Reorganisation can be illustrated by the following charts:

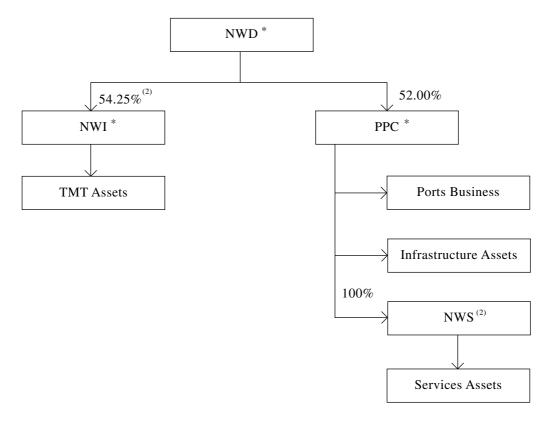
## Before the Reorganisation



Note 1: As at the Latest Practicable Date, in addition to approximately 54.25%, NWD also had an indirect interest of approximately 0.35% in NWI held by Financial Concepts Investment Limited, a wholly-owned subsidiary of NWS.

<sup>\*</sup> Listed on the Stock Exchange

## After the Reorganisation



Note 2: As at the Latest Practicable Date, NWS held an interest of approximately 0.35% in NWI through a wholly-owned subsidiary. Following completion of the Reorganisation, PPC (through that wholly-owned subsidiary of NWS) will hold an interest of approximately 0.35% in NWI and (as a result of the Distribution) NWS will hold an interest of approximately 0.11% in PPC.

<sup>\*</sup> Listed on the Stock Exchange

The following table illustrates the simplified shareholding structure of NWI and PPC as at the Latest Practicable Date and after the Reorganisation:

Before					Ai	fter		
A	pproximate %		Approximate %		Approximate %		Approximate %	
	ownership of	Number of	ownership of	Number of	ownership of	Number of	ownership of	Number of
	the ordinary	issued	the ordinary	issued	the ordinary	issued	the ordinary	issued
	issued share	ordinary	issued share	ordinary	issued	ordinary	issued	ordinary
	capital as at	shares as at	capital as at	shares as at	share capital	shares	share capital	shares
	the Latest	the Latest	the Latest	the Latest	immediately	immediately	immediately	immediately
	Practicable	Practicable	Practicable	Practicable	after the	after the	after the	after the
	Date	Date	Date	Date	Reorganisation	Reorganisation	Reorganisation	Reorganisation
	PPC	PPC	NWI	NWI	PPC	PPC	NWI	NWI
NWD	-	-	54.25	516,561,485	52.00	9,259,289,156	54.25	516,561,485
NWI	75.00	1,544,976,000	-	-	-	-	-	-
PPC	-	-	-	-	0.11(2)	19,709,112	$0.35^{(2)}$	3,357,600
Directors		-	0.18	1,706,800	0.06	11,153,000	0.18	1,706,800

- (1) For the purposes of this table, "directors" means: in respect of the shareholdings in NWI, the directors of NWI; and, in respect of the shareholdings in PPC, the directors of PPC.
- (2) PPC will have an indirect interest of approximately 0.11% in itself and an interest of approximately 0.35% in NWI through Financial Concepts Investment Limited, a wholly-owned subsidiary of NWS.
- (3) The shareholding structure of PPC immediately after Completion but before the conversion of Preference Shares and the Distribution is not shown in this table because the conversion of Preference Shares and the Distribution is conditional upon and is expected to take place immediately after Completion.

#### 3 REASONS FOR, AND BENEFITS OF, THE REORGANISATION

The PPC Board believes that the Reorganisation will be highly beneficial to PPC and the PPC Shareholders. The Reorganisation will broaden and deepen PPC's assets and scope of business. It is intended to allow the Enlarged PPC Group to pursue a clear business and growth strategy in the infrastructure, ports and services businesses, with which the group is expected to become a leader in those sectors in the PRC, Hong Kong and Macau. The Enlarged PPC Group's geographic footprint will cover Hong Kong, Macau and many strategically important and high-growth regions within the PRC including Tianjin, Guangdong, Xiamen, Beijing and Shanghai. The reasons for, and benefits of, the Reorganisation are discussed in greater detail below.

#### Strong Ability to Capture Growth in Greater China

The PPC Board believes that the Enlarged PPC Group will be well-positioned to capture the many exciting opportunities that will arise with China's accession to the World Trade Organisation ("WTO"). New infrastructure projects have been announced and coastal port development is proceeding at a fast pace, backed by local and central governments. Hong Kong and Macau, traditionally important gateways into China, are expected to benefit from the growth opportunities in the PRC. The Reorganisation presents a unique opportunity for PPC to broaden and deepen its assets and scope of business – this development, the PPC Board believes, will place the group in a position not only to capture the WTO-related growth opportunities but also to operate effectively against the increased competition that will ensue. Growth opportunities have been identified in relation to ports, water projects (in particular, water treatment), transport and construction.

#### **Substantial Increase in Recurrent Cash Flow**

The ability to capture growth will require steady cash flow and the Reorganisation will bring about a significant increase in operating cash flow: the pro forma Adjusted EBITDA of the Enlarged PPC Group is approximately HK\$3,053 million for the year ended 30 June 2002, as compared to approximately HK\$451 million for the PPC Group for the same period, representing a multiple of approximately 6.8 times. The Enlarged PPC Group will be able to draw on the cash flow streams of the toll roads, bridges, tunnel, power plants and water treatment plants which make up the Infrastructure Assets, as well as the transport business and the property and facility management business which are central to the Services Assets. The majority of the Infrastructure Assets and the Services Assets are operational and have demonstrated steady, recurrent cash generation and resilience against cyclical economic changes.

#### Significant Increase in Cash Earnings and Cash Earnings per PPC Share

The Reorganisation will bring about a significant increase in Cash Earnings for PPC Shareholders: the pro forma Cash Earnings of the Enlarged PPC Group for the year ended 30 June 2002 is approximately HK\$2,136 million, representing a multiple of approximately 5.6 times of the Cash Earnings of the PPC Group for the same period. The pro forma Cash Earnings per PPC Share for the Enlarged PPC Group is approximately HK\$0.120 immediately following Completion, representing a multiple of approximately 1.7 times (or an additional HK\$0.048 per PPC Share), when compared with the Cash Earnings per PPC Share (on a Fully-Diluted Basis) of the PPC Group for the same period.

This significant increase in Cash Earnings for PPC and its shareholders will underpin the future strategies of the Enlarged PPC Group to pursue growth opportunities, an optimal capital structure and a sustainable dividend policy.

#### **Benefits of Scale**

In addition to the expansion in asset base, business scope and geographical footprint, the Enlarged PPC Group will enjoy the benefits of operating with greater financial strength. The pro forma turnover of the Enlarged PPC Group for the year ended 30 June 2002, is approximately HK\$12,409 million, representing a multiple of approximately 99.2 times that of the PPC Group for the same period; the pro forma consolidated total assets is approximately HK\$37,196 million, representing a multiple of approximately 9.7 times; while the pro forma consolidated net tangible assets is approximately HK\$8,889 million, representing a multiple of approximately 2.4 times.

These gains in financial strength will give the Enlarged PPC Group greater leverage in obtaining capital amongst both lenders and investors and thus greater speed and efficiency in identifying and capturing growth opportunities.

Access to investment capital will also be facilitated by the expected increase in the public float of PPC Shares. So far as the PPC Board is aware, the number of PPC Shares held by the public will increase significantly from approximately 515 million shares to approximately 6,861 million shares as a result of the Reorganisation (that is, from a public float of 25% to approximately 38%). For this purpose and as required under the Listing Rules, NWD and its associates, as well as other connected persons as defined under the Listing Rules, are excluded from the calculation of public float.

#### Transformation of Business Portfolio

The PPC Group will be transformed from having a single line of business, namely ports and port-related business, into operating a portfolio with different lines of business in infrastructure, ports and services. The PPC Board believes that the businesses in the new portfolio are complementary to each other and will give management greater strategic focus in building the Enlarged PPC Group into a leader in those business sectors.

Having different lines of activities and added scale will also lend stability and a reduction in volatility to the businesses, earnings and cash flow, which will lower the cost of capital of the Enlarged PPC Group as a whole and, in turn, increase the value of the Enlarged PPC Group. Also, combining the businesses under unified management will contribute to optimising capital allocation among different businesses, which will, in turn, help to increase return on capital employed.

#### **Sharing of Experience and Relationships**

The Reorganisation will bring together experienced and successful management teams at PPC, NWI and NWS, each with a strong track-record of developing projects in the PRC, Hong Kong and Macau. Within the Enlarged PPC Group, they will be able to share their experience and the relationships which they have developed with joint venture partners (including government and government-related organisations). These development and management experience and strategic relationships will confer both tangible and intangible benefits to the execution of the growth strategy.

#### 4 INFRASTRUCTURE ASSETS SALE AGREEMENT

#### **Date**

21 October 2002

#### **Parties**

Vendor: NWI

Purchaser: PPC

## The Infrastructure Assets Acquisition

Pursuant to the Infrastructure Assets Sale Agreement:

- NWI will procure Lotsgain (its wholly-owned subsidiary) to sell, and PPC will purchase, the entire issued share capital of the Sale Companies;
- NWI will procure Lotsgain to assign all of its rights and benefits under the outstanding Shareholder's Loans to PPC absolutely;
- NWI will enter into the Deed of Trust in respect of the transfer of the rights, benefits, liabilities and obligations accruing to NWI (from the date of Completion) in respect of its indirect interest (through NWCI) in the Tangjin Highway Companies (including the Tangjin Loans) to PPC, and pursuant to the Deed of Trust, PPC will also undertake to repay the principal and interest outstanding from NWCI (as borrower) under the BOC Loan from time to time as they fall due; and

• PPC will make an up-front payment to NWI representing the face value of the NWI Notes, subject to adjustment, if any.

NWI's interests in the Sale Companies and the Tangjin Highway Companies as at 30 June 2002, and the Shareholder's Loans and the Tangjin Loans as at 30 September 2002, had an aggregate value of approximately HK\$10,227 million. The Sale Companies are wholly-owned subsidiaries of NWI through which NWI holds its effective interests in the Operating Companies (other than the Tangjin Highway Companies held by NWCI).

Following Completion, the Sale Companies will become wholly-owned subsidiaries of PPC and will be consolidated in the consolidated financial statements of PPC. The Tangjin Highway Companies will be equity accounted for in the consolidated financial statements of PPC.

The Infrastructure Assets represent all of NWI's interests in its traditional infrastructure assets, that is, road, bridge, tunnel, water treatment and power plant investments.

#### Consideration

The aggregate consideration payable by PPC to NWI pursuant to the Infrastructure Assets Acquisition amounts to approximately HK\$10,227 million and has been determined on the basis of arm's length negotiations (with reference to an independent valuation of the Infrastructure Assets prepared by Sallmanns, valuing the Infrastructure Assets at approximately HK\$10,160 million as at 30 June 2002 which, after adjusting for certain corporate expenses and the Book Value, is equivalent to approximately HK\$10,227 million).

The value of the consideration represents approximately 1.1 times of the audited pro forma net tangible assets of the Infrastructure Assets together with the Shareholder's Loans and the Tangjin Loans as at 30 June 2002. The valuation of the Infrastructure Assets has been determined based on an income approach known as the discounted cash flow method. A summary of Sallmanns' valuation report is set out in Appendix IV to the Circular.

The aggregate consideration is to be satisfied by:

- the payment of the Cash Consideration, which will be financed by external loans and internal resources of PPC, by PPC to NWI (subject to adjustment, if any, as set out in the sub-section headed "Adjustment to the Cash Consideration" below);
- the issuance of the NWI Consideration Shares by PPC to NWI or its nominee at the Issue Price; and
- the undertaking by PPC to repay the principal and interest outstanding from NWCI under the BOC Loan.

#### Adjustment to the Cash Consideration

If any additional shareholder's loans are made by NWI and/or Lotsgain to the Sale Group Companies or by NWCI to the Tangjin Highway Companies between 1 October 2002 and Completion and not repaid before Completion, PPC will acquire such loans for cash at their face value. If any Shareholder's Loans or Tangjin Loans are repaid between 1 October 2002 and Completion, the Cash Consideration will be reduced on a dollar-for-dollar basis. An announcement will be made by NWI and PPC if there is any material change to the Shareholder's Loans and/or the Tangjin Loans. There has been no material change in the balance of the Shareholder's Loans and/or the Tangjin Loans since 30 September 2002 up to the Latest Practicable Date.

Pursuant to the Infrastructure Assets Sale Agreement, PPC undertakes that, if so requested by NWI in certain circumstances, PPC will execute a deed poll to assume the liabilities of NWI under the outstanding NWI Notes with effect from Completion. In such event, the Cash Consideration will be reduced by such amount representing the outstanding liabilities of NWI under the NWI Notes which will have been assumed by PPC.

PPC is acquiring an effective interest of approximately 48.86% in the Wuhan Bridge from NWI at the Book Value, subject to adjustment depending on the Compensation Amount. If the Compensation Amount exceeds the Book Value, PPC will pay to NWI an amount equivalent to half of the amount by which the Compensation Amount exceeds the Book Value. If the Compensation Amount is less than the Book Value, NWI will pay to PPC an amount equivalent to the amount by which the Book Value exceeds the Compensation Amount.

Taking into consideration the above reasons and factors, the PPC Board believes that the aggregate consideration of approximately HK\$10,227 million for the Infrastructure Assets Acquisition is fair and reasonable. The PPC Board also considers the terms of the Infrastructure Assets Sale Agreement (including the Cash Consideration, the number of NWI Consideration Shares and the Issue Price) to be fair and reasonable and in the best interests of PPC and the PPC Shareholders as a whole.

#### **NWI Consideration Shares**

The NWI Consideration Shares, when issued, will rank pari passu in all respects with the PPC Shares then in issue, including the right to receive any dividend declared after the date of Completion. The NWI Consideration Shares represent:

- approximately 41.41% of the existing issued ordinary share capital of PPC;
- approximately 5.84% of the issued ordinary share capital of PPC as enlarged by the issuance of all the Consideration Shares but before conversion of the Preference Shares; and
- approximately 4.79% of the issued ordinary share capital of PPC as enlarged by the issuance of all the Consideration Shares and conversion in full of all the Preference Shares.

The Issue Price of approximately HK\$0.9327 per NWI Consideration Share has been determined with reference to an independent valuation of PPC prepared by Chesterton. The valuation of PPC has been determined based on an income approach known as the price/earnings multiple method. A summary of Chesterton's valuation report is set out in Appendix VI to the Circular.

The Issue Price has been determined with reference to an independent valuation of PPC by Chesterton of HK\$4,900 million for a value per PPC Share on a Fully-Diluted Basis.

The Issue Price represents:

a premium of approximately 132.01% to the average closing price of approximately HK\$0.4020 per PPC Share as quoted on the Stock Exchange from 2 October 2002 to 16 October 2002, being the last 10 trading days in the PPC Shares on the Stock Exchange prior to date of the Announcement;

- a premium of approximately 112.95% to the average closing price of approximately HK\$0.4380 per PPC Share as quoted on the Stock Exchange from 28 October 2002 to 8 November 2002, being the last 10 trading days in the PPC Shares on the Stock Exchange prior to the Latest Practicable Date; and
- a premium of approximately 69.58% and 119.20% to the highest and average closing prices of HK\$0.5500 and HK\$0.4255 per PPC Share as quoted on the Stock Exchange during the period from 16 October 2000 to 16 October 2002, being the last two calendar years prior to the date of the Announcement.

The PPC Board believes that the Issue Price and the Cash Consideration are fair and reasonable. The Issue Price represents a premium of about 33.09% to the audited net tangible asset value of the PPC Group as at 30 June 2002 of approximately HK\$0.7008 per PPC Share on a Fully-Diluted Basis.

#### **Conditions of the Infrastructure Assets Acquisition**

Completion of the Infrastructure Assets Acquisition is conditional upon, among other things, the following Infrastructure Assets Acquisition Conditions:

- the passing at a general meeting of NWI by the Independent NWI Shareholders of a resolution to approve the Infrastructure Assets Sale Agreement and transactions contemplated therein;
- PPC having obtained financing for the Cash Consideration on terms satisfactory to PPC and all the conditions precedent relevant to such financing arrangements having been fulfilled (or waived) in accordance with the terms thereof, save for the condition therein relating to the obligations of NWI and PPC under the Infrastructure Assets Sale Agreement;
- the passing at a general meeting of PPC by the Independent PPC Shareholders of a resolution to approve the Infrastructure Assets Sale Agreement and transactions contemplated therein, the Increase in Authorised Share Capital and the allotment and issuance of the NWI Consideration Shares;
- all the conditions precedent to the Services Assets Sale Agreement having been fulfilled (or waived) in accordance with the terms thereof, save for the condition therein relating to the obligations of NWI and PPC under the Infrastructure Assets Sale Agreement;
- the Stock Exchange granting approval of the listing of, and permission to deal in, the NWI Consideration Shares and the PPC Shares to be issued upon conversion of the Preference Shares and such approval not having been subsequently revoked prior to Completion;
- the release of NWI from certain guarantees in relation to loans taken out by Asia Container Terminals Limited to facilitate it in completing the construction of CT9 and such release remaining in full force and effect;

- the waiver of pre-emptive right from the existing shareholders of certain Sale Group Companies and the release of NWI and Lotsgain from certain related guarantees and such waiver and release remaining in full force and effect;
- the passing at a general meeting of NWI of a resolution to approve a distribution in specie of the PPC Distribution Shares to the NWI Shareholders in accordance with the articles of association of NWI;
- the Bermuda Monetary Authority granting all necessary consents and approvals in respect of the allotment and issuance of the NWI Consideration Shares and any matters or actions contemplated by the Infrastructure Assets Sale Agreement; and
- if so required, the consents, licences, authorisations, orders, grants, confirmations, permissions, registrations and other approvals necessary for the Infrastructure Assets Acquisition by PPC having been obtained by NWI and/or PPC from appropriate governments, governmental, supranational or trade agencies, courts or other regulatory bodies or other persons on terms reasonably satisfactory to PPC or NWI (as the case may be) and such consents, licences, authorisations, orders, grants, confirmations, permissions, registrations and other approvals remaining in full force and effect.

Under the Infrastructure Assets Sale Agreement, there are provisions allowing for the waiver of certain of the Infrastructure Assets Acquisition Conditions. Completion of the Infrastructure Assets Acquisition will take place on the later of: (i) 15 January 2003; or (ii) the third business day (Saturday excepted) after the day on which the Infrastructure Assets Sale Agreement becomes unconditional, or on such other date as NWI and PPC may mutually agree in writing. Completion of the Infrastructure Assets Sale Agreement and the Services Assets Sale Agreement are interconditional and, subject to satisfaction or waiver of the relevant conditions, will take place simultaneously.

If the Infrastructure Assets Acquisition Conditions are not satisfied or waived on or before 30 June 2003 (or such other date as NWI and PPC may agree), the Infrastructure Assets Sale Agreement will lapse and an announcement will be made accordingly. The PPC Board expects the Infrastructure Assets Sale Agreement to be completed on or about 15 January 2003.

Application will be made to the Listing Committee of the Stock Exchange for the listing of, and permission to deal in, the NWI Consideration Shares to be issued at Completion.

## **Information on the Infrastructure Assets**

The Infrastructure Assets comprise all of NWI's effective interests in the Highway Companies, the Tangjin Highway Companies, the Bridge Companies, the Power Companies and the Water Companies.

The Highway Companies operate a total of 34 toll roads in Guangdong, Guangxi, Shanxi and Wuhan in the PRC and the Tate's Cairn Tunnel in Hong Kong. The Tangjin Highway Companies operate the Tangjin Expressway (Tianjin North Section) in Tianjin in the PRC. The Bridge Companies operate three toll bridges in Guangdong and Tianjin in the PRC. NWI has an effective interest of approximately 48.86% in the Bridge Company which owns the Wuhan Bridge.

The Highway Companies, the Tangjin Highway Companies and the Bridge Companies provide a network of expressways, roadways and bridges for freight and passenger transport in Guangdong, Guangxi, Shanxi, Tianjin and Wuhan in the PRC and Hong Kong.

The Power Companies operate four power plants in Guangdong and Sichuan in the PRC and one power plant in Macau.

The Water Companies operate one water treatment plant in Macau, 15 water treatment plants in the PRC and one water treatment equipment manufacturing plant in the PRC.

#### Non-compete Undertaking of NWI

Pursuant to the terms of the Infrastructure Assets Sale Agreement, NWI has given a non-compete undertaking to PPC such that, among other things, NWI will not and will procure that its subsidiaries will not in any relevant capacity during 15 years from the date of Completion directly or indirectly carry on any investment, development, operation or management of toll roads, toll bridges, tunnels, water treatment plants, power plants or the manufacture, trading or sale of water treatment equipment anywhere in the world (other than certain permitted activities).

#### Distribution of NWI Consideration Shares

The NWI Consideration Shares will be distributed by NWI to the NWI Shareholders pursuant to the Distribution.

#### 5 SERVICES ASSETS SALE AGREEMENT

#### Date

21 October 2002

#### **Parties**

Warrantors: NWD and CTFEL

Vendor: NWS Shareholders

Purchaser: PPC

#### The Services Assets Acquisition

Pursuant to the Services Assets Sale Agreement, the NWS Shareholders will sell, and PPC will purchase, the entire issued share capital of NWS for a consideration of approximately HK\$10,913 million. NWS is an approximately 52.35%-owned subsidiary of NWD, through which NWD holds its effective interests in the NWS Group.

Following Completion, NWS will become a wholly-owned subsidiary of PPC. The NWS Group represents all of NWD's interests in the Services Assets.

#### Consideration

The consideration payable by PPC to the NWS Shareholders pursuant to the Services Assets Acquisition amounts to approximately HK\$10,913 million and has been determined on the basis of arm's length negotiations (with reference to an independent valuation of the NWS Group prepared by American Appraisal, valuing the NWS Group at HK\$11,003 million as at 30 June 2002 which, after adjusting for the amount of cash dividends of approximately HK\$89.61 million elected by the NWS Shareholders, is equivalent to approximately HK\$10,913 million). The valuation of the operating subsidiaries of the NWS Group has been determined based on an income approach known as the discounted cash flow method. A summary of American Appraisal's valuation report is set out in Appendix V to the Circular.

The consideration is to be satisfied by the issuance of the NWS Consideration Shares by PPC to the NWS Shareholders or their nominees at the Issue Price of approximately HK\$0.9327 per NWS Consideration Share, giving PPC an implied equity value of approximately HK\$4,900 million (on a Fully-Diluted Basis) before the Reorganisation. The NWS Consideration Shares represent a share exchange ratio of approximately 8.84 PPC Shares to one NWS Share, which is arrived at on the basis of the consideration for the Services Assets Acquisition. The value of the consideration of the entire issued share capital of NWS represents approximately 2.4 times of the audited net tangible assets of the NWS Group as at 30 June 2002.

Taking into consideration the above reasons and factors, the PPC Board believes that the consideration of approximately HK\$10,913 million in respect of the Services Assets Acquisition is fair and reasonable. The PPC Board also considers the terms of the Services Assets Sale Agreement (including the number of NWS Consideration Shares and the Issue Price) to be fair and reasonable and in the best interests of PPC and the PPC Shareholders as a whole.

## **NWS Consideration Shares**

The NWS Consideration Shares, when issued, will rank pari passu in all respects with the PPC Shares then in issue, including the right to receive any dividend declared after the date of Completion. The NWS Consideration Shares represent:

- approximately 568.02% of the existing issued ordinary share capital of PPC;
- approximately 80.07% of the issued ordinary share capital of PPC as enlarged by the issuance of all the Consideration Shares but before conversion of the Preference Shares; and
- approximately 65.71% of the issued ordinary share capital of PPC as enlarged by the issuance of all the Consideration Shares and conversion in full of the Preference Shares.

The Issue Price has been determined with reference to an independent valuation of PPC prepared by Chesterton. The valuation of PPC has been determined based on an income approach known as the price/earnings multiple method. A summary of Chesterton's valuation report is set out in Appendix VI to the Circular.

#### The Issue Price represents:

- a premium of approximately 132.01% to the average closing price of approximately HK\$0.4020 per PPC Share as quoted on the Stock Exchange from 2 October 2002 to 16 October 2002, being the last 10 trading days in the PPC Shares on the Stock Exchange prior to the date of the Announcement;
- a premium of approximately 112.95% to the average closing price of approximately HK\$0.4380 per PPC Share as quoted on the Stock Exchange from 28 October 2002 to 8 November 2002, being the last 10 trading days in the PPC Shares on the Stock Exchange prior to the Latest Practicable Date; and
- a premium of approximately 69.58% and 119.20% to the highest and average closing prices of HK\$0.5500 and HK\$0.4255 per PPC Share as quoted on the Stock Exchange during the period from 16 October 2000 to 16 October 2002, being the last two calendar years prior to the date of the Announcement.

The PPC Board believes that the Issue Price is fair and reasonable. The Issue Price represents a premium of about 33.09% to the audited net tangible asset value of the PPC Group as at 30 June 2002 of approximately HK\$0.7008 per PPC Share on a Fully-Diluted Basis.

#### **Conditions of the Services Assets Acquisition**

Completion of the Services Assets Acquisition is conditional upon, among other things, the following Services Assets Acquisition Conditions:

- the passing at a general meeting of NWD by the Independent NWD Shareholders of a resolution to approve the Reorganisation and related matters;
- the passing at a general meeting of NWI by the Independent NWI Shareholders of a resolution to approve the Services Assets Sale Agreement and transactions contemplated therein:
- the passing at a general meeting of PPC by the Independent PPC Shareholders, or the PPC Shareholders, as the case may be, of a resolution to approve the Services Assets Sale Agreement and transactions contemplated therein, the increase in the authorised share capital of PPC and the allotment and issuance of the NWS Consideration Shares;
- all the conditions precedent to the Infrastructure Assets Sale Agreement having been fulfilled (or waived) in accordance with the terms thereof, save for the condition therein relating to the obligations of the parties under the Services Assets Sale Agreement;
- the Stock Exchange granting approval of the listing of, and permission to deal in, the NWS Consideration Shares and such approval not having been subsequently revoked prior to Completion;
- the Bermuda Monetary Authority granting all necessary consents and approvals in respect of the allotment and issuance of the NWS Consideration Shares and any matters or actions contemplated under the Services Assets Sale Agreement; and

• if so required, the consents, licences, authorisations, orders, grants, confirmations, permissions, registrations and other approvals necessary for the Services Assets Acquisition by PPC and/or NWS having been obtained by NWD and/or PPC and/or NWS from appropriate governments, governmental, supranational or trade agencies, courts or other regulatory bodies or lenders or creditors on terms reasonably satisfactory to PPC or NWD (as the case may be) and such consents, licences, authorisations, orders, grants, confirmations, permissions, registrations and other approvals remaining in full force and effect.

Under the Services Assets Sale Agreement, there are provisions allowing for the waiver of certain of the Services Assets Acquisition Conditions. Completion of the Services Assets Acquisition will take place on the later of: (i) 15 January 2003; or (ii) the third business day (Saturdays excepted) after the day on which the Services Assets Sale Agreement becomes unconditional, or on such other date as NWD and PPC may mutually agree in writing. Completion of the Services Assets Sale Agreement and the Infrastructure Assets Sale Agreement are inter-conditional and, subject to satisfaction or waiver of the relevant conditions, will take place simultaneously.

If the Services Assets Acquisition Conditions are not satisfied or waived on or before 30 June 2003 (or such other date as NWD and PPC may agree), the Services Assets Sale Agreement will lapse. The PPC Board expects the Services Assets Sale Agreement to be completed on or about 15 January 2003.

Application will be made to the Listing Committee of the Stock Exchange for the listing of, and permission to deal in, the NWS Consideration Shares to be issued at Completion.

#### Non-compete and Engagement Undertakings of NWD

It is a term of the Services Assets Sale Agreement that, at Completion, NWD and PPC will enter into a deed of non-compete and engagement undertakings pursuant to which NWD will undertake to PPC that within the period of 15 years from the date of Completion, NWD will not and will procure that its subsidiaries (other than members of the PPC Group) will not (other than pursuant to certain exceptions), directly or indirectly, participate in, hold any right or interest in any business in the nature of:

- any of the services comprised in the Services Assets anywhere within Asia; or
- any of the projects comprised in the Infrastructure Assets anywhere in the world.

Pursuant to the deed of non-compete and engagement undertakings, the NWD Group will be allowed to engage in (including but not limited to) the following businesses:

- the carrying on by the NWD Group of any business (not being part of the business of the NWS Group or the business of the NWI Group relating to the Infrastructure Assets as carried on by them as at 21 October 2002) which, as at 21 October 2002, the NWD Group was carrying on;
- the investment of any member of the NWD Group in any company listed on the Stock Exchange or any recognised stock exchange (regardless of the business of the investee company), provided that the NWD Group's interest in such listed company does not exceed 15% of the entire issued share capital of such listed company;

- in relation to facility management and ancillary related businesses comprised in the Services Assets, the operation or ownership of an interest by any member of the NWD Group in the convention business of any hotel or leisure properties or hospitality business (but excluding any business whose annual revenue from convention activities exceeds 15% of the total annual revenue of such business) in which the NWD Group has an interest, regardless of the extent of such interest;
- in relation to the business of facility management and property management comprised in the Services Assets, the provision by the NWD Group of facility and property management services in establishments such as department stores, super/hypermarkets, hotels, entertainment, leisure, medical, recreational and other special purpose facilities, telecommunications and broadcasting facilities or properties;
- the provision by any member of the NWD Group of construction and/or construction project management services in respect of development projects owned by the NWD Group;
- the provision of services on normal commercial and arm's length terms by any member
  of the NWD Group to the Enlarged PPC Group in relation to the Infrastructure Assets
  pursuant to a decision by the independent directors of PPC allowing the provision of
  such services; and
- the business presently carried on or proposed to be carried on by New World Liberty China Ventures Limited (a joint venture 50%-owned by NWD) or its subsidiaries.

In addition, NWD will, pursuant to the deed of non-compete and engagement undertakings (subject to certain qualifications), undertake to PPC, in relation to all requirements in Hong Kong of the NWD Group for the provision of any services comprised in the Services Assets, to engage the Enlarged PPC Group for the provision of such services for a period of 15 years from the date of Completion.

Pursuant to the non-compete and engagement undertakings, NWD will not be obliged to engage the Enlarged PPC Group for provision of any services comprised in the Services Assets if: (i) the businesses and projects for which such services are required are not wholly-owned by NWD, or if NWD does not have the right to select providers of such services for the relevant businesses and projects; (ii) the compliance with the terms of such undertakings are contrary to the terms of the contracts governing the relevant businesses or projects of NWD or any applicable law, regulations or administrative directives promulgated by competent authorities; or (iii) the Enlarged PPC Group does not have the necessary qualifications to provide the services required.

The engagement undertakings will lapse if NWD ceases to be the controlling shareholder of PPC.

## **Non-Disposal Undertaking**

Under the Services Assets Sale Agreement, each of the NWS Shareholders has given an undertaking to PPC not to sell, encumber or otherwise dispose of any of the NWS Consideration Shares allotted to it within a period of six months following completion of the Services Assets Acquisition, except with the prior consent of PPC or for disposal of any of the NWS Consideration Shares to NWD or its nominee.

#### Information on the NWS Group

The NWS Group's businesses are currently organised into five major operating divisions, namely facilities, contracting, transport, financial and environmental services. A brief description of each division is set out below.

#### **Facilities**

Under the facilities division, the NWS Group hosted over 2,296 events and more than 5.1 million visitors for the year ended 30 June 2002 at the Hong Kong Convention and Exhibition Centre. The NWS Group also has approximately 150,000 household units (making it one of the largest property managers in Hong Kong), more than 60,000 car park spaces and more than 120 million square feet of commercial and industrial premises under its management. The NWS Group is also one of the largest security and guarding, cleaning and laundry companies in Hong Kong.

- (a) Convention and exhibition operations: the principal operating company is Hong Kong Convention and Exhibition Centre (Management) Limited (wholly-owned by NWS) which operates and manages the Hong Kong Convention and Exhibition Centre and provides consultancy and advisory services in relation to design and operation of convention and exhibition facilities and related functions such as the setting up of media and broadcasting centres for major international functions.
- (b) **Property management:** the principal operating companies are Urban Property Management Limited, Kiu Lok Service Management Company Limited and Urban Parking Limited (all wholly-owned by NWS) and International Property Management Limited (99%-owned by NWS) which undertake the provision of property management services and related services, including property sales and leasing agency, property management consultancy and carpark management.
- (c) Security and guarding: the principal operating companies are General Security (HK) Limited and Uniformity Security Company Limited (both wholly-owned by NWS), which provide a full range of security and related business including guarding services in the residential, commercial and industrial sectors, security system installation, maintenance and alarm monitoring, armoured transport services and supply of security products.
- (d) Cleaning and laundry: the principal operating companies are Pollution & Protection Services Limited, Wai Hong Cleaning & Pest Control Company Limited and New China Laundry Limited (all wholly-owned by NWS) which provide a diversified range of services, including building and office cleaning, and laundry.

#### Contracting

The NWS Group's contracting division has built numerous landmark buildings in Hong Kong, Macau and the PRC including the Hong Kong Convention and Exhibition Centre, Times Square, Grand Hyatt Hotel, Hong Kong Parkview and Chi Lin Nunnery in Hong Kong, the Macau International Airport in Macau and the New World Center in Beijing.

- (a) Construction: the principal operating company is Hip Hing Construction Company Limited (wholly-owned by NWS), which provides a comprehensive range of construction and related services such as building construction, civil engineering, foundation, demolition, building services, decoration and fitting-out works, construction management, building equipment and materials supply. The NWS Group also provides a broad range of related services covering the provision of individual specialist construction services to the complete design and construction of buildings on a turnkey basis.
- (b) Electrical and mechanical engineering: the principal operating companies are Young's Engineering Holdings Limited and Tridant Engineering Company Limited (both whollyowned by NWS), which provide and install a wide range of building-related electrical and mechanical engineering works including air-conditioning, heating and ventilation systems, fire services systems, plumbing and drainage systems, and electrical systems. The range of services cover the provision of individual specialist electrical and mechanical engineering trade services to the complete design and installation of electrical and mechanical systems.

#### **Transport**

The principal operating companies are New World First Bus Services Limited, New World First Ferry Services Limited and New World First Ferry Services (Macau) Limited, all of which are wholly-owned by NWS. New World First Bus Services Limited was awarded the bus franchise of 88 routes in March 1998 and built up a fleet size of 760 buses currently serving 100 routes in Hong Kong. New World First Ferry Services Limited operates a total of 11 routes serving outlying islands and inner harbour routes. New World First Ferry Services (Macau) Limited provides ferry services between Hong Kong and Macau.

#### Financial

The principal operating companies are New World Insurance Services Limited (wholly-owned by NWS), Tai Fook Securities Group Limited (20%-owned by NWS) and Tricor Holdings Limited (23%-owned by NWS), which provide international risk management and insurance broking services, securities services and secretarial services respectively.

#### Environmental

The principal operating companies are Hong Kong Island Landscape Company Limited (wholly-owned by NWS) and Far East Landfill Technologies Limited (47%-owned by NWS). Hong Kong Island Landscape Company Limited provides landscaping consultancy, plant hire and maintenance services, while Far East Landfill Technologies Limited operates the North East New Territories Landfill in Fanling, one of Asia's largest landfill sites.

#### 6 INCREASE IN AUTHORISED SHARE CAPITAL

The authorised share capital of PPC is HK\$1,180,000,000 which consists of 7,800,000,000 ordinary shares of par value HK\$0.10 each and 4,000,000,000 4% cumulative convertible redeemable preference shares of par value HK\$0.10 each. As at the Latest Practicable Date, 2,059,968,000 PPC Shares and 3,193,654,306 Preference Shares were in issue.

In order to enable the issue of the Consideration Shares and to facilitate PPC's future expansion, the PPC Board proposes to increase the authorised share capital of PPC from HK\$1,180,000,000 to HK\$2,400,000,000 initially by the creation of 12,200,000,000 new PPC Shares and then by the effective redesignation of the unissued preference shares into unissued ordinary shares. The Increase in Authorised Share Capital is subject to the approval of the PPC Shareholders at the Special General Meeting.

If the relevant resolutions are passed at the Special General Meeting, 12,200,000,000 new PPC Shares will be created to enable the issue of the Consideration Shares. Immediately after conversion of all the Preference Shares, the 4,000,000,000 then unissued preference shares in the authorised share capital of PPC will be cancelled, but at the same time an additional 4,000,000,000 new unissued PPC Shares will be created, so that the authorised share capital of PPC will then remain at HK\$2,400,000,000, comprising of 24,000,000,000 ordinary shares of par value HK\$0.10 each.

Shortly after Completion and the Distribution, the share capital of PPC will be consolidated pursuant to the Share Consolidation as described below.

#### 7 SHARE CONSOLIDATION

## **Basis of the Share Consolidation**

The PPC Board proposes that, subject to the conditions set out below, every 10 PPC Shares (both issued and unissued) will be consolidated into one Consolidated Share. The issued Consolidated Shares will rank pari passu in all respects with each other. The Consolidated Shares will be traded in board lots of 1,000 Consolidated Shares each. As at the Latest Practicable Date, 2,059,968,000 fully-paid PPC Shares were in issue.

Immediately upon the Increase in Authorised Share Capital and Share Consolidation becoming effective, the authorised share capital of the Company will be increased to HK\$2,400,000,000 comprising 2,400,000,000 Consolidated Shares. Immediately upon Completion, the Increase in Authorised Share Capital and the Share Consolidation, approximately 1,780,759,000 Consolidated Shares will be in issue and credited as fully-paid, ranking pari passu in all respects with each other and have the rights and privileges and be subject to the restrictions in respect of the shares as defined and contained in PPC's bye-laws (assuming that none of the options granted, or which may be granted, under PPC's share option schemes are exercised and there is no further issue of PPC Shares before then).

Under the Share Consolidation, every 10 issued PPC Shares registered in the name of each PPC Shareholder on the register of members of PPC at the opening of business on the Effective Date will be consolidated into one Consolidated Share. Any fractional entitlements to Consolidated Shares to be issued will be aggregated and sold by an agent appointed by the PPC Board for that purpose and the net proceeds of each sale (after deduction of the expenses of such sale) will be paid to PPC for the benefit of PPC.

#### **Conditions of the Share Consolidation**

The Share Consolidation is conditional on:

- the passing of the resolution by the PPC Shareholders at the Special General Meeting to approve the Share Consolidation;
- Completion and the Distribution having taken place;
- the Stock Exchange granting approval of the listing of, and permission to deal in, the Consolidated Shares; and
- (if the Change of Name is approved by PPC Shareholders) the Change of Name becoming effective.

Subject to the fulfillment of all the conditions set out above, the Share Consolidation will: (i) if the special resolution to approve the Change of Name as set out in the notice of the Special General Meeting is passed, take effect on such date (currently expected to be 4 February 2003) as the PPC Board will determine and announce by way of issuing a further announcement, provided that such date will not be earlier than the date when the Change of Name becomes effective; or (ii) if the special resolution to approve the Change of Name as set out in the notice of the Special General Meeting is not passed, take effect on the ninth business day following the date on which the last of the above conditions (except the condition relating to the Change of Name) is fulfilled (or such other date as the PPC Board may determine and announce by way of a further announcement), as the case may be. Application will be made to the Listing Committee of the Stock Exchange for the listing of, and permission to deal in, the Consolidated Shares in issue upon the Share Consolidation becoming effective.

#### **Trading Arrangement for Consolidated Shares**

Subject to the Share Consolidation becoming unconditional and effective (assuming that the PPC Shareholders approve the Change of Name and the Change of Name becomes effective on or before 30 January 2003), dealings in the Consolidated Shares are expected to commence on 4 February 2003 and the arrangements proposed for dealings in Consolidated Shares will be as follows:

- From 9:30 am on 4 February 2003, the existing counter for trading PPC Shares in board lots of 2,000 Shares will be removed temporarily and a temporary counter for trading in the Consolidated Shares represented by existing share certificates in board lots of 200 Consolidated Shares will be set up. Accordingly, 10 PPC Shares will be deemed to represent one Consolidated Share. Existing share certificates may only be traded at this counter.
- With effect from 18 February 2003, the existing counter will be re-opened for trading in board lots of 1,000 Consolidated Shares. Only new share certificates for Consolidated Shares can be traded at this counter.
- During the period from 18 February 2003 to 11 March 2003 (both dates inclusive), there will be parallel trading at the above two counters.

• The temporary counter for trading in board lots of 200 Consolidated Shares represented by existing share certificates will be removed after close of trading on 11 March 2003. Thereafter, trading will be in board lots of 1,000 Consolidated Shares represented by new share certificates only and existing share certificates will cease to be acceptable for dealing purposes. However, such certificates will continue to be good evidence of legal title to the Consolidated Shares on the basis of 10 PPC Shares for one Consolidated Share and may be exchanged for new certificates for Consolidated Shares as described below (fractional entitlements to the Consolidated Shares being ignored).

#### Change of Board Lot Size and Trading Arrangement for Odd Lots

The PPC Shares are at present traded in board lots of 2,000 PPC Shares. The board lot size for trading on the Stock Exchange will be changed to 1,000 Consolidated Shares upon the Share Consolidation becoming effective.

In order to alleviate the difficulties arising from the existence of odd lots of Consolidated Shares, PPC has made arrangements, during the period commencing on 18 February 2003 and ending on 11 March 2003 (both dates inclusive), for a broker to stand in the market to match, on a "best efforts" basis, the sales and purchases of odd lots of Consolidated Shares at the relevant market price per Consolidated Share. BOCI Securities Limited has been appointed as such broker and has opened a securities trading account for this purpose. Holders of odd lots of Consolidated Shares who wish to use this facility either to dispose of or to top up their odd lots may contact Mr. Hang Kwong Lam or Mr. Law Pak Hong of BOCI Securities Limited at (852) 2867 6635 through their brokers during the period commencing on 18 February 2003 and ending on 11 March 2003. Such holders are reminded that in order to effect the transactions, they will have to lodge with such broker the relevant share certificate(s) and duly signed and completed transfer form(s) and, if any, documents of title. Holders of odd lots of Consolidated Shares should note that the matching of the sale and purchase of odd lots of Consolidated Shares is not guaranteed.

Shareholders are recommended to consult their stockbroker, other registered dealer in securities, bank manager, solicitor, professional accountant and other professional advisers if they are in any doubt about the facility discussed above.

#### **New Share Certificates**

Subject to the Share Consolidation becoming effective on 4 February 2003, PPC Shareholders are urged to exchange their existing share certificates for PPC Shares for new share certificates for Consolidated Shares to be issued under the new name of PPC on the basis of 10 existing PPC Shares for one Consolidated Share, as soon as possible from 4 February 2003 (assuming the resolution approving the Change of Name will be passed and the Change of Name will become effective on or before 30 January 2003).

This may be done, free of charge, up to and including 14 March 2003 at the office of Standard Registrars Limited, the Hong Kong branch share registrars of PPC, at 5th Floor, Wing On Centre, 111 Connaught Road Central, Hong Kong. Thereafter, share certificates for PPC Shares will be accepted for exchange only on payment of a fee of HK\$2.50 (or such other amount as may from time to time be prescribed by the Stock Exchange) for each share certificate for PPC Shares cancelled or each new share certificate for Consolidated Shares issued, whichever number of certificates cancelled/issued is greater. Nevertheless, certificates for PPC Shares will continue to be good evidence of legal title and may be exchanged for certificates for the Consolidated Shares at any time.

To distinguish the new share certificates from the existing share certificates (light blue in colour) for the PPC Shares, the new share certificates issued under the new name of PPC will be in a different colour. Unless otherwise instructed, new share certificates will be issued under the new name of PPC in the board lots of 1,000 Consolidated Shares.

It is expected that new share certificates for Consolidated Shares issued under the new name of PPC will be available for collection 10 business days after the date of submission of existing share certificates for PPC Shares to Standard Registrars Limited for exchange. If PPC Shareholders are able to lodge their certificates for PPC Shares with Standard Registrars Limited during normal business hours on 4 February 2003, new certificates for Consolidated Shares in the new name of PPC is expected to be available for collection during normal business hours on 18 February 2003.

#### 8 CHANGE OF NAME OF PPC

As mentioned above, the PPC Group will become a more diversified group following Completion. The PPC Board believes it is desirable to align the company name with the then PPC's diversified business operations. Therefore, the PPC Board proposes that the name of PPC be changed to "NWS Holdings Limited" and that the Chinese name of PPC be changed, for identification purposes only, to "新創建集團有限公司".

The Change of Name is subject to, among other things: (i) completion of the Acquisitions; (ii) approval by the PPC Shareholders at the Special General Meeting by way of a special resolution; and (iii) approval by the Registrar of Companies in Bermuda. The Change of Name will take effect when the new company name is entered into the register by the Registrar of Companies in Bermuda. PPC will, subject to fulfilment of the foregoing conditions, carry out the necessary filing procedures with the Registrar of Companies in Hong Kong.

All existing share certificates of PPC bearing the name of "Pacific Ports Company Limited" will, after the Change of Name becoming effective, continue to be evidence of title to the PPC Shares and will be valid for trading settlement and delivery purposes on the Stock Exchange up to the end of the parallel trading period, which is currently expected to be 11 March 2003. Thereafter, all existing share certificates in issue will continue to be evidence of title on the basis of 10 PPC Shares for one Consolidated Share, but will not be valid for trading, settlement and delivery purposes on the Stock Exchange.

#### 9 FINANCIAL INFORMATION

## **Financial Information of the Infrastructure Assets**

The audited pro forma combined profit attributable to shareholders of the Sale Group Companies and the Tangjin Highway Companies for the two years ended 30 June 2001 and 2002 were approximately HK\$777 million and HK\$644 million respectively.

The audited pro forma combined profit before taxation of the Sale Group Companies and the Tangjin Highway Companies for the two years ended 30 June 2001 and 2002 were approximately HK\$867 million and HK\$721 million respectively.

The audited pro forma combined profit after taxation of the Sale Group Companies and the Tangjin Highway Companies for the two years ended 30 June 2001 and 2002 were approximately \$817 million and HK\$649 million respectively.

The audited pro forma combined total assets of the Sale Group Companies and the Tangjin Highway Companies as at 30 June 2002 were approximately HK\$13,220 million and the audited pro forma combined net tangible assets of the Sale Group Companies and the Tangjin Highway Companies, together with the Shareholder's Loans and Tangjin Loans due to the NWI Group, as at 30 June 2002 aggregated to approximately HK\$9,024 million.

An accountants' report in respect of the Infrastructure Assets is set out in Part 1 of Appendix I to the Circular.

#### Financial Information of the NWS Group

The audited consolidated profit attributable to shareholders of NWS for the two years ended 30 June 2001 and 2002 were approximately HK\$819 million and HK\$849 million respectively.

The audited consolidated profit before taxation of NWS for the two years ended 30 June 2001 and 2002 were approximately HK\$989 million and HK\$1,126 million respectively.

The audited consolidated profit after taxation of NWS for the two years ended 30 June 2001 and 2002 were approximately HK\$820 million and HK\$933 million respectively.

The audited consolidated total assets and net tangible assets of NWS as at 30 June 2002 were approximately HK\$13,863 million and HK\$4,525 million respectively.

An accountants' report in respect of the NWS Group is set out in Part 2 of Appendix I to the Circular.

#### 10 INFORMATION ON THE PPC GROUP AND THE ENLARGED PPC GROUP

#### **Business**

The PPC Group is principally engaged in investment in, and the development, operation and management of, terminals in seaports and riverports and related businesses in Hong Kong and various parts of the PRC.

Following completion of the Reorganisation, the Enlarged PPC Group's businesses will include: (i) the development, investment, operation and/or management of and in toll roads, expressways, bridges and tunnel, water treatment plants and water treatment equipment manufacturing business and power plants in the PRC, Hong Kong and Macau which are currently operated by NWI; (ii) facilities, contracting, transport, financial and environmental services businesses which are currently operated by NWS; and (iii) the container terminals, cargo handling and storage businesses which are currently operated by the PPC Group. The Enlarged PPC Group will become one of the largest listed developers of infrastructure, ports and services businesses in Hong Kong and the PRC.

#### **Financial Information**

The following is a summary of certain financial information of the PPC Group and the Enlarged PPC Group for the year ended 30 June 2002 as extracted from or calculated based on the audited financial statements of the PPC Group as set out in Part 1 of Appendix II to this Circular, accountants' reports on the NWS Group and the Infrastructure Assets as set out in Appendix I to

this Circular, and the unaudited Pro Forma Statements as set out in Appendix III to this Circular. The unaudited pro forma combined profit attributable to shareholders of the Enlarged PPC Group for the year ended 30 June 2002 after certain significant adjustments for the Reorganisation as detailed in note 2 of the table below is approximately HK\$854 million. This amount is stated after charging certain significant non-recurring items which include impairment losses of fixed assets of approximately HK\$145 million and net loss on disposal of subsidiaries and jointly controlled entities of approximately HK\$72 million. Had these significant non-recurring items been excluded, the unaudited pro forma combined profit attributable to shareholders of the Enlarged PPC Group after the Reorganisation adjustments would have been approximately HK\$1,071 million.

		<b>Enlarged</b>	
	PPC Group	PPC Group	Multiples
	HK\$'000	HK\$'000	(Times)
Turnover	125,057	12,408,532	99.2x
Profit attributable to shareholders			
before adjustments	143,945	$1,636,727^{(1)}$	11.4x
Profit attributable to shareholders			
after adjustments	n/a	$853,918^{(2)}$	n/a
Cash Earnings	378,176	2,135,926	5.6x
Adjusted EBITDA	450,560	3,052,990	6.8x
Total assets	3,817,121	37,195,742	9.7x
Cash Earnings per PPC Share			
(HK\$/share)	$HK\$0.072^{(3)}$	$HK\$0.120^{(4)}$	1.7x
Net (Cash)/Debt <sup>(5)</sup>	(349,331)	9,122,081	n/a
Net Debt to Total Capitalisation <sup>(6)</sup>	n/a	34.1%	n/a
Adjusted EBITDA/Adjusted Interest Expense	n/a	$6.2x^{(7)}$	n/a
Total Debt <sup>(8)</sup> /Adjusted EBITDA	n/a	3.7x	n/a

#### Notes

- (1) The unaudited pro forma combined profit attributable to shareholders of the Enlarged PPC Group is prepared on an aggregate basis as if the Enlarged PPC Group had been treated as a single reporting unit. It is based on the profit attributable to shareholders of the NWS Group, the Sale Group Companies, the Tangjin Highway Companies and the PPC Group for the year ended 30 June 2002.
- This represents the unaudited pro forma combined profit attributable to shareholders of the Enlarged PPC Group after certain significant adjustments for the Reorganisation, including: (i) annual amortisation charge of goodwill from the acquisition of NWS of approximately HK\$327 million; (ii) annual interest expense and other incidental borrowing costs of approximately HK\$294 million on the estimated HK\$7,600 million new bank loans and the BOC Loan to be undertaken by the Enlarged PPC Group; (iii) increase in annual depreciation charge and decrease in share of results of jointly controlled entities of approximately HK\$5 million and HK\$81 million, respectively, as a result of the adjustments to the carrying values of the Infrastructure Assets; and (iv) annual corporate expenses of approximately HK\$76 million to be incurred by the Enlarged PPC Group for the management of the Infrastructure Assets. Details of the above adjustments are set out in Part 3 of Appendix III to the Circular.
- (3) Cash Earnings per PPC Share of the PPC Group (as enlarged by the conversion of all the Preference Shares) for the year ended 30 June 2002 is calculated based on 5,253,622,306 PPC Shares, being 2,059,968,000 PPC Shares in issue as at the Latest Practicable Date, plus 3,193,654,306 PPC Shares to be issued upon conversion of all the Preference Shares into fully-paid PPC Shares, but before the Share Consolidation.

- (4) The pro forma Cash Earnings per PPC Share of the Enlarged PPC Group immediately following Completion is calculated based on 17,807,590,018 PPC Shares, being 2,059,968,000 PPC Shares in issue as at the Latest Practicable Date, plus the 12,553,967,712 PPC Shares to be issued for the Acquisitions and 3,193,654,306 PPC Shares to be issued upon conversion of all the Preferences Shares into fully-paid PPC Shares, but before the Share Consolidation.
- (5) Net Debt equals Total Debt minus bank balances and cash. Net Cash equals bank balances and cash minus Total Debt.
- (6) Total Capitalisation equals Total Debt plus net assets.
- (7) The pro forma Adjusted Interest Expense of the Enlarged PPC Group equals combined finance costs of the Enlarged PPC Group as stated in Part 3 of Appendix III to the Circular plus interest expense and other incidental borrowing costs of approximately HK\$294 million on the estimated HK\$7,600 million new bank loans and the BOC Loan to be undertaken by the Enlarged PPC Group, as stated in Part 3 Note 1(ii) of Appendix III to the Circular
- (8) Total Debt equals bank loans and overdrafts plus long term liabilities (both current and non-current portions) plus amount due to NWI (both current and non-current portions) less loans from minority shareholders of subsidiaries.

#### **Future Strategy of the Enlarged PPC Group**

The Enlarged PPC Group's future strategy will focus on:

- leveraging its stable cash flow businesses to capitalise on select growth opportunities;
- optimising its capital structure through near term de-leveraging to achieve a target debt level, while maintaining an acceptable return on equity; and
- targeting a dividend policy which is in line with comparable stable cash flow businesses.

Leveraging stable cash flow to capitalise on growth opportunities

The infrastructure, ports and services businesses which the Enlarged PPC Group will hold after Completion generate steady cash flow and include key businesses such as ports and port-related businesses, construction services, property management, facility management, transport services and the operation of toll roads, expressways, bridges and tunnel, water treatment plants and power plants.

The Enlarged PPC Group's strategy is to focus on the key infrastructure, ports and services businesses and to leverage the stable cash flows and earnings from these businesses to invest in new projects with high growth potential.

The capital expenditure of the Enlarged PPC Group, as currently envisaged, will be approximately HK\$500 million for each of the financial years through to 30 June 2005. The management of the Enlarged PPC Group will continue to evaluate the growth opportunities, long-term contribution to stable cash flow, and strategic fit of each of its planned projects.

# Optimising capital structure

The Enlarged PPC Group will focus on optimising its capital structure through achieving a sustainable target debt to total capital ratio, while ensuring that an acceptable return on equity is achieved.

In the near term, the Enlarged PPC Group will be de-leveraging to bring its debt to total capital ratio in line with a targeted ratio. De-leveraging will be achieved through rationalisation and selective asset sales of non-core project assets and cash flows from core operations. The PPC Board aims, on the basis of the prospective improvement in cash flow, to reduce the Enlarged PPC Group's debt by approximately HK\$5 billion over the next three years. The majority of the reduction is expected to be achieved through the use of internal resources, including cash flow from operations, and to a comparatively lesser extent, sale of selective non-core assets and repatriation of project-level investment capital.

The PPC Group will continue to evaluate the growth opportunities, the long term contribution to stable cash flows, and strategic fit of each of its portfolio projects and businesses.

#### Dividend policy

The Enlarged PPC Group will adopt a dividend policy that strikes a balance between the following three important goals:

- providing the PPC Shareholders with a competitive return on investment comparable to the stable and recurring cash flow nature of its business;
- applying cash to repay debt to achieve the Enlarged PPC Group's target and optimal debt ratio; and
- allowing sufficient re-investment of profits to achieve growth.

The PPC Board believes, on the basis of the substantial increase in pro forma Cash Earnings for the Enlarged PPC Group, that the group's dividend policy will be comparable to those of companies operating in the same sectors.

#### 11 BANK FINANCIAL COMMITMENT

In order to finance part of the Cash Consideration, PPC entered into a commitment letter with a syndicate of banks on 6 November 2002. The commitment letter provides for a HK\$7 billion short-term facility for one year.

The formal loan documentation is expected to be entered into in December 2002 after the Acquisitions have been approved by the Independent PPC Shareholders at the Special General Meeting. All the funds available under this bridging facility will be used to finance part of the Cash Consideration. The balance of the Cash Consideration is expected to be met by PPC's internal resources and other bank borrowings of HK\$600 million.

## 12 INVESTMENT GRADE CREDIT RATING

PPC has received an investment grade credit rating from Standard & Poor's of BBB- (with a stable outlook) in respect of the business of the Enlarged PPC Group after the Reorganisation.

#### 13 MAJOR AND CONNECTED TRANSACTIONS

As NWI is the controlling shareholder of PPC currently holding 75.00% of the issued ordinary share capital of PPC, the Infrastructure Assets Acquisition constitutes a major and connected transaction for PPC under the Listing Rules and requires the approval of the Independent PPC Shareholders at a general meeting. NWI and its associates (including NWD) will not be allowed to vote on the resolution approving the Infrastructure Assets Acquisition.

As NWS is an approximately 52.35%-owned subsidiary of NWD, which is the controlling shareholder of NWI, and thereby an associate of PPC's controlling shareholder, the Services Assets Acquisition constitutes a major and connected transaction for PPC under the Listing Rules and therefore requires the approval of the Independent PPC Shareholders at a general meeting. NWI and its associates (including NWD) will not be allowed to vote on the resolution approving the Services Assets Acquisition.

The PPC Independent Board Committee has been formed to consider the Acquisitions. An independent financial adviser, Commerzbank, has been appointed to advise the PPC Independent Board Committee regarding the Acquisitions.

#### 14 SPECIAL GENERAL MEETING

Set out at the end of the Circular is a notice of the Special General Meeting to be held at Room 403, Level 4, Hong Kong Convention and Exhibition Centre, 1 Harbour Road, Wanchai, Hong Kong, on 12 December 2002 at 10:30 am. Ordinary resolutions will be proposed at the Special General Meeting to approve the matters set out below:

- the Infrastructure Assets Acquisition, the Infrastructure Assets Sale Agreement and the other transactions contemplated therein;
- the Services Assets Acquisition, the Services Assets Sale Agreement and the other transactions contemplated therein;
- the Increase in the Authorised Share Capital; and
- the Share Consolidation.

In addition, a special resolution will be proposed at the Special General Meeting to change the name of PPC to "NWS Holdings Limited" (and the Chinese name of PPC, for identification purposes only, to "新創建集團有限公司").

A form of proxy for use at the Special General Meeting is enclosed. Whether or not you are able to attend the Special General Meeting, you are requested to complete and return the enclosed form of proxy to PPC's head office, at 21st Floor, New World Tower 2, 18 Queen's Road Central, Hong Kong, as soon as practicable, and in any event, at least 48 hours before the time appointed for holding the Special General Meeting. Completion and return of the form of proxy will not preclude you from attending and voting in person at the Special General Meeting should you so wish.

#### 15 RECOMMENDATIONS

The text of a letter to the Independent PPC Shareholders from the PPC Independent Board Committee containing its recommendation is set out on pages 37 and 38 of the Circular.

Having considered the advice from Commerzbank in relation to the Acquisitions, which is set out on pages 39 to 59 of the Circular, the PPC Independent Board Committee is of the opinion that the Acquisitions are in the best interests of PPC and the Independent PPC Shareholders, and the terms of: (i) the Infrastructure Assets Sale Agreement already entered into by NWI and PPC in connection with the Infrastructure Assets Acquisition; and (ii) the Services Assets Sale Agreement already entered into by NWD, PPC and the NWS Shareholders in connection with the Services Assets Acquisition, are fair and reasonable so far as the Independent PPC Shareholders are concerned. The PPC Independent Board Committee therefore recommends the PPC Independent Shareholders to vote in favour of ordinary resolutions numbered 1 and 2 to be proposed at the Special General Meeting.

The PPC Board also recommends the PPC Shareholders to vote in favour of all the other resolutions to be proposed at the Special General Meeting, being those in connection with the Increase in Authorised Share capital, the Share Consolidation and the Change of Name.

#### 16 ADDITIONAL INFORMATION

Your attention is also drawn to the information set out in the following sections of the Circular:

- the letter from the PPC Independent Board Committee (pages 37 and 38);
- the letter from Commerzbank (pages 39 to 59); and
- the other information set out in the appendices to the Circular.

Yours faithfully,
By Order of the PPC Board
Dr. Cheng Kar-Shun, Henry
Chairman



(incorporated in Bermuda with limited liability)

18 November 2002

To the Independent PPC Shareholders

Dear Sir or Madam.

## MAJOR AND CONNECTED TRANSACTIONS

# Acquisition of Infrastructure Assets from NWI Acquisition of NWS from NWD and others

#### INTRODUCTION

We refer to the circular dated 18 November 2002 issued by Pacific Ports Company Limited (the "Circular") of which this letter forms part. Terms defined in the Circular have the same meanings when used in this letter.

We, being the independent non-executive directors of PPC constituting the PPC Independent Board Committee, are writing to you to set out our recommendation in respect of the Acquisitions. The PPC Independent Board Committee was set up to advise you as an Independent Shareholder whether in its view the Infrastructure Assets Acquisition, the Services Assets Acquisition, the terms of the Infrastructure Assets Sale Agreement already entered into by NWI and PPC in connection with the Infrastructure Assets Acquisition and the terms of the Services Assets Sale Agreement already entered into by NWD, the NWS Shareholders and PPC in connection with the Services Assets Acquisition are in the best interests of PPC and the Independent PPC Shareholders, and are fair and reasonable so far as the Independent PPC Shareholders are concerned.

The Acquisitions and the terms of the Infrastructure Assets Sale Agreement and the Services Assets Sale Agreement are summarised in the "Letter from the PPC Board" set out on pages 9 to 36 of the Circular. In addition, the PPC Independent Board Committee has been advised by Commerzbank in considering the Acquisitions. You are strongly urged to read Commerzbank's letter to the PPC Independent Board Committee, which is set out on pages 39 to 59 of the Circular.

# RECOMMENDATION

As the PPC Independent Board Committee, we have discussed with the management of PPC the reasons for the Acquisitions. We have also discussed with Commerzbank the basis upon which its advice has been given to the PPC Independent Board Committee.

Taking into account the advice of Commerzbank, the PPC Independent Board Committee considers that the Acquisitions as described in the "Letter from the PPC Board" in the Circular are in the best interests of PPC and the Independent PPC Shareholders, and the terms of the Infrastructure Assets Sale Agreement already entered into by NWI and PPC in respect of the Infrastructure Assets Acquisition and the terms of the Services Assets Sale Agreement already

# LETTER FROM THE PPC INDEPENDENT BOARD COMMITTEE

entered into by NWD, the NWS Shareholders and PPC in respect of the Services Assets Acquisition are fair and reasonable so far as the Independent PPC Shareholders are concerned.

The PPC Independent Board Committee therefore recommends the PPC Independent Shareholders to vote in favour of ordinary resolutions numbered 1 and 2 to be proposed at the Special General Meeting.

Yours faithfully,
The PPC Independent Board Committee

Dominic Lai and Kwong Che-Keung, Gordon
Independent non-executive directors of PPC

The following is the text of a letter prepared for the purpose of incorporation in this Circular, received from Commerzbank, the independent financial adviser to the PPC Independent Board Committee.



(Public Limited Company Incorporated in the Federal Republic of Germany)

HONG KONG BRANCH

G.P.O. BOX 11378 HONG KONG

21/F, The Hong Kong Club Building 3A Chater Road, Central

telephone 28429666 telex 66 400 cbk hk hx fax 28681414 swift COBAHK HX XXX

18 November 2002

The PPC Independent Board Committee Pacific Ports Company Limited 21/F, New World Tower 2, 18 Queen's Road Central, HONG KONG

Dear Sir or Madam,

## MAJOR AND CONNECTED TRANSACTIONS

#### INTRODUCTION

We refer to our appointment as the independent financial adviser to advise the PPC Independent Board Committee in respect of the Acquisitions. Details of the Acquisitions, amongst other things, are set out in the circular dated 18 November 2002 (the "Circular") of which this letter forms part. Terms defined in the Circular shall have the same meanings when used in this letter unless the context requires otherwise.

As NWI is the controlling shareholder of PPC currently holding 75.00% of the issued ordinary share capital of PPC, the Infrastructure Assets Acquisition constitutes a major and connected transaction for PPC under the Listing Rules and requires the approval of the Independent PPC Shareholders at a general meeting. NWI and its associates (including NWD) will not be allowed to vote on the resolution approving the Infrastructure Assets Acquisition.

As NWS is an approximately 52.35%-owned subsidiary of NWD, which is the controlling shareholder of NWI, and thereby an associate of PPC's controlling shareholder, the Services Assets Acquisition constitutes a major and connected transaction for PPC under the Listing Rules and therefore requires the approval of the Independent PPC Shareholders at a general meeting. NWI and its associates (including NWD) will not be allowed to vote on the resolution approving the Services Assets Acquisition.

Our role as the independent financial adviser to the PPC Independent Board Committee is to give our opinion as to whether the terms of the Acquisitions are fair and reasonable and whether the Acquisitions are in the interests of PPC and the Independent PPC Shareholders as a whole.

In formulating our recommendation, we have relied on the information and facts supplied to us by PPC. We have assumed that all information, opinions and representations contained or referred to in the Circular are true, complete and accurate and we have relied on the same. Also,

we have also relied on the representations of the PPC Board that having made all due enquiries and careful decisions, and to the best of its knowledge and belief, there is no other fact or representation, the omission of which would make any statement contained in the Circular, including this letter, misleading. We have also assumed that all information and statements and representations made or referred to in the Circular, which have been provided to us by the PPC Board, and for which it is wholly responsible, are true, complete and accurate at the time they were made and continue to be so at the date of dispatch of the Circular.

We consider that we have reviewed sufficient information to enable us to reach an informed view regarding the terms of the Acquisitions and to provide us with a reasonable basis for our recommendation. We have no reason to suspect that any material facts have been omitted or withheld, nor are we aware of any facts or circumstances, which would render the information and the representations made to us untrue, inaccurate or misleading. We have not, however, carried out any independent verification of the information provided by the PPC Board, nor have we conducted any independent in-depth investigation into the business and affairs of PPC.

#### PRINCIPAL FACTORS CONSIDERED

In assessing the Acquisitions and giving our independent financial advice to the PPC Independent Board Committee, we have taken into account the following principal factors:

## 1) Reasons for, and benefits of, the Reorganisation

The PPC Board believes that the Reorganisation will be highly beneficial to PPC and the PPC Shareholders. The PPC Board is of the view that the Reorganisation will broaden and deepen PPC's assets and scope of business. It is intended to allow the Enlarged PPC Group to pursue a clear business and growth strategy in the infrastructure, ports and services businesses, with which the group is expected to become a leader in those sectors in the PRC, Hong Kong and Macau. The PPC Board believes that the Enlarged PPC Group's geographic footprint will cover Hong Kong, Macau, and many strategically important and high-growth regions within the PRC, including Tianjin, Guangdong, Xiamen, Beijing and Shanghai. The reasons for, and benefits of, the Reorganisation provided by the PPC Board in the Circular are set out below.

Strong Ability to Capture Growth in Greater China

The PPC Board believes that the Enlarged PPC Group will be well-positioned to capture the many exciting opportunities that will arise with China's accession to the World Trade Organisation ("WTO"). New infrastructure projects have been announced and coastal port development is proceeding at a fast pace, backed by local and central governments. In the PPC Board's view, Hong Kong and Macau, traditionally important gateways into China, are expected to benefit from the growth opportunities in the PRC. The PPC Board believes that the Reorganisation presents a unique opportunity for PPC to broaden and deepen its assets and scope of business – this development, the PPC Board believes, will place the group in a position not only to capture the WTO-related growth opportunities but also to operate effectively against the increased competition that will ensue. Growth opportunities have been identified in relation to ports, water projects (in particular, water treatment), transport and construction.

Substantial Increase in Recurrent Cash Flow

The PPC Board believes that the ability to capture growth will require steady cash flow and the Reorganisation will bring about a significant increase in operating cash flow: the unaudited pro forma Adjusted EBITDA of the Enlarged PPC Group is approximately HK\$3,053 million for the year ended 30 June 2002, as compared to approximately HK\$451 million for the PPC Group for the same period, representing a multiple of approximately 6.8 times. The PPC Board is of the view that the Enlarged PPC Group will be able to draw on the cash flow streams of the toll roads, bridges, tunnel, power plants and water treatment plants which make up the Infrastructure Assets, as well as the transport business and the property and facility management business which are central to the Services Assets. The majority of these Infrastructure Assets and the Services Assets are operational and the PPC Board believes that these Infrastructure Assets and Services Assets have demonstrated steady, recurrent cash generation and resilience against cyclical economic changes.

Significant Increase in Cash Earnings and Cash Earnings per PPC Share

The PPC Board believes that the Reorganisation will bring about a significant increase in Cash Earnings for PPC Shareholders: the unaudited pro forma Cash Earnings of the Enlarged PPC Group for the year ended 30 June 2002 is approximately HK\$2,136 million, representing a multiple of approximately 5.6 times of the Cash Earnings that of the PPC Group for the same period. The unaudited pro forma Cash Earnings per PPC Share for the Enlarged PPC Group is approximately HK\$0.120 immediately following Completion, representing a multiple of approximately 1.7 times (or an additional HK\$0.048 per PPC Share), when compared with the Cash Earnings per PPC Share (as enlarged by the conversion of all Preference Shares) of the PPC Group for the same period.

The PPC Board believes that this significant increase in Cash Earnings for PPC and its shareholders will underpin the future strategies of the Enlarged PPC Group to pursue growth opportunities, an optimal capital structure and a sustainable dividend policy.

## Benefits of Scale

In addition to the expansion in asset base, business scope and geographical footprint, the PPC Board believes that the Enlarged PPC Group will enjoy the benefits of operating with greater financial strength. According to the Circular, the unaudited pro forma turnover of the Enlarged PPC Group, for the year ended 30 June 2002, is approximately HK\$12,409 million, representing a multiple of approximately 99.2 times that of the PPC Group for the same period; the unaudited pro forma combined total assets is approximately HK\$37,196 million, representing a multiple of approximately 9.7 times while the unaudited pro forma combined net tangible assets is approximately HK\$8,889 million, representing a multiple of approximately 2.4 times. The PPC Board believes that these gains in financial strength will give the Enlarged PPC Group greater leverage in obtaining capital amongst both lenders and investors and thus greater speed and efficiency in identifying and capturing growth opportunities. The PPC Board believes that access to investment capital will also be facilitated by the expected increase in the public float of PPC Shares. So far as the PPC Board is aware, the number of PPC Shares held by the pubic will increase

significantly from approximately 515 million to approximately 6,861 million shares as a result of the Reorganisation (that is, from a public float of 25% to approximately 38%). For this purpose and as required under the Listing Rules, NWD and its associates, as well as other connected persons as defined under the Listing Rules, are excluded from the calculation of public float.

#### Transformation of Business Portfolio

The PPC Board believes that the PPC Group will be transformed from having a single line of infrastructure business, namely ports and port-related business, into operating a portfolio with different lines of business in infrastructure, ports and services. The PPC Board also believes that the businesses in the new portfolio are complementary to each other and will give management greater strategic focus in building the Enlarged PPC Group into a leader in those business sectors. Based on the PPC Board's view, having different lines of activities and added scale will also lend stability and a reduction in volatility to the businesses, earnings and cash flow, which will lower the cost of capital of the Enlarged PPC Group as a whole and, in turn, increase the value of the Enlarged PPC Group. Also, based on the PPC Board's view, combining the businesses under unified management will contribute to optimising capital allocation among different businesses, which will, in turn, help to increase return on capital employed.

#### Sharing of Experience and Relationship

The PPC Board believes that the Reorganisation will bring together experienced and successful management teams at PPC, NWI and NWS, each with a strong track-record of developing projects in the PRC, Hong Kong and Macau. Within the Enlarged PPC Group, the PPC Board believes that they will be able to share their experience and the relationships which they have developed with joint venture partners (including government and government-related organisations). The PPC Board is therefore of the view that these development and management experience and strategic relationships will confer both tangible and intangible benefits to the execution of the growth strategy.

Furthermore, pursuant to section 10 headed "Information on the PPC Group and the Enlarged PPC Group" in the Circular, it is noted that the PPC Group is principally engaged in investment in, and the development, operation and management of, terminals in seaports and riverports and related businesses in Hong Kong and various parts of the PRC. Following completion of the Reorganisation, the PPC Board believes that the Enlarged PPC Group's businesses will include: (i) the development, investment, operation and/or management of and in toll roads, expressways, bridges and tunnels, water treatment plants and water treatment equipment manufacturing business and power plants in the PRC, Hong Kong and Macau which are currently operated by NWI; (ii) facilities, contracting, transport, financial and environmental services businesses which are currently operated by NWS; and (iii) the container terminals, cargo handling and storage businesses which are currently operated by the PPC Group. Based on the PPC Board's view, the Enlarged PPC Group will become one of the largest listed developers of infrastructure, ports and services businesses in Hong Kong and the PRC.

The following is a summary of certain financial information of the PPC Group and the Enlarged PPC Group for the year ended 30 June 2002 as extracted from the Circular.

	PPC Group HK\$'000	Enlarged PPC Group <i>HK</i> \$'000	Multiples (Times)
Turnover	125,057	12,408,532	99.2x
Profit attributable to shareholders before adjustments	143,945	1,636,727(1)	11.4x
Profit attributable to shareholders after adjustments	n/a	853,918(2)	n/a
Cash Earnings	378,176	2,135,926	5.6x
Adjusted EBITDA	450,560	3,052,990	6.8x
Total assets	3,817,121	37,195,742	9.7x
Cash Earnings per PPC Share (HK\$/share)	HK\$0.072 <sup>(3)</sup>	HK\$0.120 <sup>(4)</sup>	1.7x
Net (Cash)/Debt (5)	(349,331)	9,122,081	n/a
Net Debt to Total Capitalisation (6)	n/a	34.1%	n/a
Adjusted EBITDA/Adjusted Interest Expense	n/a	6.2x <sup>(7)</sup>	n/a
Total Debt (8)/Adjusted EBITDA	n/a	3.7x	n/a

#### Notes

- (1) The unaudited pro forma combined profit attributable to shareholders of the Enlarged PPC Group is prepared on an aggregate basis as if the Enlarged PPC Group had been treated as a single reporting unit. It is based on the profit attributable to shareholders of the NWS Group, the Sale Group Companies, the Tangjin Highway Companies and the PPC Group for the year ended 30 June 2002.
- (2) This represents the unaudited pro forma combined profit attributable to shareholders of the Enlarged PPC Group after certain significant adjustments for the Reorganisation, including (i) annual amortisation charge of goodwill from the acquisition of NWS of approximately HK\$327 million, (ii) annual interest expense and other incidental borrowing costs of approximately HK\$294 million on the estimated HK\$7,600 million new bank loans and the BOC Loan to be undertaken by the Enlarged PPC Group, (iii) increase in annual depreciation charge and decrease in share of results of jointly controlled entities of approximately HK\$5 million and HK\$81 million, respectively, as a result of the adjustments to the carrying values of the Infrastructure Assets and (iv) annual corporate expenses of approximately HK\$76 million to be incurred by the Enlarged PPC Group for the management of the Infrastructure Assets. Details of the above adjustments are set out in Part 3 of Appendix III to the Circular.
- (3) Cash Earnings per PPC Share of the PPC Group (as enlarged by the conversion of all Preference Shares) for the year ended 30 June 2002 is calculated based on 5,253,622,306 PPC Shares, being 2,059,968,000 PPC Shares in issue as at the Latest Practicable Date, plus 3,193,654,306 PPC Shares to be issued upon conversion of all the Preference Shares into fully-paid PPC Shares but before the Share Consolidation.

- (4) The pro forma Cash Earnings per PPC Share of the Enlarged PPC Group immediately following Completion is calculated based on 17,807,590,018 PPC Shares, being 2,059,968,000 PPC Shares in issue as at the Latest Practicable Date, plus the 12,553,967,712 PPC Shares to be issued for the Acquisitions and 3,193,654,306 PPC Shares to be issued upon conversion of all the Preferences Shares into fully-paid PPC Shares but before the Share Consolidation.
- (5) Net Debt equals Total Debt minus bank balances and cash. Net Cash equals bank balances and cash minus Total Debt.
- (6) Total Capitalisation equals Total Debt plus net assets.
- (7) Adjusted Interest Expense of the Enlarged PPC Group equals combined finance costs of the Enlarged PPC Group as stated in Part 3 of Appendix III to this Circular plus interest expense and other incidental borrowing costs of approximately HK\$294 million on the HK\$7,600 million new bank loans and the BOC Loan to be undertaken by the Enlarged PPC Group, as stated in Part 3 Note 1(ii) of Appendix III to this Circular.
- (8) Total Debt equals bank loans and overdrafts plus long term liabilities (both current and non-current portions) plus amount due to NWI (both current and non-current portions) less loans from minority shareholders of subsidiaries.

The PPC Board believes that the Enlarged PPC Group's future strategy will focus on:

- leveraging its stable cash flow businesses to capitalise on selected growth opportunities The PPC Board believes that the infrastructure, ports and services businesses which the Enlarged PPC Group will hold after Completion generate steady cash flow and include key businesses such as port and port-related businesses, construction services, property management, facility management, transport services and the operation of toll roads, expressways, bridges and tunnel, water treatment plants and power plants. The PPC Board believes that the Enlarged PPC Group's strategy is to focus on the key infrastructure, ports and services businesses and to leverage the stable cash flows and earnings from these businesses to invest in new projects with high growth potential. The capital expenditure of the Enlarged PPC Group, as currently envisaged by the PPC Board, will be approximately HK\$500 million for each of the financial years through to 30 June 2005. The management of the Enlarged PPC Group will continue to evaluate the growth opportunities, long-term contribution to stable cash flow, and strategic fit of each of its planned projects based on the PPC Board's view:
- optimising its capital structure through near term de-leveraging to achieve a target debt level while maintaining an acceptable return on equity The PPC Board believes that the Enlarged PPC Group will focus on optimising its capital structure through achieving a sustainable target debt to total capital ratio, while ensuring that an acceptable return on equity is achieved. In the near term, the PPC Board is of the view that the Enlarged PPC Group will be de-leveraging to bring its debt to total capital ratio in line with a targeted ratio. The PPC Board believes that de-leveraging will be achieved through rationalisation and selective asset sales of non-core project assets and cash flows from core operations. The PPC Board aims, on the basis of the prospective improvement in cash flow, to reduce the Enlarged PPC Group's debt by approximately HK\$5 billion over the next three years. The PPC Board believes that the majority of the reduction is expected to be achieved through the use of internal resources, including cash flow from operations, and to a comparatively lesser extent, sale of selective non-core assets and repatriation of project-level investment capital. The PPC Board is also of the view that the PPC Group will

continue to evaluate the growth opportunities, the long term contribution to stable cash flows, and strategic fit of each of its portfolio projects and businesses;

• targeting a dividend policy which is in line with comparable stable cash flow businesses – The PPC Board believes that the Enlarged PPC Group will adopt a dividend policy that strikes a balance between the following three important goals: (i) providing the PPC Shareholders with a competitive return on investment comparable to the stable and recurring cash flow nature of its business, (ii) applying cash to repay debt to achieve the PPC Group's target and optimal debt ratio; and (iii) allowing sufficient re-investment of profit to achieve growth. The PPC Board believes, on the basis of the substantial increase in pro forma Cash Earnings for the Enlarged PPC Group, that the group's dividend policy will be comparable to those of companies operating in the same sectors.

Having considered the above and relevant industry reports, research and market information, we concur with the view of the PPC Board that the Reorganisation will broaden and deepen PPC's assets and scope of business and the Reorganisation is intended to allow the Enlarged PPC Group to pursue a clear business and growth strategy in the infrastructure, ports and services businesses, with which the Enlarged PPC Group is expected to become a leader in those sectors in the PRC, Hong Kong and Macau.

#### 2) Consideration

Infrastructure Assets Acquisition

Pursuant to the Infrastructure Assets Sale Agreement, the aggregate consideration payable by PPC to NWI pursuant to the Infrastructure Assets Acquisition amounts to approximately HK\$10,227 million and has been determined on the basis of arm's length negotiations with reference to an independent valuation of the Infrastructure Assets prepared by Sallmanns, valuing the Infrastructure Assets at approximately HK\$10,160 million as at 30 June 2002 which, after adjusting for certain corporate expenses (primarily relating to employees that need to be transferred to PPC) and the Book Value (of the company holding the equity interest in the Wuhan Bridge) is equivalent to approximately HK\$10,227 million. The value of the consideration represents approximately 1.1 times of the audited pro forma net tangible assets value of the Infrastructure Assets together with the Shareholder's Loans and the Tangjin Loans of approximately HK\$9,024 million as at 30 June 2002. The valuation of the Infrastructure Assets has been determined based on an income approach known as the discounted cash flow method. The aggregate consideration is to be satisfied by:

the payment of the Cash Consideration, which will be financed by external loans and internal resources of PPC, by PPC to NWI (subject to "Adjustments to the Cash Consideration", if any, as provided in the Circular, being: (i) if any additional shareholder's loans are made by NWI and/or Lotsgain to the Sale Group Companies or by NWCI to the Tangjin Highway Companies between 1 October 2002 and Completion and not repaid before Completion, PPC will acquire such loans for cash at their face value. If any Shareholder's Loans or Tangjin Loans are repaid between 1 October 2002 and Completion, the Cash Consideration will be reduced on a dollar-for-dollar basis. An announcement will be made by NWI and PPC if there is any material change to the Shareholder's Loans and/or the Tangjin Loans. There has been no material

change in the balance of the Shareholder's Loans and/or the Tangjin Loans since 30 September 2002 up to the Latest Practicable Date; (ii) pursuant to the Infrastructure Assets Sale Agreement, PPC undertakes that, if so requested by NWI in certain circumstances, PPC will execute a deed poll to assume the liabilities of NWI under the outstanding NWI Notes with effect from Completion. In such event, the Cash Consideration will be reduced by such amount representing the outstanding liabilities of NWI under the NWI Notes, which will have been assumed by PPC; and (iii) PPC is acquiring an effective interest of approximately 48.86% in the Wuhan Bridge from NWI at the Book Value, subject to adjustment depending on the Compensation Amount. If the Compensation Amount exceeds the Book Value, PPC will pay to NWI an amount equivalent to half of the amount by which the Compensation Amount exceeds the Book Value. If the Compensation Amount is less than the Book Value, NWI will pay to PPC an amount equivalent to the amount by which the Book Value exceeds the Compensation Amount);

- the issuance of the NWI Consideration Shares by PPC to NWI or its nominee at the Issue Price; and
- the undertaking by PPC to repay the principal and interest outstanding from NWCI under the BOC Loan.

To assess whether the aggregate consideration is fair and reasonable to PPC and PPC Shareholders and is in their interests, we have reviewed and considered (i) the basis of consideration adopted by the PPC Board; (ii) other valuation methodologies to determine whether the aggregate consideration for the Infrastructure Assets Acquisition is at market value; and (iii) the fairness of the issuance of the NWI Consideration Shares by PPC to NWI, as follows:

#### (i) Basis of consideration:

Sallmanns is of the opinion that the Infrastructure Assets is valued at approximately HK\$10,160 million as at 30 June 2002, using an income approach known as the discounted cash flow method, but before adjusting for certain corporate expenses and the Book Value. With the adjustments taken into account, the independent valuation of the Infrastructure Assets prepared by Sallmanns is equivalent to approximately HK\$10,227 million, which is equal to and forms the basis of the aggregate consideration payable by PPC to NWI pursuant to the Infrastructure Assets Acquisition. We have discussed with Sallmanns the basis of the underlying assumptions and methodologies of the independent valuation, including the expected turnover, cost structure and discount rates (as set out in the independent valuation being (a) approximately 10.68% for power and water projects in Macau and approximately 14.68% for power and water projects in the PRC and (b) approximately 14.84% for roads and bridges projects, and concur that the assumptions and methodologies used are in line with general market practice with reference to relevant publications and research reports. We have also reviewed the general industry outlook and prospects of the Infrastructure Assets, by reference to research reports of securities houses or annual reports of companies which have power or infrastructure related assets, which support the parameters forming the aggregate consideration for

the Infrastructure Assets Acquisition under the independent valuation. We are of the view that the aggregate consideration of approximately HK\$10,227 million adopted by the PPC Board is fair and reasonable, based on our consideration and review of assumptions and methodologies in the independent valuation report, and is on normal commercial terms. Summary of the assumptions, methodologies and discount rates are referred to in the independent valuation prepared by Sallmanns as set out in Appendix IV of the Circular.

# (ii) Other valuation methodologies:

Using other valuation methodologies:

- The aggregate consideration of approximately HK\$10,227 million represents an enterprise value ("EV")/Adjusted EBITDA multiple (being the aggregate consideration divided by the Adjusted EBITDA for the year ended 30 June 2002 as set out in the Circular) of approximately 9.6 times.
- The aggregate consideration payable by PPC exceeds the audited pro forma net tangible assets value of the Infrastructure Assets, together with the Shareholder's Loans and the Tangjin Loans as at 30 June 2002 as set out in the Circular by approximately HK\$1,203 million, which is shown as the adjustments to the carrying value of the Infrastructure Assets to the respective fair value with reference to the valuation of the Infrastructure Assets as at 30 June 2002 prepared by Sallmanns as provided in the Pro Forma Statements of the Enlarged PPC Group in the Circular. The aggregate consideration represents a price/net tangible assets multiple of approximately 1.1 times (defined as the aggregate consideration divided by the audited pro forma net tangible assets value of the Infrastructure Assets together with the Shareholder's Loans and the Tangjin Loans of approximately HK\$9,024 million as at 30 June 2002).

We have considered and reviewed the above multiples, and are of the view that the EV/Adjusted EBITDA multiple and price/net tangible assets multiple are more appropriate and commonly used as valuation benchmarks for infrastructure assets. We are of the view that EV/Adjusted EBITDA multiple is also appropriate for valuation in the context of an asset purchase, such as the Infrastructure Assets Acquisition, comparing to a share purchase. Based on our review of comparable listed companies in the Asia Pacific region, we have identified Cheung Kong Infrastructure Limited and Hopewell Holdings Limited, both of which are listed on the Stock Exchange. Although these two companies have different mix of assets and geographical coverage, when having taken into account the portfolio of infrastructure assets as a whole, we consider that these two companies as the closest comparable listed companies. The respective valuation multiples as at the Latest Practicable Date are listed below. We are of the view that the EV/Adjusted EBITDA multiple and the price/net tangible assets multiple of the Infrastructure Assets are in line with these comparable

listed companies, and the aggregate consideration for the Infrastructure Assets Acquisition is fair and reasonable.

	EV/Adjusted EBITDA multiples (times)	Price/net tangible assets multiples (times)
Cheung Kong Infrastructure		
Limited	6.9	1.2
Hopewell Holdings Limited	11.4	0.3
Infrastructure Assets Acquisition	9.6	1.1

#### (iii) Issuance of NWI Consideration Shares:

Pursuant to the Infrastructure Assets Acquisition, part of the consideration is to be satisfied by the issuance of NWI Consideration Shares. The NWI Consideration Shares, when issued, will rank pari passu in all respects with the PPC Shares then in issue, including the right to receive any dividend declared after the date of Completion. The NWI Consideration Shares represent:

- approximately 41.41% of the existing issued ordinary share capital of PPC;
- approximately 5.84% of the issued ordinary share capital of PPC as enlarged by the issuance of all the Consideration Shares but before conversion of the Preference Shares; and
- approximately 4.79% of the issued ordinary share capital of PPC as enlarged by the issuance of all the Consideration Shares and conversion in full of all Preference Shares.

The Issue Price of approximately HK\$0.9327 per NWI Consideration Share has been determined with reference to an independent valuation of PPC prepared by Chesterton. The valuation of PPC has been determined based on the price/earnings multiple method. The Issue Price has been determined on the basis of 2,059,968,000 PPC Shares and 3,193,654,306 Preference Shares in issue and a valuation of PPC by Chesterton of approximately HK\$4,900 million. We have compared the Issue Price with certain historical trading prices of PPC Shares as well as the net tangible asset value per PPC Share as at 30 June 2002. The issuance of NWI Consideration Shares based on the Issue Price represents:

- (i) a premium of approximately 114.41% over the closing price of HK\$0.435 per PPC Share as quoted on the Stock Exchange as at the Latest Practicable Date;
- (ii) a premium of approximately 119.46% over the closing price of HK\$0.425 per PPC Share as quoted on the Stock Exchange on 16

October 2002, being the last trading day prior to 17 October 2002 (the date on which trading in the PPC Shares on the Stock Exchange was suspended pending the issuance of the Announcement);

- (iii) a premium of approximately 132.01% over the average closing price of HK\$0.402 per PPC Share as quoted on the Stock Exchange over the last 10 trading days prior to 17 October 2002 (the date on which trading in the PPC Shares on the Stock Exchange was suspended pending the issuance of the Announcement);
- (iv) a premium of approximately 121.54% over the average closing price of HK\$0.421 per PPC Share as quoted on the Stock Exchange over the last 30 trading days prior to 17 October 2002 (the date on which trading in the PPC Shares on the Stock Exchange was suspended pending the issuance of the Announcement);
- (v) a premium of approximately 126.93% over the average closing price of HK\$0.411 per PPC Share as quoted on the Stock Exchange over the last 60 trading days prior to 17 October 2002 (the date on which trading in the PPC Shares on the Stock Exchange was suspended pending the issuance of the Announcement).
- (vi) a premium of approximately 69.58% to the highest closing prices of HK\$0.550 per PPC Share as quoted on the Stock Exchange over the last two calendar years prior to 17 October 2002 (the date on which trading in the PPC Shares on the Stock Exchange was suspended pending the issuance of the Announcement);
- (vii) a premium of approximately 216.17% to the lowest closing prices of HK\$0.295 per PPC Share as quoted on the Stock Exchange over the last two calendar years prior to 17 October 2002 (the date on which trading in the PPC Shares on the Stock Exchange was suspended pending the issuance of the Announcement); and
- (viii) a premium of approximately 33.09% to the net tangible asset value per PPC Share of approximately HK\$0.7008 based on the audited financial statement of PPC as at 30 June 2002, assuming conversion in full of the Preference Shares.

We are of the view that the NWI Consideration Shares are issued at a substantial premium in the interests of PPC and PPC Shareholders, being approximately 853 million new PPC Shares at approximately HK\$0.9327 per share on Completion representing approximately 7.78% of the aggregate consideration payable by PPC to NWI for the Infrastructure Assets Acquisition.

Having considered the above, the aggregate consideration for the Infrastructure Assets Acquisition adopted by the PPC Board is based on the independent valuation report and is in line with the other valuation methodologies as analysed. Also, the issuance of NWI Consideration Shares is at a substantial premium in the interests of PPC and PPC Shareholders.

Having considered the above as a whole, we are of the view that the aggregate consideration pursuant to the Infrastructure Assets Acquisition is fair and reasonable, is in the interests of PPC and PPC Shareholders as a whole, and is on normal commercial terms.

Services Assets Acquisition

Pursuant to the Services Assets Sale Agreement, the consideration payable by PPC to NWS Shareholders pursuant to the Services Assets Acquisition amounts to approximately HK\$10,913 million and has been determined on the basis of arm's length negotiations with reference to an independent valuation of the NWS Group prepared by American Appraisal, valuing the NWS Group at HK\$11,003 million as at 30 June 2002 which, after adjusting for the amount of cash dividends of approximately HK\$89.61 million elected by the NWS Shareholders, is equivalent to approximately HK\$10,913 million. The valuation of the operating subsidiaries of the NWS Group has been determined based on an income approach known as the discounted cash flow method. The consideration is to be satisfied by the issuance of the NWS Consideration Shares by PPC to NWS Shareholders or their nominees at the Issue Price of approximately HK\$0.9327 per NWS Consideration Share, giving PPC an implied equity value of approximately HK\$4,900 million (on the basis of 2,059,968,000 PPC Shares and 3,193,654,306 Preference Shares in issue) before the Reorganisation. The NWS Consideration Shares represent a share exchange ratio of approximately 8.84 PPC Shares to one NWS Share, which is arrived at on the basis of the consideration for the Services Assets Acquisition. The value of the consideration of the entire issued share capital of NWS represents approximately 2.4 times of the net tangible assets of the NWS Group.

To assess whether the consideration is fair and reasonable to PPC and PPC shareholders and is in their interests, we have reviewed and considered (i) the basis of consideration adopted by the PPC Board; (ii) other valuation methodologies to determine whether the consideration for the Services Assets Acquisition is at market value; and (iii) the fairness of the Issuance of the NWS Consideration Shares by PPC to NWS Shareholders, as follows:

#### (i) Basis of Consideration:

American Appraisal is of the opinion that NWS is valued at approximately HK\$11,003 million as at 30 June 2002, using an income approach known as the discounted cash flow method, but before adjusting for the amount of cash dividends of approximately HK\$89.61 million elected by the NWS Shareholders. With the adjustment taken into account, the independent valuation of the Services Assets prepared by American Appraisal is equivalent to approximately HK\$10,913 million, which is equal to and forms the basis of the consideration payable by PPC to NWS Shareholders pursuant to the Services Assets Acquisition. We have discussed with American Appraisal the basis of the underlying assumptions and methodologies of the independent valuation, including the expected turnover, cost structure and discount rates (as set out in the independent valuation being (a) approximately 10% for contracting, electrical and mechanical engineering, and property management; (b)

approximately 9% for facility management, transport, and environmental and consumer-related services; (c) approximately 14% for security; (d) approximately 15% for financial management and investment; and (e) approximately 9.3% for consolidation adjustment of corporate expenses), and concur that the assumptions and methodologies used are in line with general market practice with reference to relevant publications and research reports. We have also reviewed the general industry outlook and prospects of the Services Assets, by reference to research reports published by securities houses and annual reports of companies which have transport, construction or property management assets, which support the parameters forming the consideration for the Services Assets Acquisition under the independent valuation. We are of the view that the consideration of approximately HK\$10,913 million adopted by the PPC Board is fair and reasonable, based on our consideration and review of the assumptions and methodologies in the independent valuation report, and is on normal commercial terms. Summary of the assumptions, methodologies and discount rates are referred to in the independent valuation prepared by American Appraisal as set out in Appendix V of the Circular.

## (ii) Other valuation methodologies:

Using other valuation methodologies:

- The aggregate consideration of approximately HK\$10,913 million represents an EV/Adjusted EBITDA multiple (being the aggregate consideration of approximately HK\$10,913 million adjusted for cash and debt of NWS divided by the Adjusted EBITDA for the year ended 30 June 2002 as set out in the Circular) of approximately 6.9 times.
- The consideration of approximately HK\$10,913 million represents a price/earnings multiple (defined as the aggregate consideration divided by the audited profit attributable to shareholders of the NWS Group for the year ended 30 June 2002) of approximately 12.9 times.
- The consideration payable by PPC exceeds the audited total net assets of the NWS Group as at 30 June 2002 by approximately HK\$6,444 million. Taken into account the adjustment for the amount of cash dividend of approximately HK\$89.61 million as at 30 June 2002, PPC will then record the amount of approximately HK\$6,534 million in respect of Services Assets Acquisition as intangible asset.

Having taken into account that NWS has a well diversified and integrated profile of services assets with synergy and economy of scale, we are not aware of any direct or close comparable companies listed in Hong Kong or the Asian Pacific region which have a similar profile and mix of businesses as those of NWS. As such, in assessing the consideration for the Services Assets

Acquisition based on the valuation multiples, we have considered the Services Assets of NWS as a whole and compared to the Hang Seng Commercial and Industrial Index (the "HSCII") which is a capitalisation-weighted index of all the stocks designed to measure the performance of the commercial and industrial sector of the Stock Exchange. We have reviewed and noted that the price/ earnings multiple of the companies forming the HSCII at the Latest Practicable Date was approximately 14.36 times and we are of the view that the price/earnings multiple calculated on NWS is in line with that of the HSCII. Given the nature of NWS business is providing services, we do not consider that a comparison of the consideration with the net asset value of the NWS Group is appropriate. Also, as the consideration for the Services Assets Acquisition is to be satisfied in full or 100% by the issuance of NWS Consideration Shares, we are of the view that the assessment of the overall fairness and reasonableness of the consideration should be assessed together with the issuance of the NWS Consideration Shares and the Issue Price as a whole.

## (iii) NWS Consideration Shares:

Pursuant to the Services Assets Acquisition, the whole of the consideration is to be satisfied by the issuance of NWS Consideration Shares. The NWS Consideration Shares, when issued, will rank pari passu in all respects with the PPC Shares then in issue, including the right to receive any dividend declared after the date of Completion. The NWS Consideration Shares represent:

- approximately 568.02% of the existing issued ordinary share capital of PPC;
- approximately 80.07% of the issued ordinary share capital of PPC as enlarged by the issuance of all the Consideration Shares but before conversion of the Preference Shares; and
- approximately 65.71% of the issued ordinary share capital of PPC as enlarged by the issuance of all the Consideration Shares and conversion in full of all the Preference Shares.

The Issue Price of approximately HK\$0.9327 per NWS Consideration Share has been determined with reference to an independent valuation of PPC prepared by Chesterton. The valuation of PPC has been determined based on the price/earnings multiple method. The Issue Price has been determined on the basis of 2,059,968,000 PPC Shares and 3,193,654,306 Preference Shares in issue and a valuation of PPC by Chesterton of approximately HK\$4,900 million. We have compared the Issue Price with certain historical trading prices of PPC Shares as well as the net tangible asset value per PPC Share as at 30 June 2002. As the same analysis provided under Part (iii) of the Section headed "Infrastructure Assets Acquisition" in this letter (entitled "The issuance of NWI Consideration Shares"), we are of the view that NWS

Consideration Shares are issued at a substantial premium in the interests of PPC and PPC Shareholders, being approximately 11,701 million new PPC Shares at approximately HK\$0.9327 per share as the full consideration payable by PPC to NWS Shareholders for the Services Assets Acquisition.

Having considered the above, the consideration for the Services Assets Acquisition adopted by the PPC Board is based on the independent valuation report and is in line with the price/earnings multiple as analysed. Also, the issuance of NWS Consideration Shares is at a substantial premium in the interests of PPC and PPC Shareholders, which the NWS Consideration Shares constitute the whole of the consideration payable by PPC for the Services Assets Acquisition. Having considered the above as a whole, we are of the view that the consideration pursuant to the Services Assets Acquisition is fair and reasonable, is in the interests of PPC and PPC Shareholders as a whole, and is on normal commercial terms.

#### 3) Other Material Terms

As noted in the Circular, the Acquisitions contain various material terms, including, but not limited to, the non-compete undertaking of NWI, non-compete and engagement undertakings of NWD, and non-disposal undertaking of NWS Shareholders.

Non-compete undertaking of NWI

Pursuant to the terms of the Infrastructure Assets Sale Agreement, NWI has given a non-compete undertaking to PPC such that, among other things, NWI will not and will procure that its subsidiaries will not in any relevant capacity during 15 years from the date of Completion directly or indirectly carry on any investment, development, operation or management of toll roads, toll bridges, tunnels, water treatment plants, power plants or tunnels or the manufacture, trading or sale of water treatment equipment anywhere in the world (other than certain permitted activities).

Non-compete and engagement undertakings of NWD

Pursuant to the terms of the Services Assets Sale Agreement, at Completion, NWD and PPC will enter into a deed of non-compete and engagement undertakings pursuant to which NWD will undertake to PPC that within the period of 15 years from the date of the Completion, NWD will not and will procure that its subsidiaries (other than members of the PPC Group) will not, other than pursuant to certain exceptions, directly or indirectly, participate in, hold any right or interest in any business in the nature of:

- any of the services comprised in the Services Assets anywhere within Asia; or
- any of the projects comprised in the Infrastructure Assets anywhere in the world.

Pursuant to the deed of non-compete and engagement undertakings, the NWD Group will be allowed to engage in (including but not limited to) the following businesses:

- the carrying on by the NWD Group of any business (not being part of the business of the NWS Group or the business of the NWI Group relating to the Infrastructure Assets as carried on by them as at 21 October 2002) which as at 21 October 2002, the NWD Group was carrying on;
- the investment of any member of the NWD Group in any company listed on the Stock Exchange or any recognised stock exchange (regardless of the business of the investee company), provided that the NWD Group's interest in such listed company does not exceed 15% of the entire issued share capital of such listed company;
- in relation to facility management and ancillary related businesses comprised in the Services Assets, the operation or ownership of an interest by any member of the NWD Group in the convention business of any hotel or leisure properties or hospitality business (but excluding any business whose annual revenue from convention activities exceeds 15% of the total annual revenue of such business) in which the NWD Group has an interest, regardless of the extent of such interest;
- in relation to the business of facility management and property management comprised in the Services Assets, the provision by the NWD Group of facility and property management services in establishments such as department stores, super/ hypermarkets, hotels, entertainment, leisure, medical, recreational and other special purpose facilities, telecommunications and broadcasting facilities or properties;
- the provision by any member of the NWD Group of construction and/or construction project management services in respect of development projects owned by the NWD Group;
- the provision of services on normal commercial and arm's length terms by any member of the NWD Group to the Enlarged PPC Group in relation to the Infrastructure Assets pursuant to a decision by the independent directors of PPC allowing the provision of such services; and
- the business presently carried on or proposed to be carried on by New World Liberty China Ventures Limited (a joint venture, 50%-owned by NWD) or its subsidiaries.

In addition, NWD will, pursuant to the deed of non-compete and engagement undertakings (subject to certain qualifications), undertake to PPC, in relation to all requirements in Hong Kong of the NWD Group for the provision of any services comprised in the Services Assets of the NWS Group, to engage the Enlarged PPC Group for the provision of such services for a period of 15 years from the date of Completion.

Pursuant to the non-compete and engagement undertakings, NWD shall not be obliged to engage the Enlarged PPC Group for provision of any services comprised in the Services Assets if: (i) the businesses and projects for which such services are required are not wholly-owned by NWD, or if NWD does not have the right to select providers of such services for the relevant businesses and projects; (ii) the compliance with the terms of such undertakings are contrary to the terms of the contracts governing the relevant businesses or projects of NWD or any applicable law, regulations or administrative directives promulgated by competent authorities; or (iii) the Enlarged PPC Group does not have the necessary qualifications to provide the services required.

The engagement undertakings shall lapse if NWD ceases to be the controlling shareholder of PPC.

Non-disposal undertaking of NWS Shareholders

Under the Services Assets Sale Agreement, each of the NWS Shareholders has given an undertaking to PPC not to sell, encumber or otherwise dispose of any of the NWS Consideration Shares allotted to it within the period of six months following completion of the Services Assets Acquisition, except with the prior consent of PPC or for disposal of any of the NWS Consideration Shares to NWD or its nominee.

Having considered the above, the non-compete undertaking of NWI and the non-compete and engagement undertakings of NWD as a whole provide commercial protection to PPC for a period of 15 years and are on normal commercial terms. The non-disposal undertaking of NWS Shareholders provides a level of protection to PPC against the selling pressure of NWS Consideration Shares. We are of the view that the undertakings to PPC are in the interests of PPC and PPC Shareholders as a whole.

## 4) Financial Impacts

We have assessed the financial impacts of the Acquisitions on PPC, based on: (i) the audited consolidated financial statements of PPC for the year ended 30 June 2002; (ii) the Pro Forma Statements of the Enlarged PPC Group (as set out in Appendix III of the Circular); and (iii) the financial information on the PPC Group and the pro forma financial information on the Enlarged PPC Group (as set out in section 10 headed "Information on the PPC Group and the Enlarged PPC Group" under the Circular) as follows:

Profit Attributable to Shareholders

After the Acquisitions, PPC's profit attributable to shareholders would increase from approximately HK\$144 million (based on the audited figure in the audited consolidated financial statements of PPC for the year ended 30 June 2002) to approximately HK\$854 million (based on the unaudited pro forma figure in the Pro Forma Statements of the Enlarged PPC Group taking into account the significant pro forma adjustments for the Reorganisation as set out in Part 3 of Appendix III in the Circular), representing a multiple of approximately 5.9 times.

#### Cash Earnings

PPC's Cash Earnings will increase from approximately HK\$378 million (based on the financial information on the PPC Group as at 30 June 2002 in the Circular) to approximately HK\$2,136 million (based on the pro forma financial information on the Enlarged PPC Group in the Circular), representing a multiple of approximately 5.6 times. PPC's earnings base will increase after the Acquisitions.

#### Return on Equity

- Using the profit attributable to shareholders, PPC's return on equity (being the profit attributable to shareholders divided by total shareholders' funds) will increase from approximately 3.9% (based on the audited figures in the audited consolidated financial statements of PPC for the year ended 30 June 2002) to approximately 5.5% (based on the unaudited pro forma figures in the Pro Forma Statements of the Enlarged PPC Group taking into account the significant pro forma adjustments for the Reorganisation as set out in Part 3 of Appendix III in the Circular).
- Using the Cash Earnings, PPC's return on equity (being the Cash Earnings divided by total shareholders' funds) will increase from approximately 10.2% (based on the financial information on the PPC Group in the Circular and the audited figure in the audited consolidated financial statements of PPC for the year ended 30 June 2002) to approximately 13.9% (based on the pro forma financial information on the Enlarged PPC Group in the Circular and the unaudited pro forma figures in the Pro Forma Statements of the Enlarged PPC Group taking into account the significant pro forma adjustments for the Reorganisation as set out in Part 3 of Appendix III in the Circular).

The return on equity will increase for PPC Shareholders after the Reorganisation.

# Earnings Per Share

In connection with the Acquisitions, PPC will issue approximately 12,554 million Consideration Shares. NWI will convert its entire holding of Preference Shares into fully-paid PPC Shares at Completion in the ratio of one Preference Share to one PPC Share according to the terms of the Preference Shares. As a result, PPC will issue a total of approximately 15,748 million new PPC Shares, which will rank pari passu in all respects with other PPC Shares then in issue. PPC will have a total of approximately 17,808 million PPC Shares in issue after the Reorganisation. In this context:

• Using the profit attributable to shareholders, the earnings per PPC Share will increase from approximately HK0.49 cents (known as the basic earnings per PPC Share, being the audited profit attributable to shareholders less preference share dividend divided by the number of ordinary shares in issue as stated in the audited consolidated financial statements of PPC for the year ended 30 June 2002) or from approximately HK2.72 cents (known as the diluted earnings per share, being the audited profit attributable to shareholders based on the audited financial statements of PPC for the year ended 30 June 2002 divided by approximately 2,060 million PPC Shares in issue before the Reorganisation and conversion in full of approximately 3,194 million

Preference Shares) to approximately HK4.80 cents (being unaudited pro forma profit attributable to shareholders based on the Pro Forma Statements of the Enlarged PPC Group taking into account the significant pro forma adjustments for the Reorganisation as set out in Part 3 of Appendix III in the Circular divided by a total of approximately 17,808 million PPC Shares then in issue after the Reorganisation), representing a multiple of approximately 9.8 or approximately 1.8 times respectively.

• Using the Cash Earnings, the earnings per PPC Share will increase from approximately HK7.20 cents (being the Cash Earnings based on the financial information on the PPC Group for the year ended 30 June 2002 in the Circular divided by approximately 2,060 million PPC Shares in issue before the Reorganisation and conversion in full of approximately 3,194 million Preference Shares) to approximately HK11.99 cents (being the Cash Earnings based on the pro forma financial information on the Enlarged PPC Group in the Circular divided by a total of approximately 17,808 million PPC Shares then in issue after the Reorganisation), representing a multiple of approximately 1.7 times. For this analysis, the Cash Earnings applies to all classes of shareholders and therefore no differentiation can be made between basic cash earnings per PPC Share or diluted cash earnings per PPC Share before the Reorganisation.

PPC's earnings per share will increase after the Reorganisation.

Net Asset Value

After the Acquisitions, the net asset value of PPC will increase from approximately HK\$3,717 million (based on the audited figure in the audited consolidated financial statements of PPC as at 30 June 2002) to approximately HK\$15,403 million (based on the unaudited pro forma figure in the Pro Forma Statements of the Enlarged PPC Group). The net asset value per share (being net asset value divided by the number of ordinary shares in issue) will also increase from approximately HK\$0.71 per share (based on approximately 2,060 million PPC Shares in issue before the Reorganisation and conversion in full of approximately 3,194 million Preference Shares) to approximately HK\$0.86 per share (based on approximately 17,808 million PPC Shares then in issue after the Reorganisation), representing an increase of approximately 22.4%.

PPC will record adjusted assets and intangible assets, respectively, of approximately HK\$1,203 million and HK\$6,534 million following the Acquisitions, being the difference between the aggregate consideration payable pursuant to the Infrastructure Assets Acquisition and the combined net tangible assets of the Infrastructure Assets, and the difference between the consideration payable pursuant to the Services Assets Acquisition and the audited net tangible assets of the Services Assets after adjusted for the amount of cash dividend of approximately HK\$89.61 million and the pre-existing goodwill of NWS as at 30 June 2002. PPC's net tangible asset value per share (being net tangible asset value divided by number of ordinary shares in issue) will decrease from approximately HK\$0.70 per share (based on approximately 2,060 million PPC Shares in issue before the Reorganisation and conversion in full of approximately 3,194 million Preference Shares) to approximately HK\$0.50 per share (based on approximately 17,808 million PPC Shares then in issue after the Reorganisation), representing a decrease of approximately 28.6%.

#### Debt to Equity & Net Debt to Total Capitalisation

After the Acquisitions, PPC will increase its total debt ("Total Debt") (being bank loans and overdrafts plus long term liabilities (both current and non-current portion) plus amount due to NWI (both current and non-current portion) less loans from minority shareholders of subsidiaries) by approximately HK\$11,373 million (based on the unaudited pro forma figures of the Pro Forma Statements of the Enlarged PPC Group). The debt to equity ratio (being the Total Debt divided by total shareholders' funds) will change from a net cash position to approximately 73.8%. The net debt to total capitalisation ratio (being the Total Debt minus bank balances and cash divided by Total Debt plus net assets) will change from a net cash position to approximately 34.1% as set out in the Circular.

# Working Capital

Taking into account the cash from PPC's internal resources for satisfying the consideration for the Acquisitions, PPC's cash and bank balances will increase from approximately HK\$349 million (based on the audit figure in the audited consolidated financial statements of PPC as at 30 June 2002) to approximately HK\$2,251 million after the Acquisitions (based on the unaudited pro forma figure in the Pro Forma Statements of the Enlarged PPC Group), representing a multiple of approximately 6.44 times.

#### Debt Servicing

After the Acquisitions, PPC will increase its Adjusted EBITDA from approximately HK\$451 million (calculated based on the financial information on the PPC Group as at 30 June 2002 in the Circular) to approximately HK\$3,053 million (calculated based on the pro forma financial information on the Enlarged PPC Group in the Circular), representing a multiple of approximately 6.8 times. For debt servicing, PPC will therefore have an Adjusted EBITDA/adjusted interest expense multiple (as set out in the Circular) of approximately 6.2 times and the Total Debt/Adjusted EBITDA multiple (as set out in the Circular) of approximately 3.7 times after the Reorganisation.

# Shareholding Dilution

Under the Reorganisation, NWI will convert its entire holding of Preference Shares into fully-paid PPC Shares at Completion in the ratio of one Preference Share to one PPC Share according to the terms of the Preference Shares. The conversion does not form part of the Acquisitions and is not subject to the approval of the Independent PPC Shareholders. Before the conversion of the Preference Shares and the Acquisitions, the percentage of existing Independent PPC Shareholders' interest in PPC is approximately 25% (calculated based on approximately 515 million PPC Shares divided by approximately 2,060 million PPC Shares in issue). After the Acquisitions, the percentage of existing Independent PPC Shareholders' interest in PPC will reduce from approximately 9.8% (calculated based on approximately 515 million PPC Shares divided by approximately 2,060 million PPC Shares in issue before the Reorganisation and assuming conversion in full of approximately 3,194 million Preference Shares) to approximately 2.89%.

Having considered the overall financial impact of the Acquisitions and the Reorganisation on a pro forma basis as analysed above, PPC will become more earnings positive with increase in the return on equity (from approximately 10.2% to approximately 13.9% based on Cash Earnings) and significant increase in earnings per share (from approximately HK7.2 cents to approximately HK11.99 cents based on Cash Earnings) in the interests of PPC Shareholders. In assessing the composition of assets, the net asset value per PPC Share will increase by approximately 22.4% while the net tangible asset value per PPC Share will decrease by approximately 28.6%, reflecting a change of PPC's assets to infrastructure, ports development and services. Notwithstanding that the debt to equity ratio will reach approximately 74%, PPC will have an Adjusted EBITDA/adjusted interest expense multiple of approximately 6.2 times and a Total Debt/Adjusted EBITDA multiple of approximately 3.7 times. This represents a change of the capital structure of the Enlarged PPC Group after the Acquisitions, which, in our view, is justifiable as the asset base for the Enlarged PPC Group will increase significantly. Furthermore, the Cash Earnings will increase from approximately HK\$378 million for PPC to approximately HK\$2,136 million for the Enlarged PPC Group, having already taken into account the interest expenses of the Total Debt plus the other significant pro forma cash adjustments for the Reorganisation as set out in Part 3 of Appendix III in the Circular. The increase in the Cash Earnings is significant and the fact that the Cash Earnings is of a recurring nature will assist the Enlarged PPC Group to reduce the Total Debt after the Reorganisation. Although there is a shareholding dilution effect to the existing Independent PPC Shareholders, we are of the view that the dilution shall be considered together with the increasing cash value per share of PPC Shares. Given the above analysis, we are of the view that the Acquisitions are fair, reasonable and in the interests of PPC and PPC Shareholders as a whole.

# RECOMMENDATION

Having considered the principal factors referred to above, we are of the view that the Acquisitions are in the interests of PPC and PPC Shareholders as a whole and the terms thereof are fair, reasonable and are based on normal commercial terms so far as PPC and PPC Shareholders are concerned. Accordingly, we recommend the PPC Independent Board Committee to advise the Independent PPC Shareholders to vote in favour of the resolutions to be proposed at the SGM to approve the Acquisitions.

Yours faithfully, For and on behalf of

Commerzbank AG Hong Kong Branch Johnson Fu Helen Ho

Regional Head of Corporate Finance Head of Corporate Finance
- M&A Advisory

The following is the text of the reports prepared for the purpose of incorporation in this Circular, received from the reporting accountants, PricewaterhouseCoopers, Certified Public Accountants, Hong Kong.

# 1. INFRASTRUCTURE ASSETS

# PRICEWATERHOUSE COOPERS @

羅兵咸永道會計師事務所

PricewaterhouseCoopers 22nd Floor, Prince's Building Central, Hong Kong Telephone (852) 22898888 Facsimile (852) 28109888

18th November, 2002

The Directors
Pacific Ports Company Limited

Dear Sirs,

We set out below our report on the pro forma financial information relating to the companies listed in the section headed "Sale Companies" in section VI below (the "Sale Companies") and their respective subsidiaries (hereinafter collectively referred to as the "Sale Group Companies") for inclusion in the circular of Pacific Ports Company Limited ("PPC") dated 18th November, 2002 in connection with the proposed acquisition of the entire interests of the Sale Companies held by Lotsgain Limited and New World Infrastructure (China) Investment Limited ("NWI (China)"), both are wholly owned subsidiaries of New World Infrastructure Limited ("NWI").

Details of the Sale Companies and their respective subsidiaries and jointly controlled entities as at the date of this report are set out in section VI below.

No audited financial statements have been prepared by those Sale Companies incorporated in the British Virgin Islands as indicated in section VI note (a) below. However, we have reviewed the management accounts and all material transactions of these companies since their respective dates of incorporation.

We acted as auditors of those Sale Companies and their respective subsidiaries and jointly controlled entities incorporated either in the British Virgin Islands or Hong Kong as indicated in section VI notes (b) and (g) below.

With respect to those Sale Companies and their respective subsidiaries and jointly controlled entities established in the People's Republic of China ("PRC"), for the purpose of this report, we have performed independent audits of the respective management accounts of these companies for the three years ended 30th June, 2000, 2001 and 2002 (the "Relevant Periods") in accordance with the Statements of Auditing Standards issued by the Hong Kong Society of Accountants. Adjustments have been made to restate these management accounts to comply with Statements of Standard Accounting Practice issued by the Hong Kong Society of Accountants and the accounting principles generally accepted in Hong Kong.

We have examined the audited financial statements or the management accounts which have been independently reviewed or audited by us as stated above, of the Sale Companies and their respective subsidiaries and jointly controlled entities for the Relevant Periods. Our examination was made in accordance with the Auditing Guideline "Prospectuses and the Reporting Accountant" issued by the Hong Kong Society of Accountants.

The pro forma financial information as set out in sections I to VII below ("Pro forma Financial Information") has been prepared based on the audited financial statements or, where appropriate, management accounts which have been independently reviewed or audited by us as stated above, of all companies comprising the Sale Group Companies on the basis set out in section V note (1) below. The directors of the respective companies, at the Relevant Periods, are responsible for preparing these accounts which give a true and fair view. In preparing these accounts, it is fundamental that appropriate accounting policies are selected and applied consistently.

The directors of PPC are responsible for the Pro forma Financial Information. It is our responsibility to form an independent opinion, based on our examination, on the Pro forma Financial Information and to report our opinion to you.

In our opinion, the Pro forma Financial Information, for the purpose of this report, and prepared on the basis set out in section V note (1) below, gives a true and fair view of the pro forma combined state of affairs of the Sale Group Companies as at 30th June 2000, 2001 and 2002 and of the pro forma combined results and pro forma combined cash flows of the Sale Group Companies for the Relevant Periods.

# I. PRO FORMA COMBINED PROFIT AND LOSS ACCOUNTS

		Year ended 30th June,		
	Section V	2000	2001	2002
	Note	HK\$'000	HK\$'000	HK\$'000
Turnover	3	749,890	709,919	617,210
Operating costs	5	(228,922)	(273,950)	(361,404)
Operating profit before financing		520,968	435,969	255,806
Finance costs	6	(107,136)	(93,461)	(114,208)
Share of results of jointly controlled entities		521,823	524,719	579,550
Profit before taxation		935,655	867,227	721,148
Taxation	8	(60,824)	(49,985)	(72,118)
Profit after taxation		874,831	817,242	649,030
Minority interests		(43,428)	(39,813)	(4,985)
Profit attributable to shareholders		831,403	777,429	644,045
Dividends	9	790,000	800,000	550,000

# II. PRO FORMA COMBINED BALANCE SHEETS

	Section V	2000	As at 30th June, 2001 200	
	Note	HK\$'000	HK\$'000	HK\$'000
ASSETS				
Current assets				
Debtors, deposits and prepayments Amount due from	11	70,535	85,962	91,337
a minority shareholder		167,214	185,727	205,389
Bank balances and cash		235,274	305,268	352,182
Total current assets		473,023	576,957	648,908
Non-current assets				
Jointly controlled entities	12	5,937,340	6,177,827	6,561,543
Other investment	13	749,079	855,014	_
Amount due from intermediate				
holding company	14	184,981	309,662	351,546
Fixed assets	15	6,019,570	5,869,312	5,657,627
Total assets		13,363,993	13,788,772	13,219,624
LIABILITIES AND EQUITY				
Liabilities				
Current liabilities				
Creditors and accruals	16	566,843	622,288	681,100
Amounts due to minority shareholde	ers	80,728	69,335	82,232
Current portion of long-term				
bank loans	17	62,400	_	2,336
Taxation		6,623	5,585	5,037
Total current liabilities		716,594	697,208	770,705
Long-term liabilities				
Bank and other borrowings	17	1,069,875	1,026,585	1,153,479
Amounts due to intermediate	1.4	6 072 062	9 102 022	7 252 622
holding companies Deferred interest income	14	6,972,963 129,961	8,192,932 168,968	7,253,623 234,542
Deferred taxation	8	129,901	100,900	9,318
Deferred taxation	O			9,310
Total liabilities		8,889,393	10,085,693	9,421,667
Equity				
Combined capital and reserves	18	2,840,690	2,028,040	2,122,085
Minority interests		1,633,910	1,675,039	1,675,872
Total equity and liabilities		13,363,993	13,788,772	13,219,624

# III. PRO FORMA COMBINED CASH FLOW STATEMENTS

		Year ended 30th June,		
	Section V Note	<b>2000</b> HK\$'000	<b>2001</b> HK\$'000	<b>2002</b> HK\$'000
Net cash inflow from operating activities	20(a)	214,076	329,143	391,386
Returns on investments and servicing of finance				
Interest received Interest paid		51,407 (36,865)	45,976 (28,341)	194,077 (54,082)
Dividends received from jointly controlled entities		232,427	589,822	477,717
Dividends paid Income from a fixed return		(250,000)	(1,590,000)	(550,000)
co-operative joint venture		89,628	17,726	
Net cash inflow/(outflow) from returns on investments and servicing of finance		86,597	(964,817)	67,712
Taxation PRC income tax paid		(21,505)	(12,281)	(18,858)
Investing activities Additions to fixed assets Decrease/(increase) in amounts due		(78,815)	(8,804)	(4,191)
from jointly controlled entities Increase in investment in a jointly		107,603	(261,613)	462,338
controlled entity Investments in short-term deposits		_	(6,600)	_
maturing after three months Uplift of short-term deposits maturing		(55,607)	(131,339)	(150,000)
after three months Proceeds from sales of fixed assets		197,751 1,225	55,607 1,088	131,339 490
Net cash inflow/(outflow) from investing activities		172,157	(351,661)	439.976
Net cash inflow/(outflow) before financing		451,325	(999,616)	880,216
Financing		131,323	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
(Decrease)/increase in amount due to holding company Capital contributions from		(519,244)	1,095,288	(981,193)
minority shareholders  Drawdown of bank and other borrowings		- 65,995	4,280 390	129,230
Repayment of bank and other borrowing		(62,400)	(106,080)	
Net cash (outflow)/inflow from financing	20(b)	(515,649)	993,878	(851,963)
(Decrease)/increase in cash and cash equivalents Effect of foreign exchange rate changes		(64,324) (698)	(5,738)	28,253
Cash and cash equivalents at beginning of year		244,689	179,667	173,929
Cash and cash equivalents at end of year		179,667	173,929	202,182
Analysis of cash and cash equivalents Bank balances and cash		179,667	173,929	202,182

#### IV. PRO FORMA COMBINED STATEMENTS OF RECOGNISED GAINS AND LOSSES

		Year ended 30th June,		
	Section V	2000	2001	2002
	Note	HK\$'000	HK\$'000	HK\$'000
Exchange differences arising on translation of subsidiaries and jointly controlled entities not recognised in the pro forma combined profit				
and loss account	18	(5,682)	-	-
Profit attributable to shareholders		831,403	777,429	644,045
Total recognised gains		825,721	777,429	644,045
Goodwill on acquisition of interest in an associated company held by a jointly controlled entity	18	(8,904)	_	-
Goodwill on acquisition of additional interest in a jointly controlled entity	18	_	(1,055)	-
Share of goodwill released upon dispos of interest in an associated company held by a jointly controlled entity	al 18		976	
		816,817	777,350	644,045

# V. NOTES TO THE PRO FORMA FINANCIAL INFORMATION

#### (1) BASIS OF PREPARATION

The pro forma profit and loss accounts and pro forma cash flow statements as set out in sections I and III above have been prepared to reflect the results and cash flows of the Sale Group Companies and their share of the results of the jointly controlled entities as a reporting unit on an aggregate basis.

The pro forma balance sheets of the Sale Group Companies as at 30th June, 2000, 2001 and 2002 as set out in section II above have been prepared to present the assets and liabilities of the Sale Group Companies as at those dates as a reporting unit on an aggregate basis.

All significant intra-group transactions and balances have been eliminated on aggregation.

# (2) PRINCIPAL ACCOUNTING POLICIES

The Pro forma Financial Information has been prepared under the historical cost convention. The principal accounting policies adopted by the Sale Group Companies in arriving at the Pro forma Financial Information included in this report are set out below. These policies conform with accounting principles generally accepted in Hong Kong and comply with accounting standards issued by the Hong Kong Society of Accountants.

#### (i) Goodwill

Goodwill represents the excess of purchase consideration over the fair values ascribed to net assets of subsidiaries or jointly controlled entities acquired.

Goodwill on acquisitions of subsidiaries occurring on or after 1st July, 2001 is included in intangible assets. Goodwill on acquisition of jointly controlled entities occurring on or after 1st July, 2001 is included in investments in jointly controlled entities. Goodwill is amortised using the straightline method over its estimated useful lives of not more than twenty years. Goodwill on acquisitions that occurred prior to 1st July, 2001 was previously taken to reserves in the year of acquisition. The Sale Group Companies have adopted the transitional provisions in Statement of Standard Accounting Practice ("SSAP") 30 "Business combinations" and goodwill occurred prior to 1st July, 2001 has not been retroactively capitalised and amortised. Any subsequent impairment of such goodwill is recognised in the pro forma combined profit and loss account in accordance with SSAP 31 "Impairment of assets".

#### (ii) Subsidiaries

Subsidiaries are companies, including equity or co-operative joint ventures in the PRC, in which the Sale Group Companies have the power to exercise control governing the financial and operating policies of the companies.

#### (iii) Jointly controlled entities

A jointly controlled entity is a joint venture established as a corporation, partnership or other entity in which the venturers have their respective interests and they have established a contractual arrangement among them to define their joint control over the economic activity of the entity.

The interests in jointly controlled entities are stated at cost plus the share of their post-acquisition results and reserves and goodwill (net of accumulated amortisation) on acquisitions, less provision for impairment losses. The share of post-acquisition results and reserves is based on the relevant profit sharing ratios which vary according to the nature of the jointly controlled entities explained as follows:

#### Equity joint ventures

Equity joint ventures are Sino-foreign joint ventures established in the PRC in respect of which the venturers' capital contribution ratios are defined in the joint venture contracts and the venturers' profit sharing ratios are in proportion to the capital contribution ratios.

# Co-operative joint ventures

Co-operative joint ventures are Sino-foreign joint ventures established in the PRC in respect of which the venturers' profit sharing ratios and share of net assets upon the expiration of the joint venture periods are not in proportion to their capital contribution ratios but are as defined in the joint venture contracts. Where the Sale Group Companies are not entitled to share the net assets of a co-operative joint venture at the end of the joint venture period, the cost of investment in such co-operative joint venture is amortised over the joint venture period.

# Companies limited by shares

Companies limited by shares are limited liability companies in respect of which each shareholder's beneficial interests therein is in accordance with the amount of the voting share capital held thereby.

#### (iv) Joint ventures in the PRC

# Equity joint ventures

The Sale Group Companies' investments in these joint ventures are accounted for as subsidiaries (where the Sale Group Companies have the power to exercise control governing the financial and operating policies) or as jointly controlled entities (where the venturers of the equity joint ventures established joint control over the economic activity thereof).

Where the Sale Group Companies have no unilateral or joint control over the management of the equity joint ventures, the joint ventures are accounted for as other investment.

Co-operative joint ventures

The Sale Group Companies' investments in these joint ventures are accounted for as subsidiaries (where the Sale Group Companies have the power to exercise control governing the financial and operating policies) or as jointly controlled entities (where the venturers of the cooperative joint ventures established joint control over the economic activity thereof).

Fixed return joint ventures

Where investment income derived from investments in and loans to joint ventures is predetermined in accordance with the provisions of the joint venture contracts for a substantial portion of the joint venture period, these joint ventures are referred to as fixed return joint ventures. Fixed return joint ventures are accounted for as other investments and are carried at cost less capital repayments received.

#### (v) Capitalisation of fixed assets

All direct and indirect costs relating to the construction of fixed assets including borrowing costs and foreign exchange differences on the related borrowed funds during the construction period, are capitalised as the costs of the fixed assets.

#### (vi) Fixed assets and depreciation

Fixed assets are stated at cost less accumulated depreciation and impairment losses.

Depreciation of toll roads and toll bridges is provided for on a sinking fund method or a straight-line method. For the sinking fund method, annual depreciation amounts compounded at rates ranging from 2% to 13% per annum will equal the costs of the relevant toll roads and toll bridges at the expiry of the relevant joint venture periods. Certain toll roads and toll bridges are depreciated at rates sufficient to write off their costs on a straight-line basis over their toll collection periods ranging from 21 to 29 years.

Depreciation of other fixed assets is calculated to write off their costs over their estimated useful lives, using the straight-line method at annual rates ranging from 7% to 33.3%.

No depreciation is provided in respect of construction in progress.

Major costs incurred in restoring fixed assets to their normal working condition are charged to the pro forma combined profit and loss account. Improvements are capitalised and depreciated over their expected useful lives to the Sale Group Companies.

At each balance sheet date, both internal and external sources of information are considered to assess whether there is any indication that fixed assets are impaired. If any such indication exists, the recoverable amount of the asset is estimated and where relevant, an impairment loss is recognised to reduce the asset to its recoverable amount. Such impairment losses, if any, are recognised in the proforma combined profit and loss account.

The gain or loss on disposal of a fixed asset is the difference between the net sales proceeds and the carrying amount of the relevant asset, and is recognised in the pro forma combined profit and loss account.

# (vii) Repair and maintenance expenses

Toll roads and bridges repair and maintenance expenses are charged to the pro forma combined profit and loss account as incurred.

# (viii) Provisions

Provisions are recognised when the Sale Group Companies have a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made. Where the Sale Group Companies expect a provision to be reimbursed, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain.

#### (ix) Deferred taxation

Deferred taxation is accounted for at the current rate of taxation in respect of timing differences between profit as computed for taxation purposes and profit as stated in the accounts to the extent that a liability or an asset is expected to be payable or recoverable in the foreseeable future.

#### (x) Operating leases

Leases where substantially all the rewards and risks of ownership of assets remain with the lessors are accounted for as operating leases and rentals payable, net of incentives received from the lessors, are accounted for on the straight-line basis over the periods of the leases.

#### (xi) Retirement benefit costs

The Sale Group Companies contribute to employee pension schemes established by municipal government in respect of certain joint ventures in the PRC. The municipal government undertakes to assume the retirement benefit obligations of all existing and future retired employees of the Sale Group Companies. Contributions to these schemes are charged to the pro forma combined profit and loss account as incurred.

#### (xii) Foreign currencies

Transactions in foreign currencies are translated at exchange rates ruling at the transaction dates. Monetary assets and liabilities expressed in foreign currencies at the balance sheet date are translated at rates of exchange ruling at the balance sheet date. Exchange differences arising in these cases are dealt with in the pro forma combined profit and loss account, other than those dealt with in (v) above.

The accounts of subsidiaries and jointly controlled entities expressed in foreign currencies are translated at rates of exchange ruling at the balance sheet date. Exchange differences arising therefrom are dealt with as a movement in reserves.

#### (xiii) Borrowing costs

Borrowing costs that are directly attributable to the financing of the Sale Group Companies' investments in joint ventures investing in infrastructural projects are capitalised as the cost of investments in these joint ventures up to the respective commissioning dates of the joint ventures' infrastructural assets

All other borrowing costs are expensed in the pro forma combined profit and loss account in the year in which they are incurred, other than those dealt with in (v) above.

# (xiv) Revenue recognition

Toll revenues are recognised when services are rendered.

Interest income is recognised on a time proportion basis that takes into account the principal outstanding and the effective interest rates applicable.

Interest received and receivable in respect of loan financing provided to equity and co-operative joint ventures (where they are not accounted for as subsidiaries) during their pre-operational period is deferred and amortised over the repayment periods of these loans.

Income from investments in and loans to fixed return joint ventures is recognised on an accrual basis so as to produce a constant return on the investment and loan balance (net of capital repayments) on a combined basis, throughout the period of the Sale Group Companies' investments in these joint ventures.

Dividend income is recognised when the shareholder's right to receive payment is established.

Other income is recognised on an accrual basis.

#### (3) TURNOVER

The Sale Group Companies are principally engaged in the investment and operation of toll roads, toll bridges, tunnels, energy and water treatment projects in Hong Kong, Macau and China mainland. Turnover represents income from the operation of toll roads and bridges, interest income and investment income from joint ventures, net of business and withholding taxes, where applicable, and is analysed as follows:

Year ended 30th June,		
2000	2001	2002
HK\$'000	HK\$'000	HK\$'000
558,572	549,093	594,180
(27,677)	(28,204)	(42,429)
530,895	520,889	551,751
116,107	79,088	76,402
6,872	5,613	3,655
122,979	84,701	80,057
(25,204)	(19,332)	(14,598)
97,775	65,369	65,459
121,220	123,661	
749,890	709,919	617,210
	2000 HK\$'000  558,572 (27,677)  530,895  116,107 6,872  122,979 (25,204)  97,775  121,220	2000         2001           HK\$'000         HK\$'000           558,572         549,093           (27,677)         (28,204)           530,895         520,889           116,107         79,088           6,872         5,613           122,979         84,701           (25,204)         (19,332)           97,775         65,369           121,220         123,661

### (4) SEGMENT INFORMATION

The Sale Group Companies are organised into three main business segments including energy and water treatment, toll roads and toll bridges.

In respect of geographical segment reporting, turnover, segment assets and capital expenditure are where the investments/operating assets are located.

There are no sales or other transactions between the business and geographical segments. Segment assets consist primarily of fixed assets, receivables and operating cash. Segment liabilities comprise operating liabilities. Capital expenditure comprises additions to fixed assets.

### Primary reporting format – business segments

	Year ended 30th June, 2000			
	Energy and water treatment HK\$'000	Toll roads HK\$'000	Toll bridges HK\$'000	Sale Group Companies HK\$'000
Turnover	139,544	428,034	182,312	749,890
Segment results	139,500	283,040	98,428	520,968
Finance costs Share of results of jointly controlled entities	s 317,854	198,083	5,886	(107,136) 521,823
Profit before taxation Taxation				935,655 (60,824)
Profit after taxation Minority interests				874,831 (43,428)
Profit attributable to shareholders				831,403
		As at 30th	June, 2000	
	Energy and water treatment HK\$'000	Toll roads HK\$'000	Toll bridges HK\$'000	Sale Group Companies HK\$'000
Segment assets Jointly controlled entities Unallocated assets	749,181 1,610,926	4,401,953 4,234,329	2,090,538 92,085	7,241,672 5,937,340 184,981
Total assets				13,363,993
Segment liabilities Unallocated liabilities	(12,303)	(391,974)	(23,466)	(427,743) (8,461,650)
Total liabilities				(8,889,393)
Capital expenditure Depreciation Amortisation charge	- - -	91,939 71,678 1,534	9,749 68,964 –	101,688 140,642 1,534

		Year ended 30	0th June, 2001	
	Energy and water treatment HK\$'000	Toll roads HK\$'000	Toll bridges HK\$'000	Sale Group Companies HK\$'000
Turnover	138,989	417,106	153,824	709,919
Segment results	138,835	245,955	51,179	435,969
Finance costs Share of results of jointly controlled entities	377,151	142,113	5,455	(93,461) 524,719
Profit before taxation Taxation				867,227 (49,985)
Profit after taxation Minority interests				817,242 (39,813)
Profit attributable to shareholders				777,429
		As at 30th	June, 2001	
	Energy and water treatment HK\$'000	Toll roads HK\$'000	Toll bridges HK\$'000	Sale Group Companies HK\$'000
Segment assets Jointly controlled entities Unallocated assets	855,067 1,783,344	4,350,844 4,303,931	2,095,372 90,552	7,301,283 6,177,827 309,662
Total assets				13,788,772
Segment liabilities Unallocated liabilities	(5,071)	(402,008)	(27,527)	(434,606) (9,651,087)
Total liabilities				(10,085,693)
Capital expenditure Depreciation Amortisation charge	- - -	18,150 99,995 1,534	1,731 68,895	19,881 168,890 1,534

	Year ended 30th June, 2002			
	Energy and water treatment HK\$'000	Toll roads HK\$'000	Toll bridges HK\$'000	Sale Group Companies HK\$'000
Turnover	42,171	423,626	151,413	617,210
Segment results	26,306	199,718	29,782	255,806
Finance costs Share of results of jointly controlled entities	s 400,645	175,057	3,848	(114,208) 579,550
Profit before taxation Taxation				721,148 (72,118)
Profit after taxation Minority interests				649,030 (4,985)
Profit attributable to shareholders				644,045
		As at 30th	June, 2002	
	Energy and water treatment HK\$'000	Toll roads HK\$'000	Toll bridges HK\$'000	Sale Group Companies HK\$'000
Segment assets Jointly controlled entities Unallocated assets	50 2,393,694	4,225,202 4,088,513	2,081,283 79,336	6,306,535 6,561,543 351,546
Total assets				13,219,624
Segment liabilities Unallocated liabilities	(366)	(457,308)	(52,085)	(509,759) (8,911,908)
Total liabilities				(9,421,667)
Capital expenditure Depreciation Amortisation charge	16,323	5,927 140,441 1,534	268 72,176	6,195 212,617 17,857

### Secondary reporting format – geographical segments

No analysis of segment information of the Sale Group Companies by geographical segments is presented as less than 10% of the Sale Group Companies' operations and assets are attributable to markets other than China mainland.

#### (5) OPERATING COSTS

	Year ended 30th June,		
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
Depreciation	140,642	168,890	212,617
Management fees paid in connection with toll collection,			
maintenance and management services	54,448	55,184	58,952
Auditors' remuneration	557	761	570
Rental for leased premises	134	165	594
Loss on disposal of fixed assets	9,664	161	4,773
Amortisation of cost of investments in co-operative			
joint ventures	1,534	1,534	17,857
Staff costs	10,600	15,929	38,292
Other operating costs	11,343	31,326	27,749
	228,922	273,950	361,404

### (6) FINANCE COSTS

	Year ended 30th June,		
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
Interest on bank and other borrowings			
Wholly repayable within five years	116,427	99,857	115,270
Not wholly repayable within five years	2,018	_	150
Interest on amounts due to intermediate holding companies	11,564	4,681	792
	130,009	104,538	116,212
Amount capitalised as construction in progress (Note)	(22,873)	(11,077)	(2,004)
	107,136	93,461	114,208

Note: To the extent that funds are borrowed generally and used for the purpose of financing the construction of fixed assets, the capitalisation rates used to determine the amount of borrowing costs eligible for capitalisation as part of the costs of these assets are 6.6%, 7.0% and 6.6% for each of the three years ended 30th June, 2000, 2001 and 2002.

#### (7) EMOLUMENTS OF DIRECTORS AND SENIOR MANAGEMENT

No emoluments were paid to the directors during the Relevant Periods. No directors waived or agreed to waive any emoluments during the Relevant Periods.

Details of the emoluments paid by the Sale Group Companies to the five highest paid employees are as follows:

Year ended 30th June,		
2000	2001	2002
HK\$'000	HK\$'000	HK\$'000
142	145	145
	<b>2000</b> HK\$'000	<b>2000 2001</b> <i>HK\$'000 HK\$'000</i>

The emoluments of these highest paid employees fell within the emolument band ranging from Nil to HK\$1,000,000.

During the Relevant Periods, no emoluments have been paid by the Sale Group Companies to the directors or the five highest paid employees as an inducement to join or upon joining the Sale Group Companies, or as compensation for loss of office.

#### (8) TAXATION

	Year ended 30th June,		
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
Sale Group Companies			
PRC income tax	14,971	11,243	18,310
Deferred tax			9,318
	14,971	11,243	27,628
Jointly controlled entities			
Macau income tax	22,650	22,676	18,277
PRC income tax	23,203	16,066	16,539
Deferred tax			9,674
	45,853	38,742	44,490
	60,824	49,985	72,118

PRC and Macau income tax have been provided on the estimated assessable profits for the year at their prevailing rates of taxation.

As at 30th June, 2002, deferred taxation of the Sale Group Companies of HK\$9,318,000 was provided for timing differences in respect of accelerated depreciation allowances.

There was no material unprovided deferred tax charge for the Relevant Periods.

#### (9) DIVIDENDS

The following represents dividends paid or proposed by the Sale Companies to their then shareholders during the Relevant Periods:

	Year ended 30th June,		
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
Interim, paid	_	800,000	550,000
Final, proposed	790,000		
	790,000	800,000	550,000

### (10) EARNINGS PER SHARE

No earnings per share is presented as its inclusion, for the purpose of this report, is not considered meaningful.

### (11) DEBTORS, DEPOSITS AND PREPAYMENTS

Ageing analysis of trade debtors is not presented as the amounts outstanding as at 30th June, 2000, 2001 and 2002 are insignificant.

#### (12) JOINTLY CONTROLLED ENTITIES

	As at 30th June,		
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
Equity joint ventures			
Share of net assets	613,978	744,241	710,180
Amounts due by joint ventures (Note a)	64,076	48,480	31,196
	678,054	792,721	741,376
Co-operative joint ventures			
Cost of investments (Notes b, c and e)	1,726,603	1,715,149	2,158,809
Share of undistributed post-acquisition results	523,168	362,969	365,831
	2,249,771	2,078,118	2,524,640
Amounts due by joint ventures (Note a)	2,146,282	2,347,540	2,233,496
	4,396,053	4,425,658	4,758,136
Companies limited by shares			
Share of net assets	841,380	934,429	1,033,386
Subordinated loans (Note d)	19,038	19,038	19,038
Amounts due by jointly controlled entities (Note a)	2,815	5,981	9,607
	863,233	959,448	1,062,031
	5,937,340	6,177,827	6,561,543

(a) The amounts due by jointly controlled entities are analysed as follows:

As at 30th June,		
2000	2000 2001	2002
HK\$'000	HK\$'000	HK\$'000
1,157,013	1,218,065	1,037,688
93,785	_	_
962,375	1,183,936	1,236,611
2,213,173	2,402,001	2,274,299
	1,157,013 93,785 962,375	2000 2001 HK\$'000 HK\$'000 1,157,013 1,218,065 93,785 - 962,375 1,183,936

The repayment terms of the amounts due by joint ventures are specified in the relevant joint venture agreements.

- (b) Costs of investments in co-operative joint ventures are stated at cost less accumulated amortisation. Accumulated amortisation as at 30th June, 2000, 2001 and 2002 amounted to HK\$8,053,000, HK\$9,587,000 and HK\$27,444,000 respectively.
- (c) The amounts include contributions to the registered capital of joint ventures of HK\$98,775,000 which carry interest at 10% per annum and HK\$149,773,000 which carry interest at Hong Kong prime rate.
- (d) Loan to a jointly controlled entity carries interest at 14% per annum, has no fixed terms of repayment and is subordinated to bank borrowings and all other major indebtedness.
- (e) Included in investments in co-operative joint ventures is the Sale Group Companies' investment in 60% interest in registered capital of Shunde Desheng Power Plant Company Limited ("Desheng Power Plant") and was previously accounted for as a fixed return joint venture under other investments. In 2001, Desheng Power Plant resumed the operation of the power plant upon the expiry of a five-year plant lease to the PRC joint venture partner. With effect from 1st July, 2001,

the Sale Group Companies accounted for the results and net assets of Desheng Power Plant on an equity accounting basis and accordingly, the Group's investment in Desheng Power Plant has been reclassified as an investment in a jointly controlled entity.

- (f) NWI had given guarantees to banks of approximately HK\$468,000,000 as at 30th June, 2000 and 2001 respectively in respect of NWI's attributable portion of syndicated bank loan facilities extended to a jointly controlled entity of the Sale Group Companies. The outstanding amounts under the syndicated bank loan facilities in respect of the guarantees were approximately HK\$273,000,000 and HK\$195,000,000 as at 30th June, 2000 and 2001 respectively. Such loan was fully repaid by the jointly controlled entity during the year ended 30th June, 2002.
- (g) Particulars of jointly controlled entities as at the date of this report are set out in section VI below.

### (13) OTHER INVESTMENT

	As at 30th June,		
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
Fixed return co-operative joint venture (Note (12)(e))			
Capital and loan contributions			
(cost less capital repayment)	639,564	639,564	_
Amount due by a joint venture (Note)	109,515	215,450	
	749,079	855,014	_

Note: Amount due by a joint venture was unsecured, interest free and had repayment terms as specified in the relevant joint venture agreement.

#### (14) AMOUNTS DUE FROM/TO INTERMEDIATE HOLDING COMPANIES

The amounts due from/to intermediate holding companies are unsecured, interest free and have no fixed terms of repayment except for certain amounts due to intermediate holding companies which carry interest at rates ranging from 6.6% to 7%, being the average borrowing rates of NWI.

#### (15) FIXED ASSETS

#### Year ended 30th June, 2000

			Construction		
	Toll roads	Toll bridges	in progress	Others	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Cost					
At 1st July, 1999	3,694,435	1,951,818	676,745	86,658	6,409,656
Translation difference	(10,373)	(5,479)	(1,847)	(243)	(17,942)
Additions	1,812	1,851	94,534	3,491	101,688
Disposals	(3,755)	(11,530)	_	(1,674)	(16,959)
Transfer upon completion	76,034	12,956	(95,256)	6,266	
At 30th June, 2000	3,758,153	1,949,616	674,176	94,498	6,476,443
Accumulated depreciation					
At 1st July, 1999	172,836	125,004	_	25,368	323,208
Translation difference	(486)	(350)	_	(71)	(907)
Charge for the year	65,872	67,094	_	7,676	140,642
Written back on disposals	(450)	(4,638)		(982)	(6,070)
At 30th June, 2000	237,772	187,110	<u></u>	31,991	456,873
Net book value					
At 30th June, 2000	3,520,381	1,762,506	674,176	62,507	6,019,570

### Year ended 30th June, 2001

	Toll roads HK\$'000	Toll bridges HK\$'000	Construction in progress HK\$'000	Others HK\$'000	<b>Total</b> <i>HK</i> \$'000
Cost					
At 1st July, 2000	3,758,153	1,949,616	674,176	94,498	6,476,443
Additions	_	916	15,358	3,607	19,881
Disposals	-	-	-	(2,582)	(2,582)
Transfer upon completion	473,766		(476,113)	2,347	
At 30th June, 2001	4,231,919	1,950,532	213,421	97,870	6,493,742
Accumulated depreciation					
At 1st July, 2000	237,772	187,110	_	31,991	456,873
Charge for the year	93,617	66,963	_	8,310	168,890
Written back on disposals				(1,333)	(1,333)
At 30th June, 2001	331,389	254,073		38,968	624,430
Net book value					
At 30th June, 2001	3,900,530	1,696,459	213,421	58,902	5,869,312
Year ended 30th June, 2002					
	Toll roads HK\$'000	Toll bridges HK\$'000	Construction in progress HK\$'000	Others HK\$'000	Total HK\$'000
Cost					
At 1st July, 2001	4,231,919	1,950,532	213,421	97,870	6,493,742
Additions	1,402	-	3,002	1,791	6,195
Disposals	, _	(12,445)	(504)	(335)	(13,284)
Transfer upon completion	195,479		(195,479)		
At 30th June, 2002	4,428,800	1,938,087	20,440	99,326	6,486,653
Accumulated depreciation					
At 1st July, 2001	331,389	254,073	_	38,968	624,430
Charge for the year	134,379	70,532	_	7,706	212,617
Written back on disposals		(7,747)		(274)	(8,021)
At 30th June, 2002	465,768	316,858	<u></u>	46,400	829,026
Net book value					
At 30th June, 2002	3,963,032	1,621,229	20,440	52,926	5,657,627

Included in construction in progress are finance costs capitalised of HK\$38,344,000, HK\$26,821,000 and HK\$1,275,000 as at 30th June, 2000, 2001 and 2002 respectively.

### (16) CREDITORS AND ACCRUALS

Ageing analysis of trade payable is not presented as the amounts outstanding as at 30th June, 2000, 2001 and 2002 are insignificant.

#### (17) BANK AND OTHER BORROWINGS

	As at 30th June,			
	2000	2001	2002	
	HK\$'000	HK\$'000	HK\$'000	
Bank loans, secured (Note a)	148,136	42,056	135,514	
Loans from minority shareholders of subsidiaries				
Interest bearing (Note b)	925,803	768,124	794,299	
Non-interest bearing (Note c)	58,336	216,405	226,002	
	1,132,275	1,026,585	1,155,815	
Current portion included in current liabilities	(62,400)		(2,336)	
	1,069,875	1,026,585	1,153,479	

(a) Long-term bank loans are repayable as follows:

	As at 30th June,			
	2000	2001	2002	
	HK\$'000	HK\$'000	HK\$'000	
Within one year	62,400	_	2,336	
Between one and two years	43,680	_	4,673	
Between two and five years	_	42,056	59,813	
After five years	42,056		68,692	
	148,136	42,056	135,514	
Current portion included in current liabilities	(62,400)		(2,336)	
	85,736	42,056	133,178	

The bank loan of HK\$42,056,000 as at 30th June, 2000, 2001 and 2002 is secured by the toll collection rights of certain toll roads held by the Sale Group Companies.

The bank loans as at 30th June, 2000 include an amount of HK\$106,080,000 which is secured by the pledge of the Sale Group Companies' interest in a joint venture. The bank loan is also guaranteed by New World Development Company Limited, the ultimate holding company of the Sale Companies, to which NWI has given a counter-guarantee. This loan was fully repaid in 2001.

In 2002, a bank loan of HK\$93,458,000 was drawndown which is secured by the toll collection right of a toll road held by the Sale Group Companies.

- (b) The loans represent loans made by the minority shareholders in consolidated joint ventures for the development of the relevant infrastructural projects. The loans are unsecured, bear interest at fixed rates ranging from 10% to 15% per annum and have repayment terms as specified in the relevant joint venture agreements.
- (c) The loans are unsecured and have no fixed terms of repayment.

### (18) COMBINED CAPITAL AND RESERVES

The following is a summary of the changes in the pro forma combined capital and reserves of the Sale Group Companies during the Relevant Periods.

	Combined capital	Goodwill (Note a)	Capital reserve (Note b)	Retained profit (Note c)	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1st July, 1999	741,921	(369,040)	44,373	1,856,619	2,273,873
Foreign exchange adjustments	_	_	(108)	(5,574)	(5,682)
Profit for the year	_	_	_	831,403	831,403
1999 final dividend paid	-	-	-	(250,000)	(250,000)
Transfer to capital reserve account	-	_	13,951	(13,951)	_
Goodwill on acquisition of interest in an associated company held by a jointly					
controlled entity		(8,904)			(8,904)
At 30th June, 2000	741,921	(377,944)	58,216	2,418,497	2,840,690
At 1st July, 2000	741,921	(377,944)	58,216	2,418,497	2,840,690
Profit for the year	_	_	_	777,429	777,429
2000 final dividend paid	_	_	_	(790,000)	(790,000)
2001 interim dividend paid	_	_	_	(800,000)	(800,000)
Transfer to capital reserve account	_	_	2,447	(2,447)	_
Goodwill on acquisition of additional					
interest in a jointly controlled entity	_	(1,055)	_	_	(1,055)
Share of goodwill released upon disposal					
of interest in an associated company					
held by a jointly controlled entity		976			976
At 30th June, 2001	741,921	(378,023)	60,663	1,603,479	2,028,040
At 1st July, 2001	741,921	(378,023)	60,663	1,603,479	2,028,040
Profit for the year	_	_	_	644,045	644,045
2002 interim dividend paid	_	_	_	(550,000)	(550,000)
Transfer to capital reserve account	_	_	5,081	(5,081)	_
Transfer of reserve			(14,512)	14,512	
At 30th June, 2002	741,921	(378,023)	51,232	1,706,955	2,122,085

#### Notes:

- (a) Goodwill on acquisitions was taken directly to contributed surplus in NWI's financial statements.
- (b) Capital reserve represents the Sale Group Companies' share of the statutory reserves of PRC subsidiaries.
- (c) As at 30th June, 2000, 2001 and 2002, retained profit retained by jointly controlled entities amounted to HK\$606,640,000, HK\$653,311,000 and HK\$710,654,000 respectively.

#### (19) COMMITMENTS

(a) At 30th June, 2000, 2001 and 2002, the capital commitments for construction of toll roads were as follows:

	As at 30th June,			
	2000	2001	2002	
	HK\$'000	HK\$'000	HK\$'000	
Contracted but not provided for	147,851	3,703	2,849	

- (b) The Sale Group Companies have committed to provide sufficient funds in the forms of capital and loan contributions to certain joint ventures under various joint venture contracts to finance relevant infrastructural projects. The Sale Group Companies' share of projected funds requirements of these projects would be approximately HK\$42 million, HK\$16 million and HK\$16 million, respectively, as at 30th June, 2000, 2001 and 2002, which represent the attributable portion of the capital and loan contributions to be made to the joint ventures.
- (c) Certain PRC subsidiaries have entered into various contracts with the PRC partners or their supervisory authorities for the provision of toll collection, maintenance and management services and these subsidiaries have agreed to pay a management fee at fixed rates ranging from 14% to 16% per annum of toll revenues after business tax.

#### (20) NOTES TO PRO FORMA COMBINED CASH FLOW STATEMENTS

(a) Reconciliation of operating profit before financing to net cash inflow from operating activities

	Year ended 30th June,		
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
Operating profit before financing	520,968	435,969	255,806
Depreciation	140,642	168,890	212,617
Loss on disposal of fixed assets	9,664	161	4,773
Amortisation of deferred interest income	(21,368)	(30,352)	(7,403)
Amortisation of cost of investment			
in co-operative joint ventures	1,534	1,534	17,857
Income from a fixed return co-operative			
joint venture	(121,220)	(123,661)	_
Interest income	(101,612)	(54,349)	(72,654)
Increase in debtors, deposits and prepayments	(19,315)	(15,427)	(5,375)
Decrease in creditors and accruals	(60,198)	(20,752)	(3,318)
Movements in amounts with minority shareholders	(141,091)	(32,870)	(10,917)
Exchange loss	6,072		
Net cash inflow from operating activities	214,076	329,143	391,386

#### (b) Analysis of changes in financing during the Relevant Periods

	Net amounts due to intermediate holding companies HK\$'000	Bank and other borrowings HK\$'000	Minority interests HK\$'000	<b>Total</b> <i>HK</i> \$'000
At 1st July, 1999 Net cash (outflow)/inflow	7,307,226	1,130,473	1,594,735	10,032,434
from financing	(519,244)	3,595	_	(515,649)
Minority interests' share of profit Effect of foreign exchange	-	_	43,428	43,428
rate changes		(1,793)	(4,253)	(6,046)
At 30th June, 2000	6,787,982	1,132,275	1,633,910	9,554,167
At 1st July, 2000 Net cash inflow/(outflow)	6,787,982	1,132,275	1,633,910	9,554,167
from financing	1,095,288	(105,690)	4,280	993,878
Minority interests' share of profit		_	39,813	39,813
Dividends to minority shareholders	s		(2,964)	(2,964)
At 30th June, 2001	7,883,270	1,026,585	1,675,039	10,584,894
At 1st July, 2001 Net cash (outflow)/inflow	7,883,270	1,026,585	1,675,039	10,584,894
from financing	(981,193)	129,230	_	(851,963)
Minority interests' share of profit	_	_	4,985	4,985
Dividends to minority shareholders	s <u> </u>		(4,152)	(4,152)
At 30th June, 2002	6,902,077	1,155,815	1,675,872	9,733,764

#### (21) RELATED PARTY TRANSACTIONS

The following is a summary of significant related party transactions during the Relevant Periods carried out in the normal course of the Sale Group Companies' business:

	Year ended 30th June,			
	2000	2001	2002	
	HK\$'000	HK\$'000	HK\$'000	
Interest income from jointly controlled entities				
(gross of withholding tax) (Note 12(a))	116,107	79,088	76,402	
Interest expense to intermediate				
holding companies (Note 14)	11,564	4,681	792	

In addition to the above, a jointly controlled entity of the Sale Group Companies paid management fee to NWI amounted to HK\$3,636,000, HK\$6,753,000 and HK\$8,690,000 for each of the three years ended 30th June, 2000, 2001 and 2002 in respect of management and administrative services rendered by NWI to the jointly controlled entity. The management fee is charged at fixed annual amount as specified in the management and administrative services agreement.

#### (22) SUBSEQUENT EVENT

In September 2002, Wuhan City Government (the "Government") announced that the toll collection right of five bridges in Wuhan, including Yangtze Bridge No.2, a toll bridge operated by a subsidiary of a Sale Company, would be ceased with effect from 1st October, 2002. The Government has undertaken to compensate investors on mutually acceptable terms. Although it is difficult to estimate the outcome of the subsequent negotiation with the Government, the directors consider that there should not be any material adverse impact to the Sale Group Companies. The net book value of the toll bridge as at 30th June, 2002 was approximately HK\$1,381 million in which the Sale Group Companies' attributable interest was 48.86%.

# VI. LIST OF SALES COMPANIES AND THEIR SUBSIDIARIES AND JOINTLY CONTROLLED ENTITIES

The following is a list of the Sale Companies and their subsidiaries and jointly controlled entities as at the date of this report:

		Share cap	oital issued	
	Date of incorporation	Number	Par value per share	Principal activities
Sale Companies				
Incorporated in British Virgin Isla and operating in Hong Kong	nds			
Achieve Success Limited (Note a)	31st October, 1996	1 ordinary share	US\$1	Investment holding
Activate International Limited (Note a)	16th August, 1995	100 ordinary shares	US\$1	Investment holding
Altima International Limited (Note b)	28th March, 1995	100 ordinary shares	US\$1	Investment holding
Ankan Developments Limited (Note a)	26th April, 1994	1 ordinary share	US\$1	Investment holding
Attractive Returns Limited (Note a)	24th December, 1993	1 ordinary share	US\$1	Investment holding
Banderole Investments Corporation (Note a)	6th December, 1994	100 ordinary shares	US\$1	Investment holding
Beauty Field Limited (Note a)	2nd October, 1997	1 ordinary share	US\$1	Investment holding
Beauty Ocean Limited (Note a)	28th May, 1997	1 ordinary share	US\$1	Investment holding
Bellwood Group Limited (Note a)	3rd March, 1995	100 ordinary shares	US\$1	Investment holding
Boswell Investments Limited (Note a)	4th April, 1996	1 ordinary share	US\$1	Investment holding
Bronco Overseas Limited (Note a)	16th August, 1995	100 ordinary shares	US\$1	Investment holding
Cemac Developments Limited (Note a)	3rd May, 1994	1 ordinary share	US\$1	Investment holding

		Share cap	pital issued	
	Date of incorporation	Number	Par value per share	Principal activities
Sale Companies				
Incorporated in British Virgin Isla and operating in Hong Kong	nds			
Cravat Limited (Note a)	6th January, 1995	100 ordinary shares	US\$1	Investment holding
Creative Profit Group Limited (Note a)	27th February, 1997	1 ordinary share	US\$1	Investment holding
Definite Way Limited (Note a)	24th December, 1993	1 ordinary share	US\$1	Investment holding
Economic Velocity Limited (Note a)	26th January, 1998	1 ordinary share	US\$1	Investment holding
Ever Honest Limited (Note a)	11th August, 1995	100 ordinary shares	US\$1	Investment holding
Eternal Cheers Limited (Note a)	29th September, 1997	1 ordinary share	US\$1	Investment holding
Foresight International Limited (Note a)	21st August, 1995	100 ordinary shares	US\$1	Investment holding
Forever Great Development Limited (Note a)	9th July, 1997	1 ordinary share	US\$1	Investment holding
Giant Returns Limited (Note a)	29th May, 1997	1 ordinary share	US\$1	Investment holding
Gracefield International Limited (Note a)	18th November, 1993	1 ordinary share	US\$1	Investment holding
Great Start Group Corporation (Note a)	20th March, 1996	1 ordinary share	US\$1	Investment holding
Hoi Wing Development Limited (Note a)	9th July, 1997	1 ordinary share	US\$1	Investment holding
Lucky Strong Limited (Note a)	30th January, 1998	1 ordinary share	US\$1	Investment holding
Lucrative Rich Limited (Note a)	24th December, 1993	1 ordinary share	US\$1	Investment holding

		Share cap	oital issued	
	Date of incorporation	Number	Par value per share	Principal activities
Sale Companies				
Incorporated in British Virgin Isla and operating in Hong Kong	nds			
Mark Base Development Limited (Note a)	9th December, 1997	1 ordinary share	US\$1	Investment holding
Moscan Developments Limited (Note a)	3rd May, 1994	1 ordinary share	US\$1	Investment holding
New Broadway Limited (Note a)	18th November, 1997	1 ordinary share	US\$1	Investment holding
Noonday Limited (Note a)	12th May, 1995	100 ordinary shares	US\$1	Investment holding
Ocean Sky Group Limited (Note a)	24th April, 1997	1 ordinary share	US\$1	Investment holding
Phonic Investments Limited (Note a)	3rd March, 1995	100 ordinary shares	US\$1	Investment holding
Profit Union Limited (Note a)	13th August, 1997	1 ordinary share	US\$1	Investment holding
Prime View Limited (Note a)	26th February, 1997	1 ordinary share	US\$1	Investment holding
Rhombus Investments Limited (Note a)	28th September, 1994	100 ordinary shares	US\$1	Investment holding
Right Ease Limited (Note a)	24th December, 1993	1 ordinary share	US\$1	Investment holding
Skyling Profits Limited (Note a)	8th August, 1996	1 ordinary share	US\$1	Investment holding
Stalagmite Investments Limited (Note a)	24th October, 1994	100 ordinary shares	US\$1	Investment holding
Sunny Start Group Limited (Note a)	24th April, 1997	1 ordinary share	US\$1	Investment holding
Tin Fook Development Limited (Note a)	10th July, 1997	1 ordinary share	US\$1	Investment holding

		Share cap	Share capital issued	
	Date of incorporation	Number	Par value per share	Principal activities
Sale Companies				
Incorporated in British Virgin Isl and operating in Hong Kong	ands			
Trefoil Developments Limited (Note a)	3rd May, 1994	1 ordinary share	US\$1	Investment holding
Viney Resources Limited (Note b)	28th August, 1996	1 ordinary share	US\$1	Investment holding

	Date of establishment	Registered capital	Principal activities
Sale Companies			
Incorporated and operating in the	e PRC		
Tianjin Xindi Expressway Company Limited (Note c)	31st December, 1997	Rmb93,688,000	Operation of toll road
Tianjin Xinlong Expressway Company Limited (Note c)	31st December, 1997	Rmb99,400,000	Operation of toll road
Tianjin Xinlu Expressway Company Limited (Note c)	31st December, 1997	Rmb99,092,000	Operation of toll road
Tianjin Xinming Expressway Company Limited (Note c)	31st December, 1997	Rmb85,468,000	Operation of toll road
Tianjin Xinqing Expressway Company Limited (Note c)	31st December, 1997	Rmb99,368,000	Operation of toll road
Tianjin Xinquan Expressway Company Limited (Note c)	31st December, 1997	Rmb92,016,000	Operation of toll road
Tianjin Xinsen Expressway Company Limited (Note c)	31st December, 1997	Rmb87,300,000	Operation of toll road
Tianjin Xinshi Expressway Company Limited (Note c)	31st December, 1997	Rmb99,388,000	Operation of toll road
Tianjin Xinsi Expressway Company Limited (Note c)	31st December, 1997	Rmb96,624,000	Operation of toll road
Tianjin Xintong Expressway Company Limited (Note c)	31st December, 1997	Rmb99,448,000	Operation of toll road
Tianjin Xintuo Expressway Company Limited (Note c)	31st December, 1997	Rmb99,316,000	Operation of toll road
Tianjin Xinxiang Expressway Company Limited (Note c)	31st December, 1997	Rmb90,472,000	Operation of toll road
Tianjin Xinyan Expressway Company Limited (Note c)	31st December, 1997	Rmb89,028,000	Operation of toll road
Tianjin Xinzhan Expressway Company Limited (Note c)	31st December, 1997	Rmb89,392,000	Operation of toll road

		Share capita	l issued	Percentage		
	Date of incorporation	Number	Par value per share	of equity shares held	Principal activities	
Subsidiaries						
Incorporated in British Vi and operating in Hong	•					
Sharp Class Enterprises Limited (Note b)	1st February, 1994	1 ordinary	US\$1	100	Investment holding	
Incorporated and operatin	g in Hong Kong					
Billionoble Investment Limited (Note b)	31st July, 1990	4,998 ordinary	HK\$1	100	Investment holding	
Limited (Note 0)		2 non-voting deferred	HK\$1	-	noluling	
Hong Kong Gain Fortune Industries Limited (Note b)	20th July, 1993	10,000 ordinary	HK\$1	100	Investment holding	
True Hope Investment Limited (Note b)	11th August, 1989	4,998 ordinary	HK\$1	100	Investment holding	
Zimice (Hote b)		2 non-voting deferred	HK\$1	-	notuning	
Try Force Limited (Note b)	31st January, 1989	4,998 ordinary	HK\$1	100	Investment holding	
(		2 non-voting deferred	HK\$1	-	8	

	Date of establishment	Share capital issued/registered capital	Attribut- able interests	Principal activities
Subsidiaries				
Incorporated and operating in the	PRC			
Gaoming Xinming Bridge Ltd.	29th November, 1996	Rmb60,000,000	80 (Note d)	Operation of toll bridge
Guangdong Xinzhaogao Highways Co., Ltd.	17th June, 1994	Rmb80,000,000	70 (Note i)	Operation of toll road
Guangxi Beiliu Xinbei Highways Limited	20th August, 1997	Rmb99,200,000	60 (Note i)	Operation of toll road
Guangxi Cangwu Xincang Highways Limited	1st September, 1997	Rmb64,000,000	70 (Note i)	Operation of toll road
Guangdong Gaoyao Xinjun Highways Limited	24th February, 1994	Rmb71,600,000	55 (Note i)	Operation of toll road
Guangdong Gaoyao Xinwei Highways Limited	6th June, 1996	Rmb38,500,000	60 (Note i)	Operation of toll road
Guangxi Rongxian Xinrong Highways Limited	7th October, 1997	Rmb82,400,000	70 (Note i)	Operation of toll road
Guangxi Yulin Xintong Highways Limited	5th August, 1997	Rmb64,000,000	60 (Note i)	Operation of toll road
Guangxi Yulin Xinye Highways Limited	5th August, 1997	Rmb63,800,000	60 (Note i)	Operation of toll road
Guangxi Yulin Xinyu Highways Limited	5th August, 1997	Rmb96,000,000	60 (Note i)	Operation of toll road
Qingyuan Xincheng Highways Limited	3rd April, 1998	Rmb72,000,000	80 (Note i)	Operation of toll road
Qingyuan Xinqing Highways Limited	11th September, 1997	Rmb40,560,000	75 (Note i)	Operation of toll road
Shanxi Xinda Highways Limited	20th August, 1998	Rmb49,000,000	90 (Note e)	Operation of toll road
Shanxi Xinhuang Highways Limited	20th August, 1998	Rmb56,000,000	90 (Note e)	Operation of toll road

	Date of establishment	Share capital issued/registered capital	Attribut- able interests	Principal activities
Subsidiaries				
Incorporated and operating in th	e PRC			
Taiyuan Xintai Highways Limited	9th June, 1998	Rmb72,120,000	90 (Note e)	Operation of toll road
Taiyuan Xinyuan Highways Limited	9th June, 1998	Rmb85,880,000	90 (Note e)	Operation of toll road
Wuhan Bridge Construction Co., Ltd	31st December, 1994	Rmb502,850,000	48.86 (Note h)	Operation of toll bridge
Wuzhou Xinwu Highways Limited	18th March, 1997	Rmb72,000,000	45 (Note i)	Operation of toll road
Yunfu Xinxing Highways Limited	15th July, 1997	Rmb30,000,000	55 (Note i)	Operation of toll road
Zhaoqing Deqing Xinyue Highways Limited	22nd September, 1998	Rmb34,000,000	65 (Note i)	Operation of toll road
Zhaoqing Gaoyao Xinhuo Highways Limited	17th December, 1996	Rmb41,500,000	58 (Note 1)	Operation of toll road
Zhaoqing Gaoyao Xinshuang Jin Highways Limited	31st March, 1994	Rmb20,000,000	61 (Note i)	Operation of toll road
Zhaoqing Xinde Bridge Limited	1st April, 1997	Rmb54,000,000	60 (Note i)	Operation of toll road
Zhaoqing Xinde Highways Co., Ltd.	18th January, 1995	Rmb165,867,000	45 (Note i)	Operation of toll road
Zhaoqing Xinfeng Highways Co., Ltd.	16th May, 1994	Rmb94,000,000	45 (Note i)	Operation of toll road
Zhaoqing Xingao Highways Co., Ltd.	9th September, 1993	Rmb54,000,000	40 (Note i)	Operation of toll road
Zhaoqing Xinhui Highways Co., Ltd.	14th December, 1995	Rmb103,500,000	50 (Note i)	Operation of toll road
Zhaoqing Xinjiang Highways Limited	17th January, 1997	Rmb33,000,000	55 (Note i)	Operation of toll road
Zhaoqing Xinning Highways Co., Ltd.	25th August, 1995	Rmb90,000,000	55 (Note i)	Operation of toll road

	Date of establishment	Share capital issued/registered capital	Attribut- able interests	Principal activities		
Jointly controlled entities						
Incorporated and operating in the PRC						
Equity joint ventures						
Guangzhou Oriental Power Co., Ltd.	28th December, 1995	Rmb990,000,000	25 (Note j)	Generation and supply of electricity		
Guangzhou Pearl River Power Co., Ltd.	1st June, 1992	Rmb420,000,000	50 (Note f)	Generation and supply of electricity		
Co-operative joint ventures						
Beijing-Zhuhai Expressway (Guangzhou – Zhuhai Section) Co., Ltd.	13th May, 1993	Rmb580,000,000	25 (Note j)	Operation of toll road		
Guangzhou Northring Freeway Company Limited	29th November, 1990	US\$19,255,000	65.29 (Note j)	Operation of toll road		
Huishen (Yantian) Expressway Huizhou Co., Ltd	27th October 1997	Rmb39,000,000	33.33 <i>(Note j)</i>	Operation of toll road		
Huizhou City Hui-Ao Roadway Co., Ltd.	21st December, 1995	Rmb75,000,000	50 ( <i>Note j</i> )	Operation of toll roads		
Huizhou City Huixin Expressway Co., Ltd.	30th December, 1992	Rmb34,400,000	50 (Note j)	Investment holding and operation of toll road		
Shunde De Sheng Power Plant Co. Ltd	8th April, 1993	US\$86,230,000	60 (Note k)	Operation of power plant		
Sichuan Qianwei Dali Power Company Limited	7th November, 1997	US\$30,000,000	60 (Note j)	Generation and supply of electricity		

	Date of establishment		are capital issued/ red capital	Attribut- able interests	Principal activities
Jointly controlled entities	S				
Incorporated and operating	g in the PRC				
Co-operative joint ventures	<u>s</u>				
Tianjin Yongfa Highway an Bridges Construction Development Company Limited	nd 11th Septembe	r, 1998 Rmb	940,000,000	90 (Note j)	Operation of toll bridge
Wuhan Airport Road Development Ltd.	17th February,	1993 Rmb	60,000,000	40 ( <i>Note j</i> )	Operation of toll road
		Share capit	tal issued	Percentage	e
	Date of incorporation	Number	Par value per share	of equity	_
Jointly controlled entities	S				
Incorporated and operating	g in Hong Kong				
Company limited by share	<u>s</u>				
Tate's Cairn Tunnel Investment Holdings Company Limited (Note b)	12th September, 1986	1,100,000 ordinary	HK\$0.01	29.5( (Note j	
		600,000,000 non-voting deferred	HK\$1	-	tunnel -
New World – Guangdong	6th October, 1992	100 ordinary	HK\$100	50	
Highway Investments Co. Limited (Note b)		100 non-rating deferred	HK\$100	(Note j -	) holding

		Share capit	al issued	Percentage		
	Date of incorporation	Number	Par value per share	of equity shares held	Principal activities	
Incorporated in Hong Kon in Macau and the PRC	g and operating					
Company limited by share	<u>s</u>					
Sino-French Holdings (Hong Kong) Limited (Note g)	14th May, 1985	1,086,280 "A" ordinary	HK\$100	-	Operation of water and electricity	
		2,089,000 "B" ordinary	HK\$100	50 (Note j)	plants	
		1,002,720 "C" ordinary	HK\$100	-		

#### Notes:

- (a) No audited financial statements have been prepared since their respective dates of incorporation.
- (b) The financial year end of these companies is 30th June. PricewaterhouseCoopers act as auditors of these companies for the three years ended 30th June, 2000, 2001 and 2002.
- (c) The companies are co-operative joint ventures held directly by NWI (China). NWI (China) has 60% interest in ownership and 90% cash sharing ratio for the first 15 years, and thereafter 60%.
- (d) The Sale Group Companies have 80% profit sharing percentage in a co-operative joint venture for the first 7 years of the joint venture period, and thereafter 30%.
- (e) The Sale Group Companies have 90% cash sharing percentage for the first 12 years of the joint venture period, and thereafter 60%.
- (f) The Sale Group Companies have 50% equity interest in an equity joint venture for the 11th year and onwards of the joint venture period. For the first 10 years of the joint venture period, the Sale Group Companies are entitled to a fixed return.
- (g) The financial year end of this company is 31st December. PricewaterhouseCoopers act as auditors of this company for the three years ended 31st December, 1999, 2000 and 2001.
- (h) This represents the percentage of equity interest in a joint stock limited company.
- (i) This represents the profit sharing percentage in co-operative joint ventures.
- (j) This represents the percentage of interest in ownership and profit sharing.
- (k) This represents the percentage of interest in the co-operative joint venture and the Sale Group Companies are entitled to a fixed return.
- (1) The Sale Group Companies have 58% profit sharing percentage in a co-operative joint venture for the first 26 years of the joint venture period, and thereafter 10%.
- (m) All subsidiaries are directly held by the Sale Companies.

# VII. SUBSEQUENT FINANCIAL STATEMENTS

No audited financial statements have been prepared for the Sale Companies or any companies comprising the Sale Group Companies in respect of any period subsequent to 30th June, 2002.

Yours faithfully,
PricewaterhouseCoopers
Certified Public Accountants
Hong Kong

#### 2. THE NWS GROUP

# PRICEWATERHOUSE COOPERS @

羅兵咸永道會計師事務所

PricewaterhouseCoopers 22nd Floor, Prince's Building Central, Hong Kong Telephone (852) 22898888 Facsimile (852) 28109888

18th November, 2002

The Directors
Pacific Ports Company Limited

Dear Sirs,

We set out below our report on the financial information relating to New World Services Limited (the "Company") and its subsidiaries (the "NWS Group") for each of the three years ended 30th June, 2000, 2001 and 2002 (the "Relevant Periods") for inclusion in the circular of the Pacific Ports Company Limited ("PPC") dated 18th November, 2002 in connection with the proposed acquisition of the Company by PPC.

The Company was incorporated in the Cayman Islands on 28th April, 1997 as an exempted company with limited liability under the Companies Law of the Cayman Islands. As at the date of this report, the Company has direct and indirect interests in the subsidiaries, details of which are set out in section VI. The financial year end of the NWS Group, and its respective associated companies and jointly controlled entities is 30th June, except as disclosed in sections VI to VIII.

We acted as auditors of the companies comprising the NWS Group, and their respective associated companies and jointly controlled entities for the Relevant Periods, except as disclosed in sections VI to VIII.

We have examined the audited consolidated accounts of the Company for the Relevant Periods in accordance with the Auditing Guideline "Prospectuses and the Reporting Accountant" issued by the Hong Kong Society of Accountants.

The financial information as set out in sections I to IX ("Financial Information") has been prepared based on the audited consolidated accounts of the Company. The directors of the Company, at the Relevant Periods, are responsible for preparing these accounts which give a true and fair view. In preparing these accounts, it is fundamental that appropriate accounting policies are selected and applied consistently.

The directors of PPC are responsible for the Financial Information. It is our responsibility to form an independent opinion, based on our examination, on the Financial Information and to report our opinion to you.

In our opinion, the Financial Information, for the purpose of this report, gives a true and fair view of the state of affairs of the Company and the NWS Group as at 30th June, 2000, 2001 and 2002 and of the results and cash flows of the NWS Group for the Relevant Periods.

# I. CONSOLIDATED PROFIT AND LOSS ACCOUNTS

		Year ended 30th June,		
	Section V	2000	2001	2002
	Note	HK\$'000	HK\$'000	HK\$'000
Turnover	3	11,787,558	11,712,917	11,666,265
Cost of sales		(10,286,479)	(10,000,822)	(9,855,578)
Gross profit		1,501,079	1,712,095	1,810,687
Other revenues	3	156,424	151,829	211,204
Profit on disposal of subsidiaries		51,881	-	_
General and administrative expenses		(723,350)	(821,262)	(837,155)
Other operating expenses		(161,466)	(223,525)	(125,476)
Operating profit before financing	4	824,568	819,137	1,059,260
Finance costs	5	(70,492)	(110,741)	(82,288)
Share of profits less losses of				
Jointly controlled entities		38,313	51,619	93,440
Associated companies		60,959	229,199	55,558
Profit before taxation		853,348	989,214	1,125,970
Taxation	6	(112,042)	(169,565)	(193,142)
Profit after taxation		741,306	819,649	932,828
Minority interests		(2,623)	(758)	(84,091)
Profit attributable to shareholders		738,683	818,891	848,737
Dividends	7	379,167	433,333	162,500
Earnings per share	9	HK\$0.68	HK\$0.76	HK\$0.78

# II. CONSOLIDATED BALANCE SHEETS AND BALANCE SHEETS

# (a) Consolidated balance sheets

		As at 30th June,		
	Section V Note	<b>2000</b> <i>HK</i> \$'000	<b>2001</b> <i>HK</i> \$'000	<b>2002</b> <i>HK</i> \$'000
	Note	HK\$ 000	HK\$ 000	HK\$ 000
Non-current assets				
Fixed assets	11	3,276,097	3,898,492	4,188,664
Jointly controlled entities	13	223,618	316,191	279,454
Associated companies	14	246,301	839,281	1,114,049
Related companies Investment securities	15 16	243,887 89,499	228,061	228,061
investment securities	10			
		4,079,402	5,282,025	5,810,228
Current assets				
Inventories	17	81,688	93,708	115,585
Trade and other receivables	18	4,290,866	4,450,403	5,296,516
Other investments	19	7,956	2,093	1,275
Bank balances and cash	20	1,763,388	1,847,082	2,639,254
		6,143,898	6,393,286	8,052,630
Current liabilities	2.1	. 10. c. c.	5 51 7 44 7	6.250.220
Trade and other payables	21	5,125,653	5,517,447	6,359,330
Current portion of long term liabilities	25	182,300	222,744	349,972
Taxation payable	23	152,289	181,169	221,576
Bank loans and overdrafts		132,207	101,107	221,370
Secured		15,676	284,364	283,991
Unsecured		462,197	521,231	539,576
		5,938,115	6,726,955	7,754,445
Net current assets/(liabilities)		205,783	(333,669)	298,185
		4.207.107	4.040.056	
Total assets less current liabilities		4,285,185	4,948,356	6,108,413
Financed by:				
Share capital	23	108,333	108,333	108,333
Reserves	24	3,487,605	3,944,906	4,360,187
Shareholders' funds		3,595,938	4,053,239	4,468,520
Long term liabilities	25	652,662	854,490	1,577,751
-				
Deferred taxation	26	16,359	20,105	49,787
Minority interests		20,226	20,522	12,355
		4,285,185	4,948,356	6,108,413

# (b) Balance sheets

		As at 30th June,		June,
	Section V Note	<b>2000</b> HK\$'000	<b>2001</b> <i>HK</i> \$'000	<b>2002</b> <i>HK</i> \$'000
Non-current assets				
Fixed assets Subsidiaries	11 12	1,323 3,548,879	5,054 4,584,780	4,276 5,427,495
		3,550,202	4,589,834	5,431,771
Current assets				
Other receivables	18	11,790	274,642	891,695
Bank balances and cash	20	210,375	315,574	381,019
		222,165	590,216	1,272,714
Current liabilities				
Other payables Current portion of	21	183,971	923,703	1,914,597
long term liabilities	25	_	42,857	85,714
Taxation payable		6,587	5,853	4,200
Bank loans and overdrafts  – unsecured		410,412	491,000	510,000
		600,970	1,463,413	2,514,511
Net current liabilities		(378,805)	(873,197)	(1,241,797)
Total assets less current liabilities		3,171,397	3,716,637	4,189,974
Financed by:				
Share capital	23	108,333	108,333	108,333
Reserves	24	3,063,064	3,278,640	3,304,212
Shareholders' funds		3,171,397	3,386,973	3,412,545
Long term liabilities	25	_	329,664	777,429
		3,171,397	3,716,637	4,189,974

### III. CONSOLIDATED CASH FLOW STATEMENTS

			Year ended 30t	h June,
	Section V	2000	2001	2002
	Note	HK\$'000	HK\$'000	HK\$'000
Net cash inflow from operating activities	27(a)	1,637,220	1,185,345	1,328,197
Returns on investments and servicing				
of finance				
Interest received		107,558	106,498	77,802
Interest paid		(70,200)	(110,582)	(81,938)
Interest element of finance		(202)	(1.50)	(2.50)
lease rental payments		(292)	(159)	(350)
Dividends received from jointly controlled entities		57 702	9.250	16 155
Dividends received from		57,792	8,250	46,455
associated companies		61,297	111,935	27,198
Dividends paid		(346,667)	(411,667)	(433,333)
Dividends paid to minority interests		(540,007)	(30)	(88,920)
Dividends paid to inmortly interests				
Net cash outflow from returns on				
investments and servicing of finance		(190,512)	(295,755)	(453,086)
Taxation				
Hong Kong profits tax paid		(95,886)	(93,018)	(83,861)
Overseas tax paid		(11,149)	(4,498)	(2,940)
Taxation paid		(107,035)	(97,516)	(86,801)
Investing activities				
Purchase of fixed assets		(713,699)	(947,741)	(689,601)
Sale of fixed assets		34,212	9,791	19,230
Sale of subsidiaries	27(c)	71,634	-	-
Purchase of subsidiaries	27(d)	_	(52,222)	(13,851)
Increase in investments	,		, , ,	, , ,
in fellow subsidiaries		(243,887)	_	_
Sale of investments in fellow subsidiaries	8	-	22,629	_
Increase in investment securities		(89,499)	_	_
Increase in other investments		(9,130)	(569)	_
Acquisition of additional interest				
in a subsidiary		(457,000)	_	(3,404)
Increase in investments in jointly				
controlled entities and associated		(105.145)	(210 (70)	(200, 201)
companies		(197,147)	(219,679)	(209,301)
(Increase)/decrease in loans to				
associated companies and jointly controlled entities		(109 742)	(00.151)	24 125
controlled entitles		(108,742)	(90,151)	34,135
Net cash outflow from investing activities		(1,713,258)	(1,277,942)	(862,792)
Net cash outflow before financing		(373,585)	(485,868)	(74,482)
· · · · · · · · · · · · · · · · · · ·				

# ACCOUNTANTS' REPORTS - 2. THE NWS GROUP

	Year ended 30th June,		
Section V	2000	2001	2002
Note	HK\$'000	HK\$'000	HK\$'000
-	(373,585)	(485,868)	(74,482)
	(1,176)	(1,561)	(1,964)
	462,056	431,712	1,058,500
	(320,304)	(245,193)	(337,366)
	_	57,314	129,446
-	834	(432)	66
27(b)	141,410	241,840	848,682
	(232,175)	(244,028)	774,200
	, , ,	, , ,	,
-	1,517,690	1,285,515	1,041,487
_	1,285,515	1,041,487	1,815,687
=			
	1,763,388	1,847,082	2,639,254
-	(477,873)	(805,595)	(823,567)
	1,285,515	1,041,487	1,815,687
	Note -	Section V Note 2000  HK\$'000  (373,585)  (1,176) 462,056 (320,304)  834  27(b) 141,410  (232,175)  1,517,690  1,285,515  1,763,388 (477,873)	Section V Note         2000 HK\$'000         2001 HK\$'000

# IV. CONSOLIDATED STATEMENTS OF RECOGNISED GAINS AND LOSSES

		Year ended 30th June,		
	Section V Note	<b>2000</b> HK\$'000	<b>2001</b> HK\$'000	<b>2002</b> <i>HK</i> \$'000
Revaluation surplus /(deficit) on investment properties	24	53,655	(5,510)	33,780
Release of revaluation reserve upon impairment of land and buildings	24	(2,412)	(2,440)	(33,943)
Share of other reserve of an associated company	24	-	4,404	_
Exchange differences arising on translation of subsidiaries, associated companies and jointly controlled entities	24	88	26	40
Net gains/(losses) not recognised in the profit and loss account		51,331	(3,520)	(123)
Profit for the year attributable to shareholders	24	738,683	818,891	848,737
Total recognised gains		790,014	815,371	848,614
Goodwill eliminated directly against reserves	24	(203,556)	(101,602)	-
Premium on acquisition of a jointly controlled entity/an associated company	24	(17,742)	(8,537)	-
Capital reserve on acquisition of associated companies	24	-	163,736	_
Share of capital reserve of an associated company	24	969	-	_
Goodwill write back on disposal of a subsidiary	24	2,300		
		571,985	868,968	848,614

#### V. NOTES TO THE FINANCIAL INFORMATION

#### (1) BASIS OF PREPARATION

The Financial Information of New World Services Limited (the "Company") and its subsidiaries (the "NWS Group") for each of the three years ended 30th June, 2000, 2001 and 2002 have been prepared based on the consolidated accounts of the Company for the year ended 30th June 2000, 2001 and 2002 respectively.

#### (2) PRINCIPAL ACCOUNTING POLICIES

#### (i) Basis of presentation

The consolidated accounts have been prepared under the historical cost convention as modified by the revaluation of investment properties and other investments, in accordance with accounting principles generally accepted in Hong Kong and comply with accounting standards issued by the Hong Kong Society of Accountants.

#### (ii) Basis of consolidation

The consolidated accounts of the NWS Group incorporate the accounts of the Company and all its subsidiaries made up to 30th June and include the NWS Group's share of the results for the year then ended and undistributed post-acquisition reserves of associated companies and jointly controlled entities.

The results of subsidiaries acquired or disposed of during the year are dealt with in the consolidated profit and loss account from the effective dates of acquisition or up to the effective dates of disposal, as appropriate.

The gain or loss on the disposal of a subsidiary represents the difference between the proceeds of the sale and the NWS Group's share of its net assets together with any goodwill which was not previously charged or recognised in the consolidated profit and loss account.

Minority interests represent the interests of outside shareholders in the operating results and net assets of subsidiaries.

All significant intra-group transactions and balances, including unrealised profits arising from intra-group construction contracts, have been eliminated on consolidation.

#### (iii) Goodwill/negative goodwill

#### (a) Goodwill

Goodwill represents the excess of purchase consideration over the fair values ascribed to net assets of subsidiaries, associated companies or jointly controlled entities acquired.

Goodwill on acquisitions occurring prior to 1st July, 2001 was written off directly to reserves in the year of acquisition.

Goodwill on acquisitions occurring on or after 1st July, 2001 is included in the balance sheet and is amortised using the straight-line method over its estimated useful life of not more than twenty years. Any impairment of the goodwill is recognised as an expense in the consolidated profit and loss account immediately.

#### (b) Negative goodwill

Negative goodwill represents the excess of the fair value of the NWS Group's share of the net assets of subsidiaries, associated companies or jointly controlled entities acquired over the cost of acquisition.

Negative goodwill on acquisitions occurring prior to 1st July, 2001 was taken directly to reserves in the year of acquisition.

For acquisitions on or after 1st July, 2001, negative goodwill is presented in the same balance sheet classification as goodwill. To the extent that negative goodwill relates to expectations of future losses and expenses that are identified in the NWS Group's plan for the acquisition and can be measured reliably, but which do not represent identifiable liabilities at the date of acquisition,

### ACCOUNTANTS' REPORTS - 2. THE NWS GROUP

that portion of negative goodwill is recognised in the consolidated profit and loss account when the future losses and expenses are recognised. Any remaining negative goodwill, not exceeding the fair values of the non-monetary assets acquired, is recognised in the consolidated profit and loss account over the remaining weighted average life of those assets; negative goodwill in excess of the fair values of those assets is recognised in the consolidated profit and loss account immediately.

The NWS Group has adopted the transitional provisions of Statement of Standard Accounting Practice ("SSAP") 30 "Business Combination" and goodwill/negative goodwill previously written off against reserves prior to 1st July, 2001 has not been restated. Any impairment of such goodwill is recognised in the consolidated profit and loss account in accordance with provisions of SSAP 31 "Impairment of assets".

#### (iv) Subsidiaries

A company is a subsidiary if the NWS Group controls more than half of the voting power or controls the composition of the board of directors. Provision is made when, in the opinion of directors, there is a long-term significant impairment in value. In the Company's balance sheet, investments in subsidiaries are carried at cost less provision, if any, for any impairment loss.

The results of subsidiaries are accounted for by the Company on the basis of dividends received and receivable.

#### (v) Jointly controlled entities

A jointly controlled entity is an entity which is subject to joint control and none of the parties involved unilaterally has control over the entity. Investments in jointly controlled entities are stated at the NWS Group's share of net assets and goodwill (net of accumulated amortisation) on acquisition.

#### (vi) Associated companies

An associated company is a company other than a subsidiary, in which the NWS Group's interest is held for the long term and is substantial, and significant influence is exercised through representatives on the board of directors. The NWS Group's investments in associated companies are stated at the NWS Group's share of net assets and goodwill (net of accumulated amortisation) on acquisition.

#### (vii) Related companies

Related companies are subsidiaries, associated companies and jointly controlled entities of New World Development Company Limited ("NWD"), which are not companies within the NWS Group. NWD is the NWS Group's ultimate holding company.

#### (viii) Revenue recognition

- (a) Revenue from individual contract on construction, electrical and mechanical engineering services is recognised under the percentage of completion method, when the contract has progressed to the point where a profitable outcome can be prudently foreseen and is measured by reference to the proportion that contract costs incurred for work performed to date compares to the estimated total contract costs to completion. The completion of individual contract is determined by the date of the issuance of the relevant maintenance certificate or equivalent, or twelve months after the issuance of occupation permit, whichever the earlier. Anticipated losses are fully provided on contracts when identified.
- (b) Rental income is recognised on an accrual basis over the terms of the lease agreements.
- (c) Property and facilities management service fees, property letting agency fee, security service fee and transportation service fee are recognised when services are rendered.
- (d) Dividend income is recognised when the shareholders' right to receive payment is established.
- (e) Interest income is recognised on an accrual basis.
- (f) Insurance brokerage premium is recognised over the period covered by each insurance policy on a straight-line basis.

#### ACCOUNTANTS' REPORTS – 2. THE NWS GROUP

#### (ix) Assets under leases

#### (a) Finance leases

Leases that substantially transfer to the NWS Group all the risks and rewards of ownership of assets are accounted for as finance leases. Finance leases are capitalised at the inception of the leases at the lower of the fair value of the leased assets or the present value of the minimum lease payments. Each lease payment is allocated between the capital and finance charges so as to achieve a constant rate on the capital balances outstanding. The corresponding rental obligations, net of finance charges, are included in long term liabilities. The finance charges are charged to the profit and loss account over the lease periods.

Assets held under finance leases are depreciated on the basis described in section V note 2(xi)(a).

#### (b) Operating leases

Leases where substantially all the risks and rewards of ownership of assets remain with the leasing company are accounted for as operating leases. Payments under operating leases net of any incentives received from the leasing company are charged to the profit and loss account on a straight-line basis over the lease periods.

#### (x) Investment properties

Investment properties are interests in land and buildings in respect of which construction work and development have been completed and are held for their investment potential, any rental being negotiated at arm's length.

Investment properties are revalued annually based on independent professional valuations on an open market basis. Increases in valuations are credited to investment properties revaluation reserve; decreases in valuations are first set off against increases on earlier valuations on a portfolio basis and thereafter charged to the profit and loss account. Any decrease in valuation charged to the profit and loss account which is subsequently restored is credited to the profit and loss account to the extent of the amount previously charged.

Upon the disposal of an investment property, the relevant portion of the revaluation reserve realised in respect of previous valuations is released from the revaluation reserve to the profit and loss account.

#### (xi) Other fixed assets and depreciation

(a) Other fixed assets are stated at cost or valuation less accumulated depreciation and impairment losses.

No depreciation is provided in respect of construction in progress.

Depreciation of other fixed assets is calculated to write off their cost or valuation over their estimated useful lives or, if shorter, the relevant finance lease periods, using the straight-line method, at the following annual rates:

Long term leasehold land Unexpired period of the lease
Medium term leasehold land 2% or unexpired period of the lease

Buildings  $2^{-1}/2\%$  Plant and equipment 14% - 50%

Leasehold improvements Unexpired period of the lease

 Ectacloid improvements
 Enterprise in Ent

Major costs incurred in restoring fixed assets to their normal working condition are charged to the profit and loss account. Improvements are capitalised and depreciated over their expected useful lives to the NWS Group.

#### ACCOUNTANTS' REPORTS – 2. THE NWS GROUP

#### (b) Impairment and gain or loss on sale

At each balance sheet date, both internal and external sources of information are considered to assess whether there is any indication that assets included in other properties and other fixed assets are impaired. If any such indication exists, the recoverable amount of the asset is estimated and where relevant, an impairment loss is recognised to reduce the asset to its recoverable amount. Such impairment losses are recognised in the profit and loss account except where the asset is carried at valuation and the impairment loss does not exceed the revaluation surplus for that same asset, in which case it is treated as a revaluation decrease.

The gain or loss on disposal of a fixed asset other than investment properties is the difference between the net sales proceeds and the carrying amount of the relevant asset, and is recognised in the profit and loss account. Any revaluation reserve balance remaining attributable to the relevant asset is transferred to retained profit and is shown as a movement in reserves.

#### (xii) Investment securities

#### (a) Investment securities

Investment securities are stated at cost less any provision for impairment loss. The carrying amounts of individual investments are reviewed at each balance sheet date to assess whether the fair values have declined below the carrying amounts. When a decline other than temporary has occurred, the carrying amount of such securities will be reduced to its fair value. The amount of the reduction is recognised as an expense in the profit and loss account.

#### (b) Other investments

Other investments are carried at fair value. At each balance sheet date, the net unrealised gains or losses arising from the changes in fair value of other investments are recognised in the profit and loss account. Profits or losses on disposals of such investments representing the difference between the net sales proceeds and the carrying amounts, are recognised in the profit and loss account as they arise.

### (xiii) Inventories and contracting work in progress

Inventories comprise stocks and work in progress and are stated at the lower of cost and net realisable value. Cost is calculated on the weighted average basis. Net realisable value is determined on the basis of anticipated sales proceeds less estimated selling expenses.

Contracting work in progress is stated at cost plus attributable profits recognised on the basis set out in section V note 2(viii)(a) above, less provision for anticipated losses and progress payments received and receivable.

Cost comprises materials, direct labour and overheads attributable in bringing the inventories and work in progress to its present condition.

#### (xiv) Deferred taxation

Deferred taxation is accounted for at current tax rate in respect of timing differences between profit as computed for taxation purpose and profit as stated in the accounts to the extent that a liability or asset is expected to be payable or recoverable in the foreseeable future.

## (xv) Retirement benefit costs

The NWS Group operates a number of defined contribution schemes, a defined benefit scheme and the Mandatory Provident Fund scheme in Hong Kong.

#### (a) Defined contribution schemes

The NWS Group's contributions to these schemes are expensed as incurred and may be reduced by contributions forfeited by those employees who leave the schemes prior to vesting fully in the contributions.

#### (b) Defined benefit schemes

Retirement benefit expenses are charged to the profit and loss account in the current year and are determined based on the value of the retirement scheme assets and the actuarial valuation of accrued pension obligations. The annual contributions are determined by a qualified actuary using the projected unit credit method.

#### (c) Mandatory provident fund

Contributions paid and payable by the NWS Group to the Mandatory Provident Fund scheme are charged to the profit and loss account as incurred.

#### (xvi) Cash and cash equivalents

Cash and cash equivalents are stated in the balance sheet at cost.

For the purposes of the consolidated cash flow statement, cash and cash equivalents comprise cash in hand, amounts repayable on demand from banks and financial institutions, less advances from banks and financial institutions repayable within three months from the date of the advance.

#### (xvii) Translation of foreign currencies

Transactions in foreign currencies during the year are converted at rates of exchange ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated at rates of exchange ruling at that date. Exchange differences arising in these cases are dealt with in the profit and loss account.

Profit and loss accounts of subsidiaries, associated companies and jointly controlled entities expressed in foreign currencies are translated at the weighted average exchange rates for the year and balance sheets are translated at the exchange rates ruling at the balance sheet date. Exchange differences arising from the translation of net investment in foreign subsidiaries, associated companies and jointly controlled entities are taken to reserves.

## (xviii) Contingent liabilities and contingent assets

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the NWS Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the accounts. When a change in the probability of an outflow occurs so that outflow is probable, they will then be recognised as a provision.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain events not wholly within the control of the NWS Group.

Contingent assets are not recognised but are disclosed in the notes to the accounts when an inflow of economic benefits is probable. When inflow is virtually certain, an asset is recognised.

### (xix) Provisions

Provisions are recognised when there is a present legal or constructive obligation as a result of past events. It is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made. Where a provision is expected to be reimbursed, the reimbursement is recognised as a separate asset when the reimbursement is virtually certain.

## (3) TURNOVER, REVENUES AND SEGMENT INFORMATION

The NWS Group is principally engaged in facilities management, construction, engineering, property management, security, transportation, cleaning and landscaping and financial services. Turnover and other revenues recognised during the year are as follows:

		h June,	
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
T			
Turnover	(52.202	747.250	(42.005
Income from facilities under management	652,203	747,259	642,995
Construction services income	7,495,414	6,558,980	6,570,045
Engineering services income	1,443,432	1,847,315	1,564,103
Property management fees	310,636	374,136	404,553
Security services fees	197,313	194,096	201,975
Transportation services fees	1,238,500	1,535,834	1,650,131
Cleaning and landscaping fees	444,978	411,214	588,666
Financial services	_	30,867	22,871
Others	5,082	13,216	20,926
	11,787,558	11,712,917	11,666,265
Other revenues			
Interest on			
Bank deposits	79,780	58,267	33,386
Amounts due from associated companies	688	838	3,721
Amounts due from jointly controlled entities	_	12,699	17,166
Amounts due from related companies	17,852	32,943	13,845
Other loans	4,038	1,751	9,684
Management fee	11,535	38,545	75,177
Machinery hire income	26,061	50,545	52,165
Rental income	2,767	2,277	2,717
Project management fee	2,749	1,347	1,723
Sale of bus and ferry models	2,910	2,298	883
Dividends from other investments	2,710	2,270	113
Property management income	389	864	624
Consultancy fee income	7,655	- 004	024
Consultancy Ice income			
	156,424	151,829	211,204
	11,943,982	11,864,746	11,877,469

In accordance with the NWS Group's internal financial reporting and operating activities, the primary reporting format is business segments and the secondary reporting format is geographical segments.

Segmental information under the primary reporting format – business segments is set out overleaf. There are no other significant identifiable business segments.

## **Primary reporting format – business segments**

		Year ended 30th June, 2000									
	Facilities management HK\$'000	Con- struction services HK\$'000	Engineering services HK\$'000	Property management HK\$'000	Security services HK\$'000	Transportation services HK\$'000	Cleaning and landscaping HK\$'000	Financial services HK\$'000	Others HK\$'000	Elimination HK\$'000	Total HK\$'000
External sales Inter-segment sales	652,203 27,077	7,495,414 183,048	1,443,432 1,048,501	310,636 2,358	197,313 99,051	1,238,500	444,978 5,829		5,082 4,825	(1,370,689)	11,787,558
Total turnover	679,280	7,678,462	2,491,933	312,994	296,364	1,238,500	450,807	_	9,907	(1,370,689)	11,787,558
Segment results	164,240	307,877	37,032	59,961	35,302	115,133	31,806	(5,871)	18,531	_	764,011
Interest income Unallocated costs											102,358 (41,801)
Operating profit before financing Finance costs Share of profits less losses of Jointly controlled											824,568 (70,492)
entities Associated companies	- s -	30,786 55,358	4,509 (448)	740 382	-	5,667	2,278	-	-		38,313 60,959
Profit before taxation Taxation											853,348 (112,042)
Profit after taxation Minority interests											741,306 (2,623)
Profit attributable to shareholders											738,683
Segment assets Jointly controlled	1,041,259	3,445,958	1,243,975	71,160	49,434	1,774,632	124,156	-	218,826		7,969,400
entities Associated companies Unallocated assets	-	46,723 56,839	42,873 2,357	4,498 282	-	186,823	20,779	-	108,745		223,618 246,301 1,783,981
Total assets											10,223,300
Segment liabilities Unallocated liabilities	(367,984)	(3,010,366)	(1,181,228)	(69,431)	(28,340)	(116,177)	(54,445)	(10)	(194,737)		(5,022,718) (1,604,644)
Total liabilities											(6,627,362)
Capital expenditure Depreciation	10,302 7,654	95,213 76,666	19,893 14,168	12,273 4,189	597 1,497	507,766 143,273	26,094 8,297	-	41,561 1,272		713,699 257,016

		Year ended 30th June, 2001									
	Facilities management HK\$'000	Con- struction services HK\$'000	Engineering services HK\$'000	Property management HK\$'000	Security services HK\$'000	Tran- sportation services HK\$'000	Cleaning and landscaping HK\$'000	Financial services HK\$'000	Others HK\$'000	Elimination HK\$'000	Total HK\$'000
External sales Inter-segment sales	747,259 27,174	6,558,980 939,496	1,847,315 581,210	374,136 7,010	194,096 98,360	1,535,834	411,214 104,594	30,867 8,257	13,216 4,922	(1,771,023)	11,712,917
Total turnover	774,433	7,498,476	2,428,525	381,146	292,456	1,535,834	515,808	39,124	18,138	(1,771,023)	11,712,917
Segment results	227,424	336,424	(30,249)	68,913	36,617	163,841	32,892	25,835	(81,811)		779,886
Interest income Unallocated costs											106,498 (67,247)
Operating profit before financing Finance costs Share of profits less losses of Jointly controlled											819,137 (110,741)
entities Associated companie	s (1,044)	32,288 43,015	10,454 (716)	1,347 450	-	- 6,791	7,815 -	- 19,909	(285) 160,794		51,619 229,199
Profit before taxation Taxation											989,214 (169,565)
Profit after taxation Minority interests											819,649 (758)
Profit attributable to shareholders											818,891
Segment assets Jointly controlled	1,056,711	3,177,957	1,019,468	111,319	52,848	2,359,318	187,561	51,289	381,742		8,398,213
entities Associated companies Unallocated assets	- 741	38,772 68,230	33,265 137	5,895 401	-	186,002	40,622 785	- 249,666	197,637 333,319		316,191 839,281 2,121,626
Total assets											11,675,311
Segment liabilities Unallocated liabilities	(383,713)	(2,507,017)	(1,101,285)	(82,113)	(29,578)	(231,938)	(65,589)	(90,054)	(1,003,956)		(5,495,243) (2,126,829)
Total liabilities											(7,622,072)
Capital expenditure Depreciation	16,493 8,079	116,728 84,877	10,539 10,970	14,852 5,569	1,912 1,569	769,407 184,381	7,299 8,978	-	10,511 7,201		947,741 311,624

Unallocated assets

Segment liabilities

Total liabilities

Capital expenditure

Net amortisation of goodwill

Impairment loss of land and buildings

Depreciation

Unallocated liabilities

(256,612) (2,680,842) (992,323)

130,504

97,082

13,133

7,154

10,684

10,018

Total assets

# ACCOUNTANTS' REPORTS - 2. THE NWS GROUP

	Year ended 30th June, 2002										
	Facilities management HK\$'000	Con- struction services HK\$'000	Engineering services HK\$'000	Property management HK\$'000	Security services HK\$'000	Transportation services HK\$'000	Cleaning and landscaping HK\$'000	Financial services HK\$'000	Others HK\$'000	Elimination HK\$'000	Total HK\$'000
External sales Inter-segment sales	642,995 25,826	6,570,045 532,988	1,564,103 411,433	404,553 14,604	201,975 90,696	1,650,131	588,666 59,281	22,871 11,574	20,926 2,097	(1,148,499)	11,666,265
Total turnover	668,821	7,103,033	1,975,536	419,157	292,671	1,650,131	647,947	34,445	23,023	(1,148,499)	11,666,265
Segment results	196,069	383,831	28,083	81,745	34,777	214,117	27,567	14,273	54,124		1,034,586
Interest income Unallocated costs											77,802 (53,128)
Operating profit before financing Finance costs Share of profits less losses of											1,059,260 (82,288)
Jointly controlled entities Associated companie	s (1,040)	74,431 36,058	(682) (164)	,	-	- 4,681	17,511 -	- (10,766)	(1,498) 26,452		93,440 55,558
Profit before taxation Taxation											1,125,970 (193,142)
Profit after taxation Minority interests											932,828 (84,091)
Profit attributable to shareholders											848,737
Segment assets	1,067,271	3,520,878	935,832	146,883	48,329	2,552,538	252,850	78,298	1,139,917		9,742,796
Jointly controlled entities Associated companies	- 172	43,306 64,760	22,678	8,143 583	-	- 243,137	55,067 980	338,335	150,260 466,082		279,454 1,114,049

2,726,559

13,862,858

(6,401,605)

(2,992,733)

(9,394,338)

689,601

354,416

(15,732)

(91,797) (1,898,305)

41,210

5,126

(17,109)

1,419

665

(87,459)

16,962

8,959

708

1,434

(22,385) (271,420) (100,462)

383,711

210,135

1,377

91,270

13,843

## Secondary reporting format – geographic segments

		Year ended 30	th June, 2000	
	Turnover HK\$'000	Segment results HK\$'000	Segment assets HK\$'000	Capital expenditure HK\$'000
Hong Kong China mainland Southeast Asia countries Other countries	10,704,424 979,009 104,125	694,355 62,322 7,334	7,252,903 716,497 —	705,366 8,333 - -
	11,787,558	764,011	7,969,400	713,699
Interest income Unallocated costs		102,358 (41,801)		
Operating profit before financing		824,568		
Investments in jointly controlled entities Investments in associated companies Unallocated assets			223,618 246,301 1,783,981	
Total assets			10,223,300	
		Year ended 30	Oth June, 2001	
	Turnover HK\$'000	Segment results HK\$'000	Segment assets HK\$'000	Capital expenditure HK\$'000
Hong Kong China mainland Southeast Asia countries Other countries	10,272,887 1,369,947 70,083	806,008 7,497 (33,619)	7,576,849 785,210 36,154	941,090 6,651 -
	11,712,917	779,886	8,398,213	947,741
Interest income Unallocated costs		106,498 (67,247)		
Operating profit before financing		819,137		
Investments in jointly controlled entities Investments in associated companies Unallocated assets			316,191 839,281 2,121,626	
Total assets			11,675,311	

	Year ended 30th June, 2002						
	Turnover HK\$'000	Segment results HK\$'000	Segment assets HK\$'000	Capital expenditure HK\$'000			
Hong Kong	10,515,977	988,245	9,085,914	679,683			
China mainland	1,145,020	46,526	640,450	9,918			
Southeast Asia countries	2,510	(777)	16,432	_			
Other countries	2,758	592					
	11,666,265	1,034,586	9,742,796	689,601			
Interest income		77,802					
Unallocated costs		(53,128)					
Operating profit before financing		1,059,260					
Investments in jointly controlled entities			279,454				
Investments in associated companies			1,114,049				
Unallocated assets			2,726,559				
Total assets			13,862,858				

Unallocated costs represent net corporate expenses or income. Segment assets consist primarily of fixed assets, inventories, trade and other receivables. Segment liabilities consist mainly of trade payables and other payables and exclude taxation payable, deferred taxation and corporate borrowings. Capital expenditure comprises additions to fixed assets.

In respect of geographical segment reporting, sales are based on the country in which the NWS Group's customers are located. Total assets and capital expenditure are where the assets are located.

### (4) OPERATING PROFIT BEFORE FINANCING

	Year ended 30th June,			
	2000	2001	2002	
	HK\$'000	HK\$'000	HK\$'000	
Operating profit before financing is arrived at after crediting and charging the following:				
Crediting				
Net amortisation of goodwill ( <i>Note 14(a</i> ))	_	_	15,732	
Profit on disposal of fellow subsidiaries		6,803		
Charging				
Costs of inventories sold	245,112	303,664	287,803	
Depreciation				
Owned fixed assets	256,753	311,345	354,299	
Leased fixed assets	263	279	117	
Loss on disposal of fixed assets	2,963	349	3,727	
Auditors' remuneration	8,229	8,142	7,300	
Operating lease rentals for				
Land and buildings	91,863	114,880	82,928	
Machinery and equipment	14,550	28,241	23,267	
Staff costs (including directors' remuneration)	2,292,165	2,337,575	2,342,605	
Provision for bad and doubtful debts	54,601	100,179	26,818	
Outgoings in respect of investment properties	578	142	1,598	
Unrealised loss on other investments	1,174	5,829	818	
Impairment loss of land and buildings	_	_	25,260	
Loss on disposal of jointly controlled entities	_	_	4,262	

### (5) FINANCE COSTS

	Year ended 30th June,			
	2000	2001	2002	
	HK\$'000	HK\$'000	HK\$'000	
Interest expense				
Bank loans and overdrafts				
<ul> <li>wholly repayable within 5 years</li> </ul>	50,279	85,026	77,226	
<ul> <li>not wholly repayable within 5 years</li> </ul>	18,598	22,227	_	
Finance lease obligations	292	182	350	
Amount due to a related company	411	1,323	4,322	
Amounts due to associated companies	795	627	390	
Other loans	117	1,356		
	70,492	110,741	82,288	

### (6) TAXATION

	Year ended 30th June,				
	2000	2001	2002		
	HK\$'000	HK\$'000	HK\$'000		
Company and subsidiaries					
Hong Kong profits tax	99,291	125,701	124,714		
Overseas taxation	11,149	2,675	6,185		
Overprovision in prior years	(6,243)	(1,980)	(3,691)		
Deferred taxation (Note 26)	(819)	3,746	29,682		
	103,378	130,142	156,890		
Share of taxation attributable to:					
Jointly controlled entities	299	6,402	18,661		
Associated companies	8,365	33,021	17,591		
	8,664	39,423	36,252		
	112,042	169,565	193,142		

Hong Kong profits tax has been provided at the rate of 16% on the estimated assessable profits for the year ended 30th June, 2000, 2001 and 2002 respectively. Taxation on overseas profits has been calculated on the estimated assessable profits for the year at the rates of taxation prevailing in the countries in which the NWS Group operates.

## (7) DIVIDENDS

	Year ended 30th June,			
	2000	2000 2001		
	HK\$'000	HK\$'000	HK\$'000	
Interim dividends, paid of HK\$0.15				
(2001: HK\$0.15; 2000: HK\$0.12) per share Proposed final dividends, HK\$Nil	130,000	162,500	162,500	
(2001: HK\$0.25; 2000: HK\$0.23) per share	249,167	270,833		
	379,167	433,333	162,500	

The directors recommended the payment of a final dividend of HK\$249,167,000, HK\$270,833,000 in respect of the financial year ended 30th June, 2000 and 2001 respectively. These amounts were recognised as an appropriation of reserves in the year ended 30th June, 2001 and 2002 respectively. The directors do not recommend the payment of a final dividend for the year ended 30th June, 2002.

#### (8) NET RETIREMENT BENEFIT COSTS

	Year ended 30th June,				
	2000	2001	2002		
	HK\$'000	HK\$'000	HK\$'000		
Gross contributions  Less: Forfeited contributions utilised to offset	50,360	64,932	71,212		
contributions for the year	(6,326)	(5,684)	(4,720)		
Net contributions	44,034	59,248	66,492		

The NWS Group operates a number of retirement benefit schemes in Hong Kong. The majority of the schemes are defined contribution schemes which cover the NWS Group's employees who are entitled to join such schemes. The remaining are defined benefit schemes.

Contributions to the defined contribution schemes either by the NWS Group or by the employees are calculated as a percentage of employees' salaries ranging from 0% to 11%, depending upon the length of service of the employees.

The NWS Group's defined benefit scheme is operated to cover the NWS Group's senior executives in several subsidiaries. The assets of the scheme are held separately from those of the NWS Group in a provident fund managed by an independent trustee. The scheme requires contributions from the NWS Group and the employees based on a specified percentage of the employees' salaries. Contribution to defined benefit scheme is based on the actuarial recommendations.

Pursuant to the Mandatory Provident Fund ("MPF") Scheme Ordinance (Chapter 485 of the Laws of Hong Kong), companies within the NWS Group in Hong Kong have enrolled eligible employees in Hong Kong not enrolled on the defined contribution/benefit schemes into a MPF Scheme from 1st December, 2000.

The MPF Scheme is a master trust scheme established under trust arrangement and governed by laws in Hong Kong. The assets of the MPF Scheme are held separately from the assets of the NWS Group, the trustees and other service providers. Contributions are made to the MPF Scheme by the NWS Group at 5% of the employees' relevant income as defined in the MPF Scheme Ordinance up to a maximum of HK\$1,000 per employee per month (the "MPF contribution"). The employees also contribute corresponding amounts to the MPF Scheme. The MPF contributions are fully and immediately vested in the employees as accrued benefits once they are paid to the approved trustees of the MPF scheme.

#### (9) EARNINGS PER SHARE

The calculation of earnings per share for the Relevant Periods is based on profit attributable to shareholders of HK\$738,683,000, HK\$818,891,000 and HK\$848,737,000 for the year ended 30th June, 2000, 2001 and 2002 respectively, and the weighted average number of shares of 1,083,333,333 in issue throughout the Relevant Periods.

#### (10) EMOLUMENTS OF DIRECTORS AND SENIOR MANAGEMENT

(a) Details of the emoluments payable to directors of the Company are as follows:

	Year ended 30th June,					
	2000	2001	2002			
	HK\$'000	HK\$'000	HK\$'000			
Fees Basic salaries, housing allowances, other	1,794	1,944	1,944			
allowances and benefits in kind	10,947	21,893	21,759			
Pensions	302	607	731			
	13,043	24,444	24,434			

The emoluments of the directors of the Company fall within the following bands:

Emoluments band (HK\$)	Number of directors					
	2000	2001	2002			
Nil - 1,000,000	3	2	4			
1,000,001 - 1,500,000	1	1	_			
1,500,001 - 2,000,000	1	1	1			
2,000,001 - 2,500,000	_	1	_			
2,500,001 - 3,000,000	2	1	2			
3,000,001 - 3,500,000	1	2	1			
3,500,001 - 4,000,000	_	_	1			
4,000,001 - 4,500,000	_	2	1			
4,500,001 - 5,000,000	-	_	1			

Fees disclosed above include HK\$40,000 and HK\$40,000 paid to independent non-executive directors of the Company for the year ended 30th June, 2001 and 2002 respectively. There were other emoluments amounting to HK\$7,024,900, HK\$7,391,000 and HK\$8,481,000 paid to them for the year ended 30th June, 2000, 2001 and 2002 respectively.

None of the directors had waived their rights to receive his emoluments for three years ended 30th June, 2000, 2001 and 2002.

(b) The five highest paid individuals in the NWS Group for the year ended 30th June 2002 were also directors of the Company, whose emoluments have been reflected in the analysis above.

The details of the emoluments paid by the NWS Group to the five individuals, excluding two and three individuals for the years ended 30th June, 2000 and 2001, who are also directors, whose emoluments were the highest in the NWS Group were as follows:

	Year ended 30th June,				
	2000	2001	2002		
	HK\$'000	HK\$'000	HK\$'000		
Basic salaries, housing allowances, other					
allowances and benefits in kind	10,375	7,255	_		
Pensions	430	136			
	10,805	7,391	_		

The emoluments of the five highest paid individuals, excluding two and three individuals for the year ended 30th June, 2000 and 2001 who are also directors, of the NWS Group fall within the following bands:

Emoluments band (HK\$)	Number of individuals					
	2000	2001	2002			
HK\$3,000,001 - 3,500,000	1	1	_			
HK\$3,500,001 - 4,000,000	2	_	_			
HK\$4,000,001 - 4,500,000	-	1	-			

(c) During the Relevant Periods, no emoluments have been paid by the Company to the directors or the five highest paid individuals as an inducement to join or upon joining the Company, or as compensation for loss of office.

## (11) FIXED ASSETS

## **NWS Group**

	Land and buildings HK\$'000	Investment properties HK\$'000	Plant and equipment HK\$'000	Leasehold improve- ments HK\$'000	Furniture and fixtures HK\$'000	Vessels HK\$'000	Buses and coaches HK\$'000	Motor vehicles and others HK\$'000	Construction in progress HK\$'000	Total HK\$'000
Cost or valuation										
At 30th June, 1999	325,278	920,890	644,377	22,710	175,705	-	1,217,699	90,703	61,428	3,458,790
Disposal of subsidiaries		-	(1,724)	(907)	(342)	-	-	_	_	(2,973)
Additions	88,659	-	68,514	22,732	64,041	140,500	148,094	10,487	170,672	713,699
Disposals	(1,020)	(11,335)	(24,633)	(761)	(15,294)	-	(11,906)	(9,622)	-	(74,571)
(Deficit)/surplus on revaluation	(2,412)	53,655	-	-	-	-	-	-	-	51,243
Reclassifications			12,492				121,678		(134,170)	
At 30th June, 2000	410,505	963,210	699,026	43,774	_224,110	140,500	1,475,565	91,568	97,930	4,146,188
Accumulated depreciation										
At 30th June, 1999	27,920	_	381,954	8,759	119,638	_	53,592	59,557	_	651,420
Disposal of subsidiaries	-	-	(752)	(151)	(46)	-	-	-	-	(949)
Charge for the year	14,255	-	78,008	4,847	26,208	8,007	114,624	11,067	-	257,016
Written back on disposals	(943)	-	(13,687)	(500)	(12,468)	-	(2,974)	(6,824)	-	(37,396)
At 30th June, 2000	41,232		445,523	12,955	133,332	8,007	165,242	63,800		870,091
Net book value										
At 30th June, 2000	369,273	963,210	253,503	30,819	90,778	132,493	1,310,323	27,768	97,930	3,276,097
X7										
Year ended 30th J	Land and	Investment	Plant and	Leasehold improve-	Furniture and	V 1	Buses and		Construction	T I
rear ended Suth J	ŕ		Plant and equipment HK\$'000			Vessels HK\$'000	Buses and coaches HK\$'000		Construction in progress HK\$'000	Total HK\$'000
Year ended 30th J  Cost or valuation	Land and buildings	Investment properties	equipment	improve- ments	and fixtures		coaches	vehicles and others	in progress	
	Land and buildings	Investment properties	equipment	improvements HK\$'000	and fixtures HK\$'000		coaches	vehicles and others HK\$'000	in progress	HK\$'000 4,146,188
Cost or valuation At 30th June, 2000 Acquisition of subsidiaries	Land and buildings HK\$'000	Investment properties HK\$'000	equipment HK\$'000	improvements HK\$'000  43,774 1,135	and fixtures HK\$'000	HK\$'000 140,500	coaches HK\$'000	vehicles and others HK\$'000 91,568 3,384	in progress HK\$'000	HK\$'000 4,146,188 10,169
Cost or valuation At 30th June, 2000 Acquisition of subsidiaries Additions	Land and buildings HK\$'000	Investment properties HK\$'000	equipment HK\$'000  699,026 3,730 96,814	improvements HK\$'000  43,774 1,135 10,553	and fixtures HK\$'000 224,110 1,920 43,202	140,500 - 54,511	coaches HK\$'000	vehicles and others HK\$'000 91,568 3,384 27,058	in progress HK\$'000  97,930 - 697,148	HK\$'000 4,146,188 10,169 947,741
Cost or valuation At 30th June, 2000 Acquisition of subsidiaries Additions Disposals	Land and buildings HK\$'000	Investment properties HK\$'000	equipment HK\$'000 699,026 3,730 96,814 (6,202)	improvements HK\$'000  43,774 1,135 10,553 (2,801)	and fixtures HK\$'000 224,110 1,920 43,202 (29,264)	140,500 - 54,511 (1,164)	coaches HK\$'000 1,475,565 - 7,553 (8,958)	vehicles and others HK\$'000 91,568 3,384 27,058 (9,682)	in progress HK\$'000  97,930 - 697,148	HK\$'000 4,146,188 10,169 947,741 (58,071)
Cost or valuation At 30th June, 2000 Acquisition of subsidiaries Additions Disposals Deficit on revaluation	Land and buildings HK\$'000	Investment properties HK\$'000  963,210 (5,510)	equipment HK\$'000 699,026 3,730 96,814 (6,202)	improvements HK\$'000  43,774 1,135 10,553 (2,801)	and fixtures HK\$'000 224,110 1,920 43,202 (29,264)	140,500 - 54,511 (1,164)	coaches HK\$'000	vehicles and others HK\$'000 91,568 3,384 27,058 (9,682)	in progress HK\$'000  97,930  - 697,148	HK\$'000 4,146,188 10,169 947,741 (58,071) (7,950)
Cost or valuation At 30th June, 2000 Acquisition of subsidiaries Additions Disposals	Land and buildings HK\$'000	Investment properties HK\$'000	equipment HK\$'000 699,026 3,730 96,814 (6,202)	improvements HK\$'000  43,774 1,135 10,553 (2,801)	and fixtures HK\$'000 224,110 1,920 43,202 (29,264)	140,500 - 54,511 (1,164)	coaches HK\$'000 1,475,565 - 7,553 (8,958)	vehicles and others HK\$'000 91,568 3,384 27,058 (9,682)	in progress HK\$'000  97,930 - 697,148	HK\$'000 4,146,188 10,169 947,741 (58,071)
Cost or valuation At 30th June, 2000 Acquisition of subsidiaries Additions Disposals Deficit on revaluation	Land and buildings HK\$'000	Investment properties HK\$'000  963,210 (5,510)	equipment HK\$'000 699,026 3,730 96,814 (6,202)	improvements HK\$'000  43,774 1,135 10,553 (2,801)	and fixtures HK\$'000 224,110 1,920 43,202 (29,264)	140,500 - 54,511 (1,164)	coaches HK\$'000	vehicles and others HK\$'000 91,568 3,384 27,058 (9,682)	in progress HK\$'000  97,930  - 697,148	HK\$'000 4,146,188 10,169 947,741 (58,071) (7,950)
Cost or valuation At 30th June, 2000 Acquisition of subsidiaries Additions Disposals Deficit on revaluation Reclassifications	Land and buildings HK\$'000 410,505 - 10,902 - (2,440)	Investment properties HKS'000 963,210 (5,510)	equipment HK\$'000  699,026 3,730 96,814 (6,202) - 18,873	improvements HK\$'000  43,774 1,135 10,553 (2,801) - 393	and fixtures HK\$'000	140,500 - 54,511 (1,164) - 85,157	1,475,565 - 7,553 (8,958) - 126,478	vehicles and others HK\$'000 91,568 3,384 27,058 (9,682)	in progress HK\$'000 97,930 - 697,148 - (230,901)	HK\$'000  4,146,188 10,169 947,741 (58,071) (7,950)
Cost or valuation At 30th June, 2000 Acquisition of subsidiaries Additions Disposals Deficit on revaluation Reclassifications At 30th June, 2001 Accumulated depreciation At 30th June, 2000	Land and buildings HK\$'000 410,505 - 10,902 - (2,440)	Investment properties HKS'000 963,210 (5,510)	equipment HK\$'000 699,026 3,730 96,814 (6,202) - 18,873 812,241	improvements HK\$'000  43,774 1,135 10,553 (2,801) - 393  53,054	and fixtures HK\$'000	140,500 - 54,511 (1,164) - 85,157	1,475,565 - 7,553 (8,958) - 126,478	vehicles and others HK\$'000 91,568 3,384 27,058 (9,682)	in progress HK\$'000 97,930 - 697,148 - (230,901)	HK\$'000  4,146,188 10,169 947,741 (58,071) (7,950)
Cost or valuation At 30th June, 2000 Acquisition of subsidiaries Additions Disposals Deficit on revaluation Reclassifications At 30th June, 2001 Accumulated depreciation At 30th June, 2000 Acquisition of subsidiaries	Land and buildings HK\$'000 410,505 - 10,902 - (2,440) - 418,967	Investment properties HKS'000 963,210 (5,510)	equipment HK\$'000 699,026 3,730 96,814 (6,202) - 18,873 812,241 445,523 847	improvements HK\$'000  43,774 1,135 10,553 (2,801) - 393  53,054	and fixtures HK\$'000  224,110 1,920 43,202 (29,264) 239,968  133,332 1,349	HK\$'000  140,500  - 54,511 (1,164)  - 85,157  279,004	coaches HK\$'000  1,475,565 - 7,553 (8,958) - 126,478  1,600,638	vehicles and others HK\$'000 91,568 3,384 27,058 (9,682) - - - 112,328 63,800 3,130	97,930 97,930 - 697,148 - (230,901) 564,177	#K\$'000  4,146,188 10,169 947,741 (58,071) (7,950) — 5,038,077  870,091 5,784
Cost or valuation At 30th June, 2000 Acquisition of subsidiaries Additions Disposals Deficit on revaluation Reclassifications At 30th June, 2001 Accumulated depreciation At 30th June, 2000 Acquisition of subsidiaries Charge for the year	Land and buildings HK\$'000 410,505 - 10,902 - (2,440) - 418,967	Investment properties HKS'000 963,210 (5,510)	equipment HK\$'000 699,026 3,730 96,814 (6,202) - 18,873 812,241 445,523 847 87,493	improvements HK\$'000  43,774 1,135 10,553 (2,801) - 393  53,054  12,955 458 10,173	and fixtures HK\$'000	HK\$'000  140,500  - 54,511 (1,164)  - 85,157  279,004  8,007  - 21,452	coaches HK\$'000  1,475,565  - 7,553 (8,958)  - 126,478  1,600,638  165,242  - 119,359	vehicles and others HK\$'000 91,568 3,384 27,058 (9,682) - - - 112,328 63,800 3,130 11,985	97,930 97,930 697,148 (230,901) 564,177	#K\$'000  4,146,188 10,169 947,741 (58,071) (7,950) — 5,038,077  870,091 5,784 311,624
Cost or valuation At 30th June, 2000 Acquisition of subsidiaries Additions Disposals Deficit on revaluation Reclassifications At 30th June, 2001 Accumulated depreciation At 30th June, 2000 Acquisition of subsidiaries	Land and buildings HK\$'000 410,505 - 10,902 - (2,440) - 418,967	Investment properties HKS'000  963,210 (5,510) - 957,700	equipment HK\$'000 699,026 3,730 96,814 (6,202) - 18,873 812,241 445,523 847	improvements HK\$'000  43,774 1,135 10,553 (2,801) - 393  53,054	and fixtures HK\$'000  224,110 1,920 43,202 (29,264) 239,968  133,332 1,349	HK\$'000  140,500  - 54,511 (1,164)  - 85,157  279,004	coaches HK\$'000  1,475,565 - 7,553 (8,958) - 126,478  1,600,638	vehicles and others HK\$'000 91,568 3,384 27,058 (9,682) - - - 112,328 63,800 3,130	in progress HK\$'000  97,930 - 697,148 - (230,901)  564,177	#K\$'000  4,146,188 10,169 947,741 (58,071) (7,950) — 5,038,077  870,091 5,784
Cost or valuation At 30th June, 2000 Acquisition of subsidiaries Additions Disposals Deficit on revaluation Reclassifications At 30th June, 2001 Accumulated depreciation At 30th June, 2000 Acquisition of subsidiaries Charge for the year	Land and buildings HK\$'000  410,505 - 10,902 - (2,440) - 418,967  41,232 - 31,322	Investment properties HKS'000  963,210 (5,510) - 957,700	equipment HK\$'000 699,026 3,730 96,814 (6,202) - 18,873 812,241 445,523 847 87,493	improvements HK\$'000  43,774 1,135 10,553 (2,801) - 393  53,054  12,955 458 10,173	and fixtures HK\$'000	HK\$'000  140,500  - 54,511 (1,164)  - 85,157  279,004  8,007  - 21,452	coaches HK\$'000  1,475,565  - 7,553 (8,958)  - 126,478  1,600,638  165,242  - 119,359	vehicles and others HK\$'000 91,568 3,384 27,058 (9,682) - - - 112,328 63,800 3,130 11,985	97,930 97,930 - 697,148 - (230,901) 564,177	#K\$'000  4,146,188 10,169 947,741 (58,071) (7,950) — 5,038,077  870,091 5,784 311,624
Cost or valuation At 30th June, 2000 Acquisition of subsidiaries Additions Disposals Deficit on revaluation Reclassifications At 30th June, 2001 Accumulated depreciation At 30th June, 2000 Acquisition of subsidiaries Charge for the year Written back on disposals	Land and buildings HK\$'000  410,505 - 10,902 - (2,440) - 418,967  41,232 - 31,322	Investment properties HKS'000 963,210 - (5,510) - (957,700 - (5,510) - (7,5	equipment HK\$'000  699,026 3,730 96,814 (6,202) - 18,873  812,241  445,523 847 87,493 (5,289)	improvements HK\$'000  43,774 1,135 10,553 (2,801) - 393  53,054  12,955 458 10,173 (1,343)	and fixtures HK\$'000  224,110 1,920 43,202 (29,264) 239,968  133,332 1,349 29,840 (25,643)	HK\$'000  140,500  - 54,511 (1,164)  - 85,157  279,004  8,007  - 21,452 (157)	coaches HK\$'000  1,475,565 - 7,553 (8,958) - 126,478  1,600,638  165,242 - 119,359 (6,848)	vehicles and others HK\$'000 91,568 3,384 27,058 (9,682) - - - 112,328 63,800 3,130 11,985 (8,634)	97,930 97,930 - 697,148 - (230,901) 564,177	#K\$'000  4,146,188 10,169 947,741 (58,071) (7,950) — 5,038,077  870,091 5,784 311,624 (47,914)

**NWS Group** 

## Year ended 30th June, 2002

	Land and	Investment	Plant and	Leasehold	Furniture and		Buses and	Motor vehicles	Construction	
	buildings HK\$'000	properties HK\$'000	equipment HK\$'000	improve- ments HK\$'000	fixtures HK\$'000	Vessels HK\$'000	coaches HK\$'000	and others HK\$'000	in progress HK\$'000	Total HK\$'000
Cost or valuation										
At 30th June, 2001	418,967	957,700	812,241	53,054	239,968	279,004	1,600,638	112,328	564,177	5,038,077
Acquisition of a subsidiary	_	_	3,836	1,064	1,084	_	_	153	_	6,137
Additions	15,928	_	167,350	25,935	51,916	9,566	5,974	32,278	380,654	689,601
Disposals	(32,612)	_	(99,377)	(5,604)	(14,128)	(1,281)	(2,135)	(33,244)	_	(188,381)
Surplus on revaluation	_	33,780	_	_	_	_	_	_	-	33,780
Transfers	525,788		17,878		1,114	59,088	111,652		(715,520)	
At 30th June, 2002	928,071	991,480	901,928	74,449	279,954	346,377	1,716,129	111,515	229,311	5,579,214
Accumulated depreciation										
At 30th June, 2001	72,554	-	528,574	22,243	138,878	29,302	277,753	70,281	-	1,139,585
Acquisition of a subsidiary	-	-	1,196	877	691	-	-	6	-	2,770
Charge for the year	13,382	-	108,344	15,673	38,504	32,571	132,116	13,826	-	354,416
Impairment losses	59,203	-	-	-	-	-	-	-	-	59,203
Written back on disposals	(32,612)		(89,568)	(4,165)	(9,741)	(386)	(2,055)	(26,897)		(165,424)
At 30th June, 2002	112,527		548,546	34,628	168,332	61,487	407,814	57,216		1,390,550
Net book value										
At 30th June, 2002	815,544	991,480	353,382	39,821	111,622	284,890	1,308,315	54,299	229,311	4,188,664

## Company

	Leasehold improvements <i>HK</i> \$'000	Plant and equipment HK\$'000	Furniture and fixtures HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
Cost					
At 30th June, 1999	974	959	285	1,160	3,378
Additions		186	53		239
At 30th June, 2000	974	1,145	338	1,160	3,617
Accumulated depreciation	on				
At 30th June, 1999	934	324	102	389	1,749
Charge for the year	40	213	60	232	545
At 30th June, 2000	974	537	162	621	2,294
Net book value					
At 30th June, 2000		608	176	539	1,323

in	Leasehold approvements HK\$'000	Plant and equipment HK\$'000	Furniture and fixtures HK\$'000	Motor vehicles HK\$'000	Vessels HK\$'000	Total HK\$'000
Cost						
At 30th June, 2000	974	1,145	338	1,160	_	3,617
Additions	1,595	949	391	475	2,285	5,695
Disposals				(310)		(310)
At 30th June, 2001	2,569	2,094	729	1,325	2,285	9,002
Accumulated depreciat	ion					
At 30th June, 2000	974	537	162	621	_	2,294
Charge for the year	762	416	160	317	190	1,845
Written back						
on disposals				(191)		(191)
At 30th June, 2001	1,736	953	322	747	190	3,948
Net book value						
At 30th June, 2001	833	1,141	407	578	2,095	5,054
Year ended 30th Jun	ne, 2002					
in	Leasehold nprovements  HK\$'000	Plant and equipment HK\$'000	Furniture and fixtures HK\$'000	Motor vehicles HK\$'000	Vessels HK\$'000	Total HK\$'000
	ΠΚφ σσσ	ΠΑΦ 000	πω σσσ	πω σσο	ΠΚΦ 000	ΠΚΦ 000
Cost						
At 30th June, 2001	2,569	2,094	729	1,325	2,285	9,002
Additions	246	784	81	_	_	1,111
Disposals		(92)				(92)
At 30th June, 2002	2,815	2,786	810	1,325	2,285	10,021
Accumulated depreciat	ion					
At 30th June, 2001	1,736	953	322	747	190	3,948
Charge for the year	507	480	166	265	457	1,875
Written back						
on disposals		(78)				(78)
At 30th June, 2002	2,243	1,355	488	1,012	647	5,745
N . 1 . 1 . 1						
Net book value At 30th June, 2002	572	1,431	322	313	1,638	4,276

The analysis of the cost or valuation of properties of the NWS Group was made up as follows:

#### At 30th June, 2000

	Land and buildings							1	Investment properti	es
	Hong Kong long lease HK\$'000	Hong Kong medium lease HK\$'000	Hong Kong short lease HK\$'000	Outside Hong Kong long lease HK\$'000	Outside Hong Kong medium lease HK\$'000	Outside Hong Kong short lease HK\$'000	Outside Hong Kong freehold HK\$'000	Hong Kong long lease HK\$'000	Hong Kong medium lease HK\$'000	Total HK\$'000
At cost At valuation	34,908	127,829	33,090	19,979	27,282	-	5,497	-	-	248,585
- 30th June, 2000	38,320	-	-	-	-	-	-	960,300	2,910	1,001,530
- 1995 and before	53,299	70,301								123,600
	126,527	198,130	33,090	19,979	27,282	_	5,497	960,300	2,910	1,373,715

#### At 30th June, 2001

	Land and buildings								Investment properti	es
	Hong Kong long lease HK\$'000	Hong Kong medium lease HK\$'000	Hong Kong short lease HK\$'000	Outside Hong Kong long lease HK\$'000	Outside Hong Kong medium lease HK\$'000	Outside Hong Kong short lease HK\$'000	Outside Hong Kong freehold HK\$'000	Hong Kong long lease HK\$'000	Hong Kong medium lease HK\$'000	Total HK\$'000
At cost At valuation	34,908	134,484	33,090	19,979	31,469	-	5,497	-	-	259,427
- 30th June, 2001	35,940	-	-	-	-	-	-	955,220	2,480	993,640
- 1995 and before	53,299	70,301								123,600
	124,147	204,785	33,090	19,979	31,469		5,497	955,220	2,480	1,376,667

## At 30th June, 2002

	Land and buildings							1	Investment propertie	es
	Hong Kong long lease HK\$'000	Hong Kong medium lease HK\$'000	Hong Kong short lease HK\$'000	Outside Hong Kong long lease HK\$'000	Outside Hong Kong medium lease HK\$'000	Outside Hong Kong short lease HK\$'000	Outside Hong Kong freehold HK\$'000	Hong Kong long lease HK\$'000	Hong Kong medium lease HK\$'000	Total HK\$'000
At cost At valuation	71,239	136,270	526,266	19,979	43,961	1,259	5,497	-	-	804,471
- 30th June, 2002 - 1995 and before	53,299	70,301						989,000	2,480	991,480 123,600
	124,538	206,571	526,266	19,979	43,961	1,259	5,497	989,000	2,480	1,919,551

The investment properties were revalued on 30th June, 2002 on the basis of open market value in existing use carried out by Vigers Hong Kong Limited, an independent firm of chartered surveyors.

The net book value of fixed assets held by the NWS Group under finance leases amounted to HK\$13,406,000, HK\$3,248,000 and HK\$214,250 as at 30th June, 2000, 2001 and 2002 respectively.

The aggregate net book value of fixed assets pledged as securities for the NWS Group's bank loans and banking facilities amounted to HK\$109,387,000, HK\$55,601,000 and HK\$40,966,000 as at 30th June, 2000, 2001 and 2002 respectively.

#### (12) SUBSIDIARIES

	Company					
		As at 30th June,				
	2000	2001	2002			
	HK\$'000	HK\$'000	HK\$'000			
Unlisted shares, at cost	2,004,074	2,004,074	2,004,074			
Loan to subsidiaries (Note (a))	10,000	200,000	550,000			
Amounts due from subsidiaries (Note (b))	1,870,763	2,843,714	3,075,489			
Amounts due to subsidiaries (Note (c))	(335,958)	(463,008)	(202,068)			
	3,548,879	4,584,780	5,427,495			

- (a) The amount of HK\$200,000,000 and HK\$500,000,000 as at 30th June, 2001 and 2002 respectively carried interest at Hong Kong prime rate plus 1% per annum and is repayable on demand from 1st July, 2007. The remaining amount of HK\$50,000,000 as at 30th June, 2002 is interest free and repayable on demand from 18th September, 2004. At 30th June, 2000, the amount of HK\$10,000,000 carried interest at Hong Kong prime rate plus 1% per annum and had no fixed repayment terms. All the amounts are unsecured.
- (b) The amounts receivable have no fixed repayment terms, are unsecured and interest free, except for the following amounts:

	As at 30th June,				
	2000	2001	2002		
	HK\$'000	HK\$'000	HK\$'000		
1% above Hong Kong prime rate per annum	44,650	70,466	83,277		
8% per annum	8,904	13,677	13,677		
Hong Kong prime rate per annum	153,777	244,373	255,151		
3 month HIBOR per annum	_	96,120	96,120		
1 month HIBOR per annum	_	_	156,830		
2% above 3 month HIBOR per annum	_	256,207	_		

(c) The amounts payable have no fixed repayment terms, are unsecured and interest free, except for an amount of HK\$125,731,000, HK\$80,688,000 and HK\$57,436,000 as at 30th June, 2000, 2001 and 2002 respectively which bears interest at 1% above the Hong Kong Dollar savings deposit rate per annum and an amount of HK\$6,334,000 as at 30th June, 2002 which bears interest at 3% per annum.

Details of subsidiaries are set out in section VI.

#### (13) JOINTLY CONTROLLED ENTITIES

	NWS Group		
	As at 30th June,		
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
Share of net assets	73,627	107,819	131,881
Amounts due from jointly controlled entities			
less provision (Note (a))	69,345	61,937	38,701
Amounts due to jointly controlled entities (Note (a))	(37,234)	(61,596)	(65,024)
Loans to jointly controlled entities (Note (b))	117,880	208,031	173,896
	223,618	316,191	279,454

- (a) The amounts receivable and payable are unsecured, interest free and have no fixed terms of repayment.
- (b) The loans receivable have no fixed repayment terms, are unsecured and interest free except for an amount of HK\$108,742,000, HK\$194,081,000 and HK\$150,232,000 as at 30th June, 2000, 2001 and 2002 respectively, which bears interest at 10% per annum and an amount of HK\$8,904,000, HK\$13,950,000 and HK\$13,950,000 as at 30th June, 2000, 2001 and 2002 respectively, which bears interest at 8% per annum for the period up to 31st December, 2002 and thereafter at the HIBOR per annum and is due for repayment on 31st December, 2010.

Details of jointly controlled entities are set out in section VII.

#### (14) ASSOCIATED COMPANIES

	NWS Group As at 30th June,		
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
Shares listed in Hong Kong	184,053	657,506	824,826
Unlisted shares	61,550	143,896	268,421
Share of net assets	245,603	801,402	1,093,247
Goodwill on acquisition (Note a)	_	_	(56,043)
Amounts due from associated companies (Note b)	8,528	50,994	87,131
Amounts due to associated companies (Note b)	(7,830)	(13,115)	(10,286)
	246,301	839,281	1,114,049
Market value of listed shares	107,985	283,753	345,017
(a) Analysis of goodwill			
	Goodwill HK\$'000	Negative goodwill HK\$'000	<b>Total</b> <i>HK</i> \$'000
Addition for the year	13,773	(85,548)	(71,775)
Amortisation for the year	(1,377)	17,109	15,732
At 30th June, 2002	12,396	(68,439)	(56,043)

(b) The amounts receivable and payable have no fixed repayment terms, are unsecured and interest free except for an amount payable of HK\$7,465,000, HK\$7,105,000 and HK\$4,975,000 as at 30th June, 2000, 2001 and 2002 respectively which bears interest at Hong Kong prime rate per annum. An amount receivable of HK\$7,831,000 and HK\$6,993,000 as at 30th June, 2000 and 2001 respectively bore interest at Hong Kong prime rate per annum.

Details of associated companies are set out in section VIII.

## (15) RELATED COMPANIES

	NWS Group			
	•000	As at 30th Ju		
	2000	2001	2002	
	HK\$'000	HK\$'000	HK\$'000	
Shares listed in Hong Kong, at cost	243,887	228,061	228,061	
Market value	77,555	82,630	39,830	

The investments in related companies are held in two listed subsidiaries of NWD.

## (16) INVESTMENT SECURITIES

	NWS Group		
		As at 30th Ju	ne,
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
Shares listed in Hong Kong, at cost	89,499		
Market value	71,680		

## (17) INVENTORIES

	NWS Group		
		As at 30th Ju	ne,
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
Raw materials	40,423	47,498	62,260
Work-in-progress	11,902	9,056	11,345
Finished goods	29,363	37,154	41,980
	81,688	93,708	115,585

The carrying amounts of inventories that are carried at net realisable value amounted to HK\$18,879,000, HK\$22,794,000 and HK\$2,294,000 as at 30th June, 2000, 2001 and 2002 respectively.

# (18) TRADE AND OTHER RECEIVABLES

		NWS Group As at 30th June,			
		2000	2001	2002	
	Note	HK\$'000	HK\$'000	HK\$'000	
Amounts due from customers					
for contract works	22	440,103	292,065	534,470	
Trade debtors	(a & c)	1,603,691	1,305,157	1,177,319	
Retention money receivable	(a)	610,113	695,492	885,368	
Other debtors and prepayments	(a)	1,385,912	2,089,641	1,834,574	
Amounts due from related companies	<i>(b)</i>	251,047	68,048	864,785	
		4,290,866	4,450,403	5,296,516	

			Company	
			As at 30th Ju	ne,
		2000	2001	2002
	Note	HK\$'000	HK\$'000	HK\$'000
Other debtors and prepayments		8,599	229,490	83,028
Amounts due from related companies	<i>(b)</i>	3,191	45,152	808,667
		11,790	274,642	891,695

(a) Included in trade debtors, retention money receivable, other debtors and prepayments are amounts due by group companies and related companies, which represent balances on normal trade terms:

NWS Group As at 30th June,			
HK\$'000	HK\$'000	HK\$'000	
226,633	46,661	30,524	
48,052	2,963	28,678	
101,920	83,463	37,487	
812,790	459,261	358,075	
1,189,395	592,348	454,764	
	226,633 48,052 101,920 812,790	2000 As at 30th Ju 2001 HK\$'000 HK\$'000  226,633 46,661 48,052 2,963 101,920 83,463 812,790 459,261	

- (b) The amounts due from related companies are unsecured, interest free and have no fixed repayment terms.
- (c) As at 30th June, 2000, 2001 and 2002, the ageing analysis of the trade debtors was as follows:

	NWS Group		
		As at 30th Ju	ine,
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
Current	611,492	763,884	746,965
1-3 months	326,811	214,107	159,365
4-6 months	223,861	140,372	71,626
6-12 months	254,113	108,136	71,672
Over 12 months	187,414	78,658	127,691
	1,603,691	1,305,157	1,177,319

The NWS Group has various credit policies for different business operations depending on the requirements of the markets and businesses in which the subsidiaries operate.

# (19) OTHER INVESTMENTS

	NWS Group As at 30th June,		
	2000	2002	
	HK\$'000	HK\$'000	HK\$'000
Shares listed in Hong Kong, at fair value	7,956	2,093	1,275

#### (20) BANK BALANCES AND CASH

Included in bank balances and cash of the NWS Group are amounts totalling HK\$8,367,000, HK\$332,659,000 and HK\$334,879,000 as at 30th June, 2000, 2001 and 2002 respectively pledged to banks to secure banking facilities to the extent of HK\$10,500,000, HK\$302,609,000 and HK\$306,113,000 as at 30th June, 2000, 2001 and 2002 respectively.

Included in bank balances and cash of the Company are amounts totalling HK\$310,000,000 and HK\$310,000,000 as at 30th June 2001 and 2002 respectively pledged to banks to secure banking facilities to the extent of HK\$280,374,000 and HK\$280,374,000 as at 30th June, 2001 and 2002 respectively.

#### (21) TRADE AND OTHER PAYABLES

			NWS Grou	•
			As at 30th Ju	*
		2000	2001	2002
	Note	HK\$'000	HK\$'000	HK\$'000
Amounts due to customers for contract works	22	1,584,415	1,222,286	997,353
Trade creditors	(a & d)	727,603	837,329	761,251
Other creditors and accruals Amount due to the controlling shareholder	(a)	2,594,231	2,477,038	2,687,052
of the ultimate holding company	(b)	96,245	605,746	1,385,961
Amounts due to ultimate holding company	(c)	82,020	333,309	525,601
Amounts due to related companies	(c)	41,139	41,739	2,112
		5,125,653	5,517,447	6,359,330
			Company	
			As at 30th Ju	*
		2000	2001	2002
	Note	HK\$'000	HK\$'000	HK\$'000
Other creditors and accruals Amount due to the controlling shareholder		103,851	29,204	17,257
of the ultimate holding company	<i>(b)</i>	_	605,521	1,385,736
Amounts due to ultimate holding company	(c)	80,103	288,663	510,374
Amounts due to related companies	(c)	17	315	1,230
		183,971	923,703	1,914,597

(a) Included in trade creditors, other creditors and accruals are amounts due to group companies and related companies, which represent balances on normal trade terms:

	NWS Group As at 30th June,			
	2000	2001	2002	
	HK\$'000	HK\$'000	HK\$'000	
Associated companies	46,389	62,256	78,194	
Jointly controlled entities	9	185	255	
Related companies	15,562	2,615	17,592	
	61,960	65,056	96,041	

- (b) The amount due to the controlling shareholder of the ultimate holding company is unsecured, bears interest at Hong Kong prime rate per annum and has no fixed repayment terms.
- (c) The amounts due to ultimate holding company and related companies are unsecured, interest free and have no fixed repayment terms.

(d) As at 30th June, 2000, 2001 and 2002, the ageing analysis of the trade creditors was as follows:

		NWS Group As at 30th June,		
		2000	2001	2002
		HK\$'000	HK\$'000	HK\$'000
	Current	259,401	401,472	377,565
	1-3 months	394,625	369,646	242,016
	4-6 months	41,863	28,133	59,842
	6-12 months	15,768	10,314	42,101
	Over 12 months	15,946	27,764	39,727
		727,603	837,329	761,251
(22)	CONTRACTING WORK IN PROGRESS			
			NWS Group As at 30th June,	
		<b>2000</b> HK\$'000	<b>2001</b> HK\$'000	<b>2002</b> HK\$'000
	Contract costs incurred plus attributable profits			
	less foreseeable losses	17,198,336	17,594,320	18,950,766
	Less: Progress payments received and receivable	(18,342,648)	(18,524,541)	(19,413,649)
		(1,144,312)	(930,221)	(462,883)
	Represented by:			
	Due from customers for contract works included in current assets (Note 18)	440,103	292,065	534,470
	Due to customers for contract works included in current liabilities ( <i>Note 21</i> )	(1,584,415)	(1,222,286)	(997,353)
		(1,144,312)	(930,221)	(462,883)

Advances received from customers for contract works included in other creditors and accruals under current liabilities in Note 21 amounted to HK\$24,849,000, HK\$71,860,000 and HK\$55,801,000 as at 30th June, 2000, 2001 and 2002 respectively.

## (23) SHARE CAPITAL

	As at 30th June,			
	2000	2001	2002	
	HK\$'000	HK\$'000	HK\$'000	
Authorised;				
3,000,000,000 shares of HK\$0.10 each	300,000	300,000	300,000	
Issued and fully paid;				
1,083,333,333 shares of HK\$0.10 each	108,333	108,333	108,333	

## (24) RESERVES

## **NWS Group**

	Share premium HK\$'000	Capital reserve HK\$'000	Retained profit HK\$'000	Properties revaluation reserve HK\$'000	Other reserves HK\$'000	Total HK\$'000
At 30th June, 1999	489,167	106,066	1,814,255	610,790	242,009	3,262,287
Exchange differences	-	-	-	-	88	88
Share of capital reserve of an associated company	_	969	_	_	_	969
Surplus on revaluation						
of properties Goodwill on acquisition	-	-	-	51,243	-	51,243
of additional interest						
in a subsidiary	-	-	(203,556)	-	-	(203,556)
Premium on acquisition of an associated company	_	_	(17,742)	_	_	(17,742)
Goodwill written back						(,)
on disposal of a subsidiary Release of property	-	-	2,300	_	-	2,300
revaluation reserve						
upon disposal	-	_	994	(994)	_	_
Profit for the year	-	_	738,683	_	_	738,683
1999 final dividend paid 2000 interim dividend paid	_	_	(216,667)	_	_	(216,667)
(Note 7)	_	_	(130,000)	_	_	(130,000)
Transfer to other reserves			(100,000)		100,000	
At 30th June, 2000	489,167	107,035	1,888,267	661,039	342.097	3,487,605
! !						
Company and subsidiaries	489,167	106,066	1,813,443	661,039	343,743	3,413,458
Jointly controlled entities	-	_	37,399	-	(1,646)	35,753
Associated companies		969	37,425			38,394
	489,167	107,035	1,888,267	661,039	342,097	3,487,605
!						
Year ended 30th June, 20	01					
	Share premium HK\$'000	Capital reserve HK\$'000	Retained profit HK\$'000	Properties revaluation reserve HK\$'000	Other reserves HK\$'000	<b>Total</b> <i>HK</i> \$'000
At 30th June, 2000	489,167	107,035	1,888,267	661,039	342,097	3,487,605
Exchange differences	_	-	-	-	26	26
Capital reserve on acquisition of associated companies	1	163,736				162 726
Share of other reserve of	_	105,750	_	_	_	163,736
an associated company	-	-	-	_	4,404	4,404
Deficit on revaluation				(5.510)		(F F10)
of investment properties Release of revaluation reserve upon impairment	_	_	-	(5,510)	_	(5,510)
of land and buildings	-	-	-	(2,440)	-	(2,440)
Premium on acquisition of a jointly controlled entity			(8,537)			(8,537)
Goodwill on acquisition	_	_	(0,337)	_	_	(0,337)
of subsidiaries		-	(101,602)	-		(101,602)
Profit for the year	-	_	818,891	-	-	818,891
2000 final dividend paid (Note 7)	_	_	(249,167)	_	_	(249,167)
2001 interim dividend paid (Note 7)	_	_	(162,500)	_	_	(162,500)
At 30th June 2001	180 167	270 771	2 185 252	652 000	346 527	3 044 006
At 30th June, 2001	489,167	270,771	2,185,352	653,089	346,527	3,944,906

	Share premium HK\$'000	Capital reserve HK\$'000	Reta p HK\$	rofit	Properties revaluation reserve HK\$'000	Other reserves HK\$'000	<b>Total</b> <i>HK</i> \$'000
Company and subsidiaries Jointly controlled entities Associated companies	489,167 - -	106,066 - 164,705		,318	653,089	343,769 (1,646) 4,404	3,581,409 72,720 290,777
	489,167	270,771	2,185	,352	653,089	346,527	3,944,906
Year ended 30th June, 2002	2						
	Share premium HK\$'000	Capital reserve HK\$'000	Reta p <i>HK</i> \$	rofit	Properties revaluation reserve HK\$'000	Other reserves <i>HK\$</i> '000	<b>Total</b> <i>HK</i> \$'000
At 30th June, 2001 Exchange differences	489,167 -	270,771 -	2,185	,352	653,089 -	346,527 40	3,944,906 40
Surplus on revaluation of investment properties Release of revaluation reserve upon impairment	-	-		-	33,780	-	33,780
of land and buildings Profit for the year 2001 final dividend paid	- -	-	848	- 5,737	(33,943)	-	(33,943) 848,737
(Note 7) 2002 interim dividend paid	_	-	,	,833)	-	-	(270,833
(Note 7) At 30th June, 2002	489,167	270,771	2,600	,756	652,926	346,567	4,360,187
Company and subsidiaries	489,167	106,066	2,363	859	652,926	343,809	3,955,827
Jointly controlled entities Associated companies		164,705	102	,690	-	(1,646)	101,044 303,316
	489,167	270,771	2,600	,756	652,926	346,567	4,360,187
Company							
		prem	hare nium 3'000	r	Capital reserve K\$'000	Retained profit HK\$'000	Total HK\$'000
At 30th June, 1999 Profit for the year 1999 final dividend paid 2000 interim dividend pai	d (Note 7)	489	),167 - -	1,9	24,864	361,622 634,078 (216,667) (130,000)	2,775,653 634,078 (216,667 (130,000
At 30th June, 2000 Profit for the year	a (Ivele //	489	9,167	1,9	24,864	649,033	3,063,064
2000 final dividend paid (2001 interim dividend pai			_ _ 		_ 	627,243 (249,167) (162,500)	627,243 (249,167 (162,500
At 30th June, 2001 Profit for the year 2001 final dividend paid (	Note 7)	489	0,167 - -	1,9	24,864	864,609 458,905 (270,833)	3,278,640 458,905 (270,833
2002 interim dividend pai At 30th June, 2002		489	 0,167	1 9		(162,500) 890,181	3,304,212
50th tane, 2002		.07	, ,	1,7	,00 .	0,0,101	2,201,212

- (a) Under the Cayman Islands Company Law, share premium and capital reserve are both distributable. Accordingly, total distributable reserves of the Company amounted to HK\$3,063,064,000, HK\$3,278,640,000 and HK\$3,304,212,000 as at 30th June, 2000, 2001 and 2002 respectively.
- (b) Capital reserve of the Company represents the difference between the nominal value of the shares of the subsidiaries acquired and the nominal value of the shares issued by the Company and consideration thereof pursuant to a group reorganisation in 1997.

## (25) LONG TERM LIABILITIES

## **NWS Group**

	As at 30th June,			
	2000	2001	2002	
	HK\$'000	HK\$'000	HK\$'000	
Bank loans				
Secured	7,061	190	_	
Unsecured	825,595	1,018,985	1,867,976	
Other loans, unsecured		57,314	59,532	
	832,656	1,076,489	1,927,508	
Obligations under finance leases	2,306	745	215	
	834,962	1,077,234	1,927,723	
Current portion of long term liabilities	(182,300)	(222,744)	(349,972)	
	652,662	854,490	1,577,751	

The analysis of the repayment terms of long term liabilities of NWS Group is as follows:

	As at 30th June,				
	2000	2001	2002		
	HK\$'000	HK\$'000	HK\$'000		
Bank loans					
Wholly repayable within five years	426,114	678,641	1,867,976		
Not wholly repayable within five years	406,542	340,534	-		
Other loans					
Not wholly repayable within five years	_	57,314	59,532		
Obligations under finance leases					
Wholly repayable within five years	2,306	745	215		
	834,962	1,077,234	1,927,723		

The NWS Group's bank loans and other borrowings were repayable as follows:

		As at 30th Jui	ie.
	<b>2000</b> <i>HK</i> \$'000	2001 HK\$'000	2002 HK\$'000
Bank loans			
Within one year	180,965	222,178	349,845
In the second year	181,010	264,846	418,906
In the third to fifth years inclusive In more than five years	394,179 76,502	521,657 10,494	1,099,225
in more than rive years	70,302		
	832,656	1,019,175	1,867,976
Other loans			
In more than five years		57,314	59,532
Obligations under finance leases			
Within one year	1,336	566	127
In the second year	970	174	88
In the third to fifth years inclusive		5	
	2,306	745	215
	834,962	1,077,234	1,927,723
The other loans carry interest at 3.43% per annum.			
Company		As at 30th Jur	ıe.
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
Bank loans, unsecured	_	372,521	863,143
Current portion of long term liabilities		(42,857)	(85,714)
		329,664	777 420
		329,004	777,429
The analysis of the repayment terms of long term liabilities	es of the Compar	ny is as follows:	
		As at 30th Jun	ıe,
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
Bank loans		204.004	0.62.4.42
Wholly repayable within five years	_	286,806	863,143
Not wholly repayable within five years		85,715	
		372,521	863,143
The Company's bank loans were repayable as follows:			
Within one year		42,857	85,714
In the second year	_	85,714	145,714
In the third to fifth years inclusive	_	158,235	631,715
In more than five years		85,715	
	_	372,521	863,143
			555,175

## (26) DEFERRED TAXATION

NWS Group As at 30th June,			
2000	2001	2002	
HK\$'000	HK\$'000	HK\$'000	
17,178	16,359	20,105	
(819)	3,746	29,682	
16,359	20,105	49,787	
16,359	20,105	143,782	
		(93,995)	
16,359	20,105	49,787	
	2000 HK\$'000 17,178 (819) 16,359 16,359	2000     2001       HK\$'000     HK\$'000       17,178     16,359       (819)     3,746       16,359     20,105       16,359     20,105       -     -	

Deferred taxation (asset)/liabilities not provided for as at year end are as follows:

NWS Group As at 30th June.				
2000	2001	2002		
HK\$'000	HK\$'000	HK\$'000		
158,670	158,170	37,102		
(191,479)	(130,839)	(25,145)		
(32,809)	27,331	11,957		
	2000 HK\$'000 158,670 (191,479)	As at 30th June 2000 2001  HK\$'000 HK\$'000  158,670 158,170 (191,479) (130,839)		

## (27) NOTES TO THE CONSOLIDATED CASH FLOW STATEMENTS

(a) Reconciliation of operating profit before financing to net cash inflow from operating activities:

	Year ended 30th June,				
	2000	2001	2002		
	HK\$'000	HK\$'000	HK\$'000		
Operating profit before financing	824,568	819,137	1,059,260		
Interest income	(107,558)	(106,498)	(77,802)		
Exchange differences	88	26	40		
Depreciation	257,016	311,624	354,416		
Impairment losses of land and buildings	_	_	25,260		
Loss on disposal of fixed assets	2,963	349	3,727		
Profit on disposal of subsidiaries	(51,881)	_	_		
Profit on disposal of fellow subsidiaries	_	(6,803)	_		
Unrealised loss on other investments	1,174	5,829	818		
Increase in inventories	(27,047)	(11,904)	(21,877)		
Decrease/(increase) in trade debtors, other					
debtors and prepayments	140,924	(274,969)	475,752		
Decrease in trade creditors, other creditors					
and accruals	(71,192)	(128, 295)	(136,430)		
(Decrease)/increase in balances with group					
companies and related companies	(5,912)	434,888	(644,072)		
Increase in amount due to controlling					
shareholder of ultimate holding company	96,245	509,501	780,215		
Net decrease/(increase) in amount due from					
customers for contract works	588,652	(362,129)	(467,338)		
Increase in balances with associated					
companies and jointly controlled entities	(10,820)	(5,411)	(12,302)		
Net amortisation of goodwill			(15,732)		
Loss on disposal of jointly controlled entities			4,262		
Net cash inflow from operating activities	1,637,220	1,185,345	1,328,197		

(b) Analysis of changes in financing during the Relevant Periods:

	Share capital and share premium		Mi	Minority interests			Long term liabilities		
	<b>2000</b> HK\$'000	<b>2001</b> HK\$'000	<b>2002</b> HK\$'000	<b>2000</b> HK\$'000	<b>2001</b> HK\$'000	<b>2002</b> HK\$'000	<b>2000</b> HK\$'000	<b>2001</b> HK\$'000	<b>2002</b> HK\$'000
At 1st July, Net cash inflow/ (outflow) from	597,500	597,500	597,500	6,521	20,226	20,522	958,078	834,962	1,077,234
financing Acquisition of additional	-	-	-	834	(432)	66	140,576	242,272	848,616
interest in a subsidiary Increase in interest in	-	-	-	-	-	(3,404)	(263,692)	-	-
a subsidiary Acquisition of	-	-	-	10,248	-	-	-	-	-
subsidiaries Minority share of results and	-	-	-	-	-	-	-	-	1,873
other reserves Dividend paid to minority	-	-	-	2,623	728	84,091	-	-	-
shareholders						(88,920)			
At 30th June,	597,500	597,500	597,500	20,226	20,522	12,355	834,962	1,077,234	1,927,723

## (c) Disposal of subsidiaries

	Year ended 30th June,				
	2000	2001	2002		
	HK\$'000	HK\$'000	HK\$'000		
Net assets disposed of					
Fixed assets	2,024	_	_		
Inventories	17,889	_	_		
Trade debtors	48,797	_	_		
Other debtors and prepayments	6,867	_	_		
Bank balances and cash	5,843	_	_		
Amounts due to related companies	(15,349)	_	_		
Creditors and other accruals	(38,892)	_	_		
Bank loans and overdrafts	(15,277)	_	_		
Amount due to customers for contract works	(3,883)				
	8,019	_	_		
Goodwill	2,300				
	10,319	_	_		
Profit on disposal	51,881				
	62,200				
Satisfied by cash	62,200				

Analysis of the net cash inflow in respect of the disposal of subsidiaries

	Year ended 30th June,			
	2000	2001	2002	
	HK\$'000	HK\$'000	HK\$'000	
Cash consideration	62,200	_	_	
Bank balances and cash disposed of	(5,843)	_	_	
Bank loans and overdrafts disposed of	15,277			
Net cash inflow in respect of the disposal				
of subsidiaries	71,634	_	_	

### (d) Purchase of subsidiaries

	Year ended 30th June,			
	2000	2001	2002	
	HK\$'000	HK\$'000	HK\$'000	
Net (liabilities)/assets acquired				
Fixed assets	_	4,385	3,367	
Inventories	_	116	_	
Trade and other receivables	_	66,964	282,723	
Bank balances and cash	_	43,778	29,149	
Trade and other payables	_	(81,845)	(270,366)	
Long term liabilities	_	_	(1,873)	
Shareholders' loan		(39,000)		
	-	(5,602)	43,000	
Goodwill		101,602		
Cash consideration		96,000	43,000	
		, 5,000	15,000	

The subsidiaries acquired during those years did not contribute significant cash flows to the NWS Group.

Analysis of the net outflow in respect of the purchase of subsidiaries:

	Year ended 30th June,			
	2000	2001	2002	
	HK\$'000	HK\$'000	HK\$'000	
Cash consideration	_	96,000	43,000	
Bank balances and cash acquired		(43,778)	(29,149)	
Net cash outflow in respect of the purchase				
of subsidiaries		52,222	13,851	

## (28) CONTINGENT LIABILITIES

		As at 30th Jun	е,
	2000	2001	2002
	HK\$'000	HK\$'000	HK\$'000
(a) Guarantees for banking facilities of:			
NWS Group			
Jointly controlled entities	165,808	32,350	229,000
Associated companies	_	_	1,049,000
A related company	78,650		
	244,458	32,350	1,278,000
Company			
Subsidiaries	467,649	408,619	743,879
Associated companies		_	1,029,000
Jointly controlled entities			196,000
	467,649	408,619	1,968,879

- (b) The NWS Group has issued a guarantee to the extent of HK5,995,000, HK\$5,995,000 and HK\$8,950,000 as at 30th June, 2000, 2001 and 2002 respectively in favour of an insurance company in respect of an indemnity agreement entered into between the insurance company and the NWS Group. Pursuant to the indemnity agreement, the NWS Group would, in return for a fee payable by that insurance company, indemnify the insurance company for any claims under the insurance policy taken out by the NWS Group to an extent of HK\$5,000,000 as at 30th June, 2000, 2001 and 2002 respectively in any one event, subject to a maximum liability of HK\$25,000,000 in aggregate in any one year.
- (c) As at 30th June, 2000, the NWS Group had contingent liabilities relating to a counter-guarantee given to NWD of HK\$920,000,000, representing the NWS Group's attributable portion of syndicated bank loan facility extended to an associated company in respect of which NWD had given guarantee. As at 30th June, 2000, the NWS Group's attributable portion of the amount utilised under the syndicated bank loan facility in respect of this guarantee was HK\$734,279,000.

## (29) COMMITMENTS

(a) As at 30th June, 2000, 2001 and 2002, capital commitments for property, plant and equipment were as follows:

NWS Group As at 30th June,			
2000	2001	2002	
HK\$'000	HK\$'000	HK\$'000	
135,051	135,876	110,206	
486,179	118,319	67,233	
621,230	254,195	177,439	
	135,051 486,179	As at 30th June 2000 2001  HK\$'000 HK\$'000  135,051 135,876 486,179 118,319	

#### (b) Commitments under operating leases

As at 30th June, 2000, 2001 and 2002, the NWS Group had future aggregate minimum lease payments under non-cancellable operating leases as follows:

	NWS Group As at 30th June,						
	20	000		2001		2002	
	Land and		Land and		Land and		
	buildings	Others	buildings	Others	buildings	Others	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Within one year In the second to fifth year	39,363	1,800	76,626	-	43,421	18,518	
inclusive	37,454	_	44,899	_	48,961	29,033	
After the fifth year			1,880				
	76,817	1,800	123,405		92,382	47,551	

As at 30th June, 2000, 2001 and 2002, the Company had future minimum lease payments under non-cancellable operating leases as follows:

	Company As at 30th June,						
	20	000	20	2001		2002	
	Land and buildings HK\$'000	Others HK\$'000	Land and buildings HK\$'000	Others HK\$'000	Land and buildings HK\$'000	Others HK\$'000	
Within one year In the second to fifth year	1,476	1,800	2,834	-	976	-	
inclusive	1,661		976				
	3,137	1,800	3,810		976		

### (30) RELATED PARTY TRANSACTIONS

Related party transactions are transactions with NWD, Chow Tai Fook Enterprises Limited ("CTF") or their associates other than the NWS Group. CTF is the controlling shareholder of NWD.

The following is a summary of significant related party transactions, in addition to those disclosed in Notes 5, 13, 14, 15, 18 and 21 by the NWS Group's principal activities:

		Year ended 30th June,		
		2000	2001	2002
		HK\$'000	HK\$'000	HK\$'000
(i) Fac	cility management			
NV	VD associates			
]	Food and beverage and rental income (Note (a))	1,092	1,329	37
]	Licence fee (Note (a))	3,779	4,176	4,584
	Telecommunication services (Note (a))	(883)	(1,006)	(1,001)
,	Telecommunication support services	1,238		
	,	5,226	4,499	3,620

		Year ended 30th June,		
		<b>2000</b> HK\$'000	<b>2001</b> HK\$'000	<b>2002</b> HK\$'000
(ii)	Construction			
	NWD associates			
	Provision of construction services ( <i>Note</i> ( <i>b</i> )) Provision of fitting work ( <i>Note</i> ( <i>a</i> ))	3,367,266	1,584,989 1,263	1,104,262 3,535
	Rental expenses (Note (d))	(9,183)	(10,091)	(12,237)
	Sales of material (Note (a)) Interest income (Note (c))	16,412	14,269	1,867 5,360
	Interest expenses Management fee income	(147) 184	(1,322)	(705)
	Wanagement fee income	104		
		3,374,532	1,589,108	1,102,082
	NWD jointly controlled entities Provision of construction services (Note (b))	24,191		
(iii)	E & M engineering			
,	NWD associates			
	Provision of engineering services (Note (a))	58,810	285,445	164,460
	Rental expenses (Note (d)) Management fee income	(5,504) 3,753	(3,540) 144	(3,517)
	Interest income	139		
		57,198	282,049	160,943
	NWD jointly controlled entities			
	Provision of engineering services ( <i>Note</i> (a))	172,812		
(iv)	Property management			
	NWD associates	271	0.77	2.022
	Agency commission income Sales of parking services (Note (e))	351 2,588	2,776 2,440	2,933 2,386
	Management fee income (Note (f))	1,701	1,294	1,102
	Property management fee income (Note (g))	14,947	13,634	12,518
	Technical fee income (Note (h)) Rental expenses (Note (d))	3,380 (7,315)	3,264 (2,468)	4,160 (1,227)
	Consultancy fee expenses (Note (i))	(1,690)	(2,045)	(2,320)
	Licence income			52
		13,962	18,895	19,604
	NWD jointly controlled entities			
	Property management fee income (Note (a))	785	1,067	1,104
	Pre-marketing and consultancy income ( <i>Note</i> (a)) Agency commission income ( <i>Note</i> (a))	2,673 8,883	1,025	_
		12,341	2,092	1,104
		,	-,,,,	2,22
(v)	Security and guarding			
	NWD associates Provision of security services ( <i>Note</i> ( <i>j</i> ))	35,364	41,110	33,489
	• • • • • • • • • • • • • • • • • • • •			

		Yea	ar ended 30th Ju	une,
		2000	2001	2002
		HK\$'000	HK\$'000	HK\$'000
(vi)	Cleaning and landscaping			
	NWD associates			
	Consultancy fee income (Note (a))	2,969	2,002	2,277
	Provision of general cleaning (Note (a))	33,209	46,618	40,077
	Landscape and plant maintenance fee income			
	(Note (a))	7,722	7,368	6,195
	Provision of laundry services (Note (a))	22,923	34,172	30,094
	Rental expenses	(1,255)	(944)	(4,499)
		65,568	89,216	74,144
(vii)	Public transport services			
	CTF associates	(4.045)	(4.260)	(210)
	Management fee expense	(4,217)	(1,260)	(210)
	Telecommunication service expense Insurance expenses	(745) (39,384)	(856) (8,844)	(1,390)
	insurance expenses	(39,384)	(0,044)	
		(44,346)	(10,960)	(1,600)
(viii)	Financial services			
	NWD			
	NWD associates Provision of insurance brokerage services	_	5,052	11,687
	Trovision of insurance cronorage services		2,002	
(ix)	Other services			
	NWD associates			
	Management fee income	4,800	32,000	4,800
	Project management fee			549
		4,800	32,000	5,349
(x)	Purchase of subsidiary from an associated			
	company $(Note (k))$			43,000

Notes on terms and pricing policies of significant related party transactions:

- (a) Income received from/(expenses paid to) NWD associates were made in the normal course of business at prices and terms no less favourable than those charged to/(paid to) and contracted with other third party customers of the NWS Group.
- (b) Construction contract revenue recognised during the year ended 30th June, 2000, 2001 and 2002 for NWD associates amounted to HK\$3,367,266,000, HK\$1,584,989,000 and HK\$1,104,262,000 respectively for contracts made on contract terms no less favourable than those charged to and contracted with third party customers of the NWS Group.
- (c) Interest income from NWD associates was charged at the Hong Kong Inter-Bank Offered Rate per annum on current accounts balances.
- (d) The NWS Group entered into a number of lease agreements with NWD associates, to lease office space with various terms based on fixed monthly rates in accordance with tenancy agreements.
- (e) Sales of parking services were made in the normal course of business at discount up to 20% off the prices charged to other third party customers of the NWS Group.

- (f) Management fee income received from NWD associates were made in the normal course of business based on 6% of the gross rental income received by the associates.
- (g) Property management fee income received from a NWD associate was made in the normal course of business based on a cost-plus basis.
- (h) Technical fee income received from a NWD associate was made in the normal course of business based on 50% of the property management fee income received by the associate during those years.
- (i) Consultancy fee expenses paid to a NWD associate were made in the normal course of business based on 50% of the property management fee income received from another NWD associate during those years.
- (j) Security services fees received from NWD associates were made in the normal course of business on a cost-plus basis.
- (k) On 31st May, 2002, the NWS Group purchased the entire issued share capital of Ngo Kee Construction Company Limited ("Ngo Kee") from Wai Kee Holding Limited ("Wai Kee"), an associated company of the NWS Group at a consideration of HK\$43 million payable in cash.

#### (31) ULTIMATE HOLDING COMPANY

The directors regard New World Development Company Limited, a company incorporated and listed in Hong Kong, as being the ultimate holding company.

#### (32) SUBSEQUENT EVENT

Pursuant to a group reorganisation (the "Reorganisation") announced on 21st October 2002, the Company proposed to declare a special dividend of HK\$1 per share, totalling HK\$1,083,333,333 with an option for its shareholders to elect cash or scrip dividend. The declaration of such dividend is subject to the completion of the Reorganisation.

# VI. SUBSIDIARIES

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Indirectly held by the Co	отрапу			
Advance Policy Development Limited	Hong Kong 28th December, 1995	2 shares of HK\$1 each paid up to HK\$2	100	Property holding in China mainland
Architectural Precast GRC Limited	Hong Kong 19th April, 2000	6,000,000 shares of HK\$1 each paid up to HK\$6,000,000	65	Production and distribution of glass reinforced concrete
Aeroland Limited	Hong Kong 14th May, 1999	10,000 shares of HK\$1 each paid up to HK\$10,000	100	Trading/car parking machines letting
Alberta Agents Limited (Note (a))	The British Virgin Islands 23rd March, 2000	1 share of US\$1 each paid up to US\$1	100	Advertising business
Asian Prosper Management Limited	The British Virgin Islands 1st May, 2000	1 share of US\$1 each paid up to US\$1	100	Project management
Assanzon Holding Limited	The British Virgin Islands 1st October, 1998	100,000 shares of HK\$1 each paid up to HK\$100,000	100	Investment holding
Bakewell Group Limited	The British Virgin Islands 8th December, 1999	1 share of US\$1 each paid up to US\$1	100	Investment holding
Barbican Construction Company Limited	Hong Kong 26th September, 1980	80,002 ordinary shares of HK\$100 each paid up to HK\$8,000,200	100	Construction
		20,000 non-voting deferred shares of HK\$100 each paid up to HK\$2,000,000		
Billion Harvest Consultants Limited	The British Virgin Islands 18th February, 1998	1 share of US\$1 each paid up to US\$1	70	Holding of trademark and device

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Blazing Courage Limited (Note (a))	The British Virgin Islands 10th May, 1998	1 share of US\$1 each paid up to US\$1	100	Operation of bus services
BioEnviroLink Technologies Limited	Hong Kong 24th November, 2000	100 shares of HK\$1 each paid up to HK\$100	70	Trading of environmental products
Bright Link Engineering Limited	Hong Kong 12th July, 1999	2,000,000 shares of HK\$1 each paid up to HK\$2,000,000	75	Building services
Broadway-Nassau Investment Limited (Note (b))	Hong Kong 15th October, 1965	2 ordinary shares of HK\$10,000 each paid up to HK\$20,000	100	Property management
		3,000 non-voting deferred shares of HK\$10,000 each paid up to HK\$30,000,000		
Building Material Supplies Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
Care & Services Company Limited	Hong Kong 30th September, 1998	15,000,000 shares of HK\$1 each paid up to HK\$15,000,000	100	Elderly care services
Chanos Limited	Liberia 18th May, 1982	100 shares of US\$1 each paid up to US\$100	100	Investment holding
China Wisdom Development Limited	Hong Kong 19th January, 1995	2 shares of HK\$1 each paid up to HK\$2	100	Property investment
City Force Development Limited	Hong Kong 6th June, 1997	100 shares of HK\$1 each paid up to HK\$100	100	Dormant
Chippen Trading Limited (Note (a))	The British Virgin Islands 15th September, 2000	100 shares of US\$1 each paid up to US\$100	100	Leveraged leasing

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
CiF Solutions Limited	Hong Kong 26th June, 1984	10 ordinary shares of HK\$100 each paid up to HK\$1,000  160,000 non-voting deferred shares of HK\$100 each paid up to HK\$16,000,000	100	Provision of computer software development, computer system consultancy and maintenance services
CiF Solutions (China) Limited (Note (b))	Hong Kong 23rd October, 2000	2 shares of HK\$1 each paid up to HK\$2	100	Investment holding in China mainland
Companion Building Material Supplies (HK) Limited	Hong Kong 11th February, 1983	100 shares of HK\$1 each paid up to HK\$100	100	Wholesaling of ceramic tiles in Hong Kong
Companion Glory Limited	Hong Kong 11th September, 1973	100 shares of HK\$100 each paid up to HK\$10,000	100	Retailing of ceramic tiles and sanitaries in Hong Kong
Companion Sanitaries Limited	Hong Kong 4th July, 1996	2 shares of HK\$1 each paid up to HK\$2	100	Wholesaling of sanitaries in Hong Kong
Counterbalance Services Limited (Note (a))	The British Virgin Islands 22nd December, 1999	10 shares of US\$1 each paid up to US\$10	80	Holding company of vehicle parking business
Creative Printing Limited	The British Virgin Islands 8th November, 1999	1 share of US\$1 each paid up to US\$1	100	Investment holding
Cyber Castle Limited (Note (a))	Hong Kong 5th June, 2000	2 shares of HK\$10 each paid up to HK\$20	100	Leveraged leasing
Cyber Conquer Limited (Note (a))	The British Virgin Islands 28th June, 2000	1 share of US\$1 each paid up to US\$1	100	Dormant
Cyber Year Limited (Note (a))	Hong Kong 5th June, 2000	2 shares of HK\$10 each paid up to leasing HK\$20	100	Leveraged leasing

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Dalian Kiu Lok Property Services Company Limited (Note (b))	People's Republic of China 27th June, 2002	HK\$3,000,000 paid up capital	100	Property agency management and consultancy in China mainland
Decoration & Interior Design Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
Digitworld Profits Limited	The British Virgin Islands 22nd September, 2000	1 share of US\$1 each paid up to US\$1	100	Dormant
DMI Development Limited	Hong Kong 25th February, 1977	30 shares of HK\$100 each paid up to HK\$3,000	100	Property and investment holding
Earn World Limited	Hong Kong 13th July, 1998	2 shares of HK\$1 each paid up to HK\$2	100	Investment holding
Eastern Cheers Limited	Hong Kong 5th October, 2001	2 shares of HK\$1 each paid up to HK\$2	100	Investment holding
Environmental Products & Services Limited	Hong Kong 23rd December, 1986	1,000 shares of HK\$100 each paid up to HK\$100,000	100	Air conditioning and environmental engineering
Essential Skill Management Limited	The British Virgin Islands 2nd May, 2000	1 share of US\$1 each paid up to US\$1	100	Investment holding
Evergood Engineering Limited	Hong Kong 16th May, 1991	200,000 shares of HK\$1 each paid up to HK\$200,000	99	Trading/ Mechanical and electrical engineering
Excel Bridge Limited	Hong Kong 28th December, 2000	2 shares of HK\$1 each paid up to HK\$2	100	Dormant

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Extensive Limited	Hong Kong 2nd January, 1980	1,000 shares of HK\$1 each paid up to HK\$1,000	100	Property and investment holding
Extensive Trading Company Limited	Hong Kong 12th May, 1981	600,002 ordinary shares of HK\$1 each paid up to HK\$600,002	100	Trading of equipment and materials
		1,500,000 non-voting deferred shares of HK\$1 each paid up to HK\$1,500,000		
Extensive Trading International Limited	The British Virgin Islands 3rd March, 1993	1 share of US\$1 each paid up to US\$1	100	Investment holding
Falk Country Limited	Hong Kong 6th December, 1988	2 shares of HK\$1 each paid up to HK\$2	100	Trading of building materials
Far East Engineering Services Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
Far East Engineering Services Limited	Hong Kong 13th September, 1967	766,714 ordinary shares of HK\$10 each paid up to HK\$7,667,140	100	Mechanical and electrical engineering/ trading/project management
		233,288 non-voting deferred shares of HK\$10 each paid up to HK\$2,332,880		consultancy
Financial Concepts Investment Limited	The British Virgin Islands 6th January, 2000	1 share of US\$1 each paid up to US\$1	100	Investment holding
Firmwin World Limited (Note (a))	Hong Kong 4th February, 1993	2 shares of HK\$1 each paid up to HK\$2	100	Franchise of Macau ferry services

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
First Action Developments Limited (Note (a))	The British Virgin Islands 2nd July, 1999	1 share of US\$1 each paid up to US\$1	100	Investment holding
First Frontier Management Limited (Note (a))	The British Virgin Islands 8th September, 2000	1 share of US\$1 each paid up to US\$1	100	Dormant
First Modern Technology Limited (Note (a))	The British Virgin Islands 30th August, 2000	1 share of US\$1 each paid up to US\$1	80	Production of bus parts in China mainland
Fortune Plan Investment Limited	Hong Kong 13th October, 1992	2 shares of HK\$1 each paid up to HK\$2	100	Dormant
Fortuna Faith Limited	Hong Kong 20th July, 2001	2 shares of HK\$1 each paid up to HK\$2	100	Investment holding
Fultech Development Limited	Hong Kong 13th July, 1990	810,002 ordinary shares of HK\$1 each paid up to HK\$810,002	100	Property investment
		690,000 non-voting deferred shares of HK\$1 each paid up to HK\$690,000		
Gainmate Investment Limited	Hong Kong 12th April, 1994	2 shares of HK\$1 each paid up to HK\$2	100	Property holding in Beijing
Gain Millions Limited (Note (a))	The British Virgin Islands 18th November, 2001	1 share of US\$1 each paid up to US\$1	100	Contactless smart card
General Security & Guarding Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
General Security (H.K.) Limited	Hong Kong 18th November, 1977	8,402 ordinary shares of HK\$100 each paid up to HK\$840,200	100	Security services
		11,600 non-voting deferred shares of HK\$100 each paid up to HK\$1,160,000		
Gold Companion Limited	Hong Kong 14th October, 1988	10,000 shares of HK\$1 each paid up to HK\$10,000	100	Property leasing
Goldstore Investments Limited	Hong Kong 8th March, 1999	2 shares of HK\$1 each paid up to HK\$2	100	Property holding
Great Wise International Limited	The British Virgin Islands 2nd April, 1997	1 share of US\$1 each paid up to US\$1	100	Provision of management services in China mainland
Guangzhou Hip Kin Construction & Engineering Company Limited	Hong Kong 13th May, 1993	2 shares of HK\$1 each paid up to HK\$2	100	Dormant
Guangzhou Kiu Lok Property Services Company Limited (Note (b))	People's Republic of China 16th September, 1999	HK\$1,000,000 paid up capital	100	Property agency management and consultancy in China mainland
Hero Ford Development Limited	Hong Kong 5th July, 1999	2 shares of HK\$1 each paid up to HK\$2	100	Dormant
High Earnings Holdings Limited	The British Virgin Islands 2nd June, 1999	1 share of US\$1 each paid up to US\$1	100	Investment holding
Hill-Young Technology Services Limited	Hong Kong 22nd September, 1992	86 shares of HK\$1 each paid up to HK\$86	98.84	Investment holding

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Hip Hing Construction (China) Company Limited	Hong Kong 18th November, 1986	100,001 ordinary shares of HK\$100 each paid up to HK\$10,000,100	100	Construction in China mainland
		1 non-voting deferred share of HK\$100 paid up to HK\$100		
Hip Hing Construction Holdings Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
Hip Hing Construction (Vietnam) Company Limited	Hong Kong 10th April, 1990	2 shares of HK\$1 each paid up to HK\$2	100	Construction in Vietnam
Hip Hing Construction Company Limited	Hong Kong 30th December, 1961	400,000 ordinary shares of HK\$100 each paid up to HK\$40,000,000	100	Construction, civil engineering and investment holding
		600,000 non-voting deferred shares of HK\$100 each paid up to HK\$60,000,000		
Hip Hing Engineering (Macau) Company Limited (Note (b))	Macau 14th February, 1984	PTC 100,000 fully paid up	100	Construction and civil engineering in Macau
Hip Hing Equipment Company Limited	Hong Kong 2nd April, 1968	680,002 ordinary shares of HK\$10 each paid up to HK\$6,800,020	100	Lift operation service
		250,000 non-voting share of HK\$10 each paid up to HK\$2,500,000		
Hip Hing Overseas Limited	Hong Kong 13th April, 1993	2 shares of HK\$1 each paid up to HK\$2	100	Dormant

Name	Place and date of incorporation/ establishment		ercentage of attributable equity interest	Principal activities
Hip Kin Construction Sdn Bhd	Malaysia 2nd December, 1995	4 shares of RM1 each paid up to RM4	100	Construction
Holbrook Star Limited (Note (a))	The British Virgin Islands 31st March, 1998	1 share of US\$1 each paid up to US\$1	100	Operation of bus services in China mainland
Hong Bridge Trading Company Limited	Hong Kong 9th March, 1982	24,002 ordinary shares of HK\$10 each paid up to HK\$240,020	100	Trading of electrical equipment
		26,000 non-voting deferred shares of HK\$10 each paid up to HK\$260,000		
Hong Kong Convention and Exhibition Centre (Management) Limited	Hong Kong 8th December, 1987	3 ordinary shares of HK\$1 each paid up to HK\$3  1 non-voting deferred share of HK\$1 paid up to HK\$1	100	Operate, market, promote and manage the Hong Kong Convention and Exhibition Centre
Hong Kong Island Landscape Company Limited	Hong Kong 4th May, 1982	580,000 ordinary shares of HK\$10 each paid up to HK\$5,800,000 20,000 non-voting deferred shares of HK\$10 each paid up to HK\$200,000	100	Trading and landscaping project contracting
Hubei Far East E&M Engineering Services Limited	Hong Kong 20th October, 1992	10,000 shares of HK\$1 each paid up to HK\$10,000	100	Mechanical and electrical engineering
Hubei Far East Engineering Services Limited (Note (b))	People's Republic of China 3rd December, 1992	US\$1,500,000 paid up share capital	100	Mechanical and electrical engineering in China mainland
i-Urban Limited	Hong Kong 18th December, 2000	2 shares of HK\$1 each paid up to HK\$2	100	E-business portal

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
International Facility Management Limited	Hong Kong 17th October, 2001	2 shares of HK\$1 each paid up to HK\$2	100	Investment holding
International Property Management Limited	Hong Kong 23rd June, 1970	450,000 ordinary shares of HK\$10 each paid up to HK\$4,500,000 95,500 non-voting deferred shares of HK\$10 each paid up to HK\$955,000	99	Property management/ tenancy services/home ownership scheme management
International Reinsurance Management Limited	Hong Kong 19th November, 1992	100,000 ordinary shares of HK\$1 each paid up to HK\$100,000	100	Re-insurance broking
Isuperb Services Limited	The British Virgin Islands 2nd January, 2001	1 share of US\$1 each paid up to US\$1	100	Soft and hard landscape design and build services
Joneson Chemical Engineers Company Limited	Hong Kong 18th April, 1980	315,002 ordinary shares of HK\$1 each paid up to HK\$315,002 35,000 non-voting deferred shares of HK\$1 each paid up to HK\$35,000	100	Trading, building maintenance and chemical engineering
Junglesoft Net Limited	Hong Kong 8th February, 2000	200,002 ordinary shares of HK\$1 each and 799,998 class A preference shares of HK\$1 each total paid up to HK\$8,199,982	80 ch,	Handheld devices application development and portal operations and wireless business solution

Name	Place and date of incorporation/ establishment		rcentage of ttributable equity interest	Principal activities
Kareal Engineering Limited	Hong Kong 23rd May, 1991	6,338 ordinary shares of HK\$1 each paid up to HK\$6,338	100	Air-conditioning and electrical engineering
		3,664 non-voting deferred shares of HK\$1 each paid up to HK\$3,664		
Kenbase Engineering Limited	Hong Kong 26th May, 1989	1,133,542 ordinary shares of HK\$1 each paid up to HK\$1,133,542	100	Air-conditioning and electrical engineering
		866,460 non-voting deferred shares of HK\$1 each paid up to HK\$866,460		
Kentfull Contracting Limited	Hong Kong 27th August, 1999	5,000,000 shares of HK\$1 each paid up to HK\$5,000,000	70	Interior decoration contracting
Kentfull Engineering Services Limited	Hong Kong 31st May, 2002	2 shares of HK\$1 each paid up to HK\$2	70	Investment holding
Kentfull Furniture & Decoration (Malaysia) Sdn Bhd	Malaysia 24th August, 1995	100,000 shares of RM1 each paid up to RM100,000	100	Interior decoration contracting in Malaysia
Kentfull Furniture & Decoration (Overseas) Limited	Hong Kong 7th May, 1991	10,000 shares of HK\$1 each paid up to HK\$10,000	100	Interior decoration contracting
Kentfull Furniture Manufacturing Limited	Hong Kong 20th November, 1987	10,000,000 shares of HK\$1 each paid up to HK\$10,000,000	100	Decoration contracting and furniture manufacturing
Kiu Lok International Realty Limited	Hong Kong 23rd November, 1993	2 shares of HK\$1 each paid up to HK\$2	100	Property agency

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Kiu Lok Property Management Limited (Note b)	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
Kiu Lok Property Services (China) Limited	Hong Kong 27th July, 1990	2 ordinary shares of HK\$1 each paid up to HK\$2	100	Property agency, management and consultancy
		2 non-voting deferred shares of HK\$1 each paid up to HK\$2		
Kiu Lok Property Services (Shenzhen) Company Limited (Note (b))	People's Republic of China 16th October, 2001	HK\$1,000,000 paid up share capita	100 al	Property management in China mainland
Kiu Lok Service Management Company Limited	Hong Kong 24th November, 1972	2 ordinary shares of \$100 each paid up to HK\$200	100	Property management
		1,002 non-voting deferred shares of HK\$100 each paid up to HK\$100,200		
Kiwi Kleeners Limited	Hong Kong 29th March, 1963	1,000 shares of HK\$100 each paid up to HK\$100,000	100	Trading of linen
Kleaners Limited	Hong Kong 26th November, 1997	5,000,000 shares of HK\$1 each paid up to HK\$5,000,000	100	Provision of dry cleaning and laundry services
Kookaburra Limited	The British Virgin Islands 18th December, 1998	10,000 shares of US\$1 each paid up to US\$10,000	100	Investment holding
Lucking (Shun De) Engineering Co. Limited (Note (b))	People's Republic of China 28th September, 1998	HK\$12,000,000 paid up to share capital	88	Manufacturing of windows and curtain wall

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Millennium Engineering Limited (formerly Lucking (Asia) Engineering Company Limited)	Hong Kong 28th September, 1998	10,000,000 shares of HK\$1 each paid up to HK\$10,000,000	88	Supply and installation of aluminium windows and curtain walls
Magnet Field Limited (Note (a))	The British Virgin Islands 31st March, 1998	1 share of US\$1 each paid up to US\$1	100	Operation of bus services in China mainland
Maning Century Limited	Hong Kong 16th January, 1990	900,002 ordinary shares of HK\$1 each paid up to HK\$900,002	100	Trading/plumbing services
		100,000 non-voting deferred shares of HK\$1 each paid up to HK\$100,000		
Matsuden (China) Engineering Company Limited	Hong Kong 31st July, 1984	200,000 shares of HK\$10 each paid up to HK\$2,000,000	100 p	Engineering and maintenance contracting in China mainland
Matsuden Engineering Company Limited	Hong Kong 22nd October, 1982	4,999,999 ordinary shares of HK\$1 each paid up to HK\$4,999,999	100	Engineering and maintenance contracting
		1 non-voting deferred share of HK\$1 each paid up to HK\$1		
Matsuden Company Limited	Hong Kong 23rd April, 1982	9,425,000 ordinary shares of HK\$1 each paid up to HK\$9,425,000	100	Investment holding
		575,000 non-voting deferred shares of HK\$1 each paid up to HK\$575,000		
Matsuden Company Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Maxyield Investment Limited	Hong Kong 7th June, 2000	10 shares of HK\$1 each paid up to HK\$10	60	Dormant
Mehonor Company Limited	Hong Kong 5th August, 1986	2 ordinary shares of HK\$1 each paid up to HK\$2	100	Property management
		10,200 non-voting deferred shares of HK\$1 each paid up to HK\$10,200		
Meprom Limited	Hong Kong 16th May, 1989	440,000 shares of HK\$1 each paid up to HK\$440,000	90.91	Air-conditioning and electrical engineering and consultancy
Money Return Limited (Note (a))	The British Virgin Islands 18th August, 1999	1 share of US\$1 each paid up to US\$1	100	Production of street furniture
Multi Foundation Limited	Samoa 19th March, 2001	1 share of US\$1 each paid up to US\$1	100	Technical support and consultancy services to joint venture companies in China mainland
New China Laundry Limited (formerly New China Steam Laundry Company	Hong Kong 29th June, 1982	40,000,002 ordinary shares of HK\$1 each paid up to HK\$40,000,002	100	Laundry services
Limited)		704,000 non-voting deferred shares of HK\$1 each paid up to HK\$704,000		
New China Steam Laundry Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
New United Laundry Limited	Hong Kong 3rd April, 1987	10,000 shares of HK\$1 each paid up to HK\$10,000	100	Laundry services

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
New Waly Interior Products Limited	Hong Kong 5th November, 1997	1,000,000 shares of HK\$1 each paid up to HK\$1,000,000	70	Trading of interior products
New World Environmental Services Limited	Hong Kong 25th January, 1994	2 shares of HK\$1 each paid up to HK\$2	100	Dormant
New World Environmental Services Management Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
New World First Bus Services Limited (Note (a))	The British Virgin Islands 8th January, 1998	10,000,000 shares of HK\$1 each paid up to HK\$10,000,000	100	Franchise bus services
New World First Bus Services (China) Limited (Note (a))	The British Virgin Islands 31st March, 1998	1 share of US\$1 each paid up to US\$1	100	Holding company of bus services in China mainland
New World First Facilities Management Limited	The British Virgin Islands 18th May, 2000	1 share of US\$1 each paid up to US\$1	100	Facilities management
New World First Ferry Services Limited (Note (a))	The British Virgin Islands 18th August, 1999	1 share of US\$1 each paid up to US\$1	100	Ferry services
New World First Ferry Services (Macau) Limited (Note (a))	The British Virgin Islands 18th August, 1999	1 share of US\$1 each paid up to US\$1	100	Ferry services in Hong Kong and Macau
New World First Guangzhou Transport Communication Limited	The British Virgin Islands 2nd May, 2000	1 share of US\$1 each paid up to US\$1	100	Transport communication
New World First Holdings Limited (Note (a))	The British Virgin Islands 23rd October, 1997	10,000,000 shares of HK\$1 each paid up to HK\$10,000,000	100	Holding company of transportation business

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
New World First Servicos Maritimos (Macau) Limitada (Note (a))	Macau 27th July, 1999	MOP100,000	100	Operation of ferry services in Hong Kong and Macau
New World First Tech Limited (Note (a))	The British Virgin Islands 22nd December, 1999	1 share of US\$1 each paid up to US\$1	80	Parking meter business
New World First Travel Services Limited	Hong Kong 23rd January, 2002	500,000 shares of HK\$1 each paid up to HK\$500,000	100	Travel agent
New World Harmony Technology Limited (Note (a))	The British Virgin Islands 6th June, 2000	1 share of US\$1 each paid up to US\$1	100	Investment holding in China mainland
New World Insurance Management Limited	Hong Kong 16th April, 1991	100,000 shares of HK\$1 each paid up to HK\$100,000	100	Insurance broking
New World Insurance Management (L) Limited	Malaysia 20th May, 1994	100,000 shares of US\$1 each paid up to US\$100,000	100	Provision of management, underwriting and administrative services to insurers in Malaysia
New World Insurance Services (China) Limited	Hong Kong 6th October, 1992	3,800,000 shares of HK\$1 each paid up to HK\$3,800,000	100	Insurance brokerage
New World Insurance Services Limited	Hong Kong 19th August, 1988	1,000,000 shares of HK\$1 each paid up to HK\$1,000,000	100	Investment holding
New World Parking Management Limited (Note (a))	The British Virgin Islands 22nd December, 1999	1 share of US\$1 each paid up to US\$1	80	Management of parking meter business
New World Property Management Limited	The British Virgin Islands 4th February, 1998	1 share of US\$1 each paid up to US\$1	100	Project management

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
New World Risk Management (L) Limited	Malaysia 29th June, 1996	120,000 shares of US\$1 each paid up to US\$120,000	100	Investment holding and provision of insurance brokerage and agency services in Malaysia
New World Services (Finance) Limited	Hong Kong 24th June, 1998	2 shares of HK\$1 each paid up to HK\$2	100	Financial services
New World Services (HK) Limited	Hong Kong 23rd February, 1998	2 shares of HK\$1 each paid up to HK\$2	100	Dormant
New World Synergies Limited	Cayman Islands 31st October, 1997	1 share of HK\$0.1 each paid up to HK\$0.1	100	Dormant
New World Synergies Limited	Hong Kong 6th October, 1997	2 share of HK\$1 each paid up to HK\$2	100	Dormant
Newrich Engineering Limited	Hong Kong 10th August, 1993	3 ordinary shares of HK\$1 each paid up to HK\$3	100	Investment holding
		1 non-voting deferred share of HK\$1 paid up to HK\$1		
Ngo Kee Construction Company Limited	Hong Kong 24th July, 1964	270,000 ordinary shares of HK\$100 each paid up to HK\$27,000,000	100	Building and general construction
		1 redeemable preference share o HK\$1 each paid u to HK\$1		
Niche Management Limited	The British Virgin Islands 18th November, 1992	100 shares of US\$1 each paid up to US\$100	100	Property holding in China mainland

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
NWS CON Holdings Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
NWS CON Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
NWS E & M Holdings Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
NWS Engineering Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
NWS Finance Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
NWS FM Holdings Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
NWS Financial Management Services Limited	The British Virgin Islands 18th July, 2000	1 share of US\$1 each paid up to US\$1	100	Investment holding
NWS FM Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
NWS P & M Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
NWS S & G Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
NWS SER Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Onglory International Limited	Hong Kong 8th August, 1995	1,000 shares of HK\$1 each paid up to HK\$1,000	100	Property holding and provision of management services
Pacific Ocean Enterprises Limited	Hong Kong 13th October, 1992	1,000,000 shares of HK\$1 each paid up to HK\$1,000,000	100	Trading/car parking machines letting
Pacific Well Limited	Hong Kong 15th January, 1999	2 shares of HK\$1 each paid up to HK\$2	100	Investment holding
Plantgrove Developments Limited	The British Virgin Islands 12th September, 1990	2 shares of US\$1 each paid up to US\$2	100	Investment holding
Pollution & Protection Consultant Limited	Hong Kong 2nd June, 1978	2 ordinary shares of HK\$100 each paid up to HK\$200 14,420 non-voting deferred shares of	100	Dormant
		HK\$100 each paid up to HK\$1,442,000	)	
Pollution & Protection Services Limited	Hong Kong 21st January, 1986	18,057,780 ordinary shares of HK\$1 each paid up to HK\$18,057,780	100	Cleaning services
		500,020 non-voting deferred shares of HK\$1 each paid up to HK\$500,020		
Polytown Company Limited	Hong Kong 27th August, 1982	2 ordinary shares of HK\$10 each paid up to HK\$20	100	Operate, market, promote and manage the Hong Kong
		100,000 non-voting deferred shares of HK\$10 each paid up to HK\$1,000,000	)	Convention and Exhibition Centre

Name	Place and date of incorporation/ establishment		rcentage of ttributable equity interest	Principal activities
Power Capital Holdings Limited	The British Virgin Islands 5th October, 2000	2 shares of US\$1 each paid up to US\$2	100	Investment holding
Poly Planner Development Limited	Hong Kong 8th December, 1999	2 ordinary shares of HK\$1 each paid up to HK\$2	100	Dormant
Pretty Rays Limited	Hong Kong 19th October, 1995	2 ordinary shares of HK\$1 each paid up to HK\$2	100	Property holding in China mainland
Prime Star Investment Limited	Hong Kong 9th December, 1988	7,502 ordinary shares of HK\$1 each paid up to HK\$7,502	100	Property holding in China mainland
		2,500 non-voting deferred shares of HK\$1 each paid up to HK\$2,500		
ProPlus Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
Rose Scene Limited	Hong Kong 4th March, 1993	2 shares of HK\$1 each paid up to HK\$2	100	Property holding in China mainland
Rumson Investments Limited	The British Virgin Islands 13th December, 1990	600 shares of US\$1 each paid up to US\$600	100	Provision of management services in China mainland
SCK Company Limited	Hong Kong 16th March, 1984	500,000 shares of HK\$1 each paid up to HK\$500,000	100	Trading of building materials
Shanghai Kiu Lok Property Services Company Limited (Note (b))	People's Republic of China 5th October, 1995	US\$150,000 paid up share capital	95	Property agency management and consultancy in China mainland
Shunde Xiexing Construction Engineering Company Limited (Note (b))	People's Republic of China 24th June, 1994	US\$1,000,000 paid up share capital	85	Construction in China mainland

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Siney Nominee Limited	Hong Kong 12th May, 1989	2 shares of HK\$1 each paid up to HK\$2	100	Provision of secretarial and related services
Sinfit CADD Services Limited	Hong Kong 22nd January, 1999	10,000 shares of HK\$1 each paid up to HK\$10,000	100	Computer aid drawing
Sinfit Company Limited	Hong Kong 30th December, 1983	30,000 shares of HK\$10 each paid up to HK\$300,000	100 p	Dormant
Sky King Holdings Limited	Hong Kong 23rd May, 1997	10,000 shares of HK\$1 each paid up to HK\$10,000	100	Property investment
Starfish Services Limited	The British Virgin Islands 18th May, 2000	1 share of US\$1 each paid up to US\$1	100	Non-franchised ferry services
Strong Field Development Corporation	The British Virgin Islands 7th April, 2000	1 share of US\$1 each paid up to US\$1	100	Property development
Success Ocean Limited	Hong Kong 18th August, 1999	2 shares of HK\$1 each paid up to HK\$2	100	Property holding
Tai Yieh Construction & Engineering Company Limited	Hong Kong 25th April, 1966	40,000 ordinary shares of HK\$1,000 each paid up to HK\$40,000,000	100	Construction and civil engineering
		10,000 non-voting deferred shares of HK\$1,000 each paid up to HK\$10,000,000		
Tali Group Limited	The British Virgin Islands 18th November, 1997	25,000,000 shares of HK\$1 each paid up to HK\$25,000,000	70	Investment holding

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Target View Decorative Products Limited	Hong Kong 21st January, 2000	2 shares of HK\$1 each paid up to HK\$2	70	Dormant
Taylon Company Limited	Hong Kong 22nd June, 1995	550,002 ordinary shares of HK\$1 each paid up to HK\$550,002	100	Dormant
		450,000 non-voting deferred shares of HK\$1 each paid up to HK\$450,000		
Team Deco International Limited	Hong Kong 3rd April, 1998	2 shares of HK\$1 each paid up to HK\$2	100	Interior design
Techno Engineering Company Limited	Hong Kong 13th November, 1984	1,500 shares of HK\$200 each paid up to HK\$300,000		Air-conditioning and electrical engineering in China mainland
Tennyson Company Limited	Hong Kong 27th April, 1982	19,500 ordinary share of HK\$1,000 each paid up to HK\$19,500,000	es 100	Woodwork services
		500 non-voting deferred shares of HK\$1,000 each paid up to HK\$500,000		
Tin Long Developments Limited	The British Virgin Islands 6th January, 1995	100 shares of US\$1 each paid up to US\$100	95	Investment holding
Top Line Investment Limited	Hong Kong 13th August, 1991	2 shares of HK\$1 each paid up to HK\$2	100	Property investment
Tridant China Limited	Hong Kong 7th July, 1992	2 shares of HK\$1 each paid up to HK\$2	100	Mechanical and electrical engineering

Name	Place and date of incorporation/ establishment	Issued and P paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Tridant Engineering Company Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
Tridant Engineering Company Limited	Hong Kong 19th December, 1975	34,400,000 ordinary shares of HK\$1 each paid up to HK\$34,400,000	100	Mechanical and electrical engineering/ trading
		15,600,000 non-voting deferred shares of HK\$1 each paid up to HK\$15,600,000	)	
Tridant Engineering (Malaysia) Sdn Bhd	Malaysia 27th May, 1994	25,000 shares of RM1 each paid up to RM25,000	100	Mechanical and electrical engineering in Malaysia
Tridant Engineering (Thailand) Company Limited	Thailand 12th May, 1995	100,000 shares of Baht 100 each paid up to Baht 5,000,000	64	Dormant
Tridant Fire Services Limited	Hong Kong 22nd March, 1988	1,000,000 shares of HK\$1 each paid up to HK\$1,000,000	100	Fire services engineering
Tridant Plumbing Engineers Limited	Hong Kong 7th September, 1990	2,000,000 shares of HK\$1 each paid up to HK\$2,000,000	100	Plumbing services engineering
Triguang Engineering (Guangzhou) Company Limited (formerly Triguang Engineering Company Limited) (Note (b))	People's Republic of China 2nd July, 1993	RMB3,500,000 paid up share capital	51	Mechanical and electrical engineering in China mainland
Trihan Engineering (Wuhan) Company Limited (Note (b))	People's Republic of China 2nd September, 1993	RMB600,000 paid up share capital	51	Mechanical and electrical engineering in China mainland

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Tridant (PRC) Limited	Hong Kong 25th March, 2002	2 shares of HK\$1 each paid up to HK\$2	100	Electrical and mechanical engineering services in China mainland
Turning Housing Services Limited	Hong Kong 18th June, 1982	200,000 shares of HK\$1 each paid up to HK\$200,000	99	Cleaning/ repairing/ maintenance services
Ultimate Best Limited	The British Virgin Islands 16th April, 2002	1 shares of US\$1 each paid up to US\$1	100	Investment holding
Uniformity Security Company Limited	Hong Kong 12th February, 1982	2 ordinary shares of HK\$100 each paid up to HK\$200 2,500 non-voting deferred shares of	100	Property security services
		HK\$100 each paid up to HK\$250,000		
Uniformity Security Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
United Laundries Limited	Hong Kong 14th October, 1947	50,000 shares of HK\$ each paid up to HK\$500,000	10 100	Laundry services
Urban Buildings Management Limited	Hong Kong 20th September, 1988	10,000 shares of HK\$ each paid up to HK\$10,000	1 100	Property management
Urban Management Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding
Urban Parking (Holdings) Limited	The British Virgin Islands 31st January, 1997	13,200,000 shares of HK\$1 each paid up to HK\$13,200,00	100	Investment holding

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Urban Parking Limited	Hong Kong 11th March, 1998	5,000,000 shares of HK\$1 each paid up to HK\$5,000,00	100	Carpark management
Urban Products & Services Limited	Hong Kong 24th March, 1999	2 shares of HK\$1 each paid up to HK\$2	100	Dormant
Urban Property  Management Limited	Hong Kong 23rd January, 1981	49,995,498 ordinary shares of HK\$1 each paid up to HK\$49,995,498	100	Property management
		4,502 non-voting deferred shares of HK\$1 each paid up to HK\$4,502		
Urban Technical Services Limited	Hong Kong 2nd February, 1998	2 shares of HK\$1 each paid up to HK\$2	100	Technical services
Vast Earn Group Limited	The British Virgin Islands 7th April, 2000	1 share of US\$1 each paid up to US\$1	100	Investment holding
Venue Creative Services Limited	Hong Kong 9th February, 1993	2 shares of HK\$1 each paid up to HK\$2	100	Provision of consultancy services
Vibro Engineering Limited (formerly Silver Beach Investments Limited)	Hong Kong 8th March, 1999	2 shares of HK\$1 each paid up to HK\$2	100	Dormant
Vibro Foundation Limited (formerly Great Tiger Investment Limited)	Hong Kong 8th March, 1999	2 shares of HK\$1 each paid up to HK\$2	100	Dormant
Vibro Geotechnics Limited (formerly Upwell Investment Limited)	Hong Kong 8th March, 1999	2 shares of HK\$1 each paid up to HK\$2	100	Dormant

Name	Place and date of incorporation/ establishment	Issued and I paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Vibro (HK) Limited	Hong Kong 23rd November, 1929	20,000,004 shares of HK\$3 each paid up to HK\$60,000,012	99.83	Piling caisson and civil engineering
Vibro (Macau) Limited (Note (b))	Macau 13th April, 1981	1,000,000 shares of HK\$1 each paid up to HK\$1,000,000	99.83	Dormant
Victory Salute Limited	The British Virgin Islands 22nd October, 1997	1 share of US\$1 each paid up to US\$1	100	Investment
Wah Hing Construction Materials Company Limited (Note (b))	People's Republic of China 11th January, 1989	US\$2,550,000 paid up share capital	100	Manufacturing of brinks in China mainland
Wai Hong Cleaning & Pest Control Co Ltd	Hong Kong 21st May, 1985	400,000 shares of HK\$100 each paid up to HK\$40,000,000	100	Cleaning and pest control services
Wai Hong Environmental Solutions Limited	Hong Kong 30th May, 2001	400,000 shares of HK\$1 each paid up to HK\$400,000	100	Recycling and environmental services
Wai Hong Waste Management Limited	Hong Kong 17th April, 2001	4,000,000 shares of HK\$1 each paid up to HK\$4,000,000	100	Waste management
Waking Builders Limited	Hong Kong 9th February, 1962	20,000 shares of HK\$1,000 each paid up to HK\$20,000,000	100	Construction
Waking Limited	Hong Kong 21st May, 1992	2 shares of HK\$1 each paid up to HK\$2	100	Lift operation service
Wealth March Property Limited	The British Virgin Islands 7th April, 2000	1 share of US\$1 each paid up to US\$1	100	Investment holding
Wishlist Holdings Limited	The British Virgin Islands 18th June, 1999	1 share of US\$1 each paid up to US\$1	100	Investment holding

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Worldtech Contracting (HK) Limited	Hong Kong 5th November, 1997	1,000,000 shares of HK\$1 each paid up to HK\$1,000,000	100	Dormant
Worth More Investments Limited	Hong Kong 8th March, 1999	2 shares of HK\$1 each paid up to HK\$2	100	Investment holding
YDL Company Limited	The British Virgin Islands 5th July, 1993	200,000 shares of US\$1 each paid up to US\$200,000	100	Air-conditioning and electrical engineering in China mainland
YEC Engineering (Singapore) Pte Limited	Singapore 13th August, 1983	1,500,000 shares of S\$1 each paid up to S\$1,500,000	100	Air-conditioning/ environmental engineering in Singapore
Young's Engineering (China) Company Limited	The British Virgin Islands 22nd August, 1995	650,000 shares of US\$1 each paid up to US\$650,000	100	Air-conditioning and electrical engineering
Young's Engineering (China) Company Limited	Hong Kong 7th July, 1999	10,000,000 shares of HK\$1 each paid up to HK\$10,000,000	100	Air-conditioning and electrical engineering
Young's Engineering (Heshan) Company Limited (Note (b))	People's Republic of China 12th April, 1994	HK\$2,823,964 paid to share capital	100	Dormant
Young's Engineering (Macau) Company Limited (Note (b))	Macau 28th April, 1989	MOP100,000 paid up share capital	100	Investment holding and property holding in Macau
Young's Engineering Company Limited	Hong Kong 30th May, 1972	4,000,000 shares of HK\$10 each paid u to HK\$40,000,000	100 p	Air-conditioning and electrical engineering
Young's Engineering Holdings Limited	The British Virgin Islands 10th November, 1992	2,500,000 shares of US\$1 each paid up to US\$2,500,000	100	Investment holding
上海景福機電服務 有限公司(Note (b))	People's Republic of China 21st August, 1998	RMB500,000 paid up share capital	100	E&M engineering and maintenance in China mainland

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
大連景豐機電服務 有限公司(Note (b))	People's Republic of China 10th August, 1998	RMB300,000 paid up share capital	100	E&M engineering and maintenance in China mainland
深圳香島園花卉 有限公司(Note (b))	People's Republic of China 3rd July, 2000- 3rd July, 2020 (Business License)	RMB2,500,000 paid share capital	up 60	Landscaping in China mainland
中山市精基貿易 有限公司(Note (b))	People's Republic of China 31st August, 2000	RMB500,000 paid up share capital	100	Trading of equipment and materials in China mainland
上海精基機電建材 有限公司(Note (b))	People's Republic of China 17th April, 2001	RMB500,000 paid up share capital	100	Trading of equipment and materials in China mainland
廣州鋭萊停車場設備 有限公司(Note (b))	People's Republic of China 25th March, 2002	RMB 1,500,000 paid up capital	90	Trading of car parking management in China mainland
新世界第一 (廣州) 科技有限公司 (Note (a) and (b))	People's Republic of China 20th January, 2002	RMB 7,000,000 paid up capital	80	Investment holding in China mainland
新世界 (廣州) 科技 資訊有限公司 (Note (a) and (b))	People's Republic of China 2nd April, 2002	HK\$4,000,000 paid up capital	100	Investment holding in China mainland
北京新創遠東機電 設備維修有限公司 (Note (b))	People's Republic of China 12th June, 2002	US\$150,000 paid up capital	100	Mechanical and electrical engineering in China mainland
Directly held by the Con	npany			
New World Services Limited	The British Virgin Islands 31st January, 1997	1 share of HK\$1 each paid up to HK\$1	100	Investment holding

### Notes:

- (a) The accounts of these subsidiaries were audited by Deloitte Touche Tohmatsu.
- (b) The financial year end of these companies is 31st December.
- (c) All subsidiaries are operating in Hong Kong, unless otherwise stated in the principal activities.

# VII. JOINTLY CONTROLLED ENTITIES

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest #	Principal activities
Indirectly held by the Co	mpany			
Barbican-Ngo Kee Joint-Venture	Hong Kong 27th November, 2001	N/A	50	Civil and building constructing
Beijing Hip Hing Construction & Engineering Company Limited (Note (a))	People's Republic of China 30th August, 1994	RMB12,000,000 paid up share capit	40 al	Construction in China mainland
Beijing Kiu Lok Property Management Services Company Limited (Note (a))	People's Republic of China 18th November, 1997	US\$500,000 paid up share capital	60	Property agency management and consultancy in China mainland
BYME Engineering (HK) Limited (Note (a))	Hong Kong 11th May, 1990	8,000,000 shares of HK\$1 each paid up to HK\$8,000,000	30	Air-conditioning and electrical engineering
BYME Engineering (Singapore) Pte Limited ( <i>Note</i> (a))	Singapore 27th February, 1992	1,500,000 shares of S\$1 each paid up to S\$1,500,000	30	Air-conditioning and electrical engineering in Singapore
BYME-Young's (TVB) Joint Venture	Hong Kong 29th February, 2000	N/A	51	Air-conditioning and electrical engineering
China Overseas – Young's Mechanical & Electrical Engineering Limited (Note (a))	Hong Kong 10th September, 1996	10,000,000 ordinary shares of HK\$1 each paid up to HK\$10,000,000	49	Air-conditioning and electrical engineering
Chun Fai – Hip Hing JV Limited (Note (b))	Hong Kong 23rd December, 1998	60 class "A" shares of HK\$1 each; 40 class "B" shares of HK\$1 each; total paid up to HK\$100		Property development

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest#	Principal activities
Cinabel (Singapore) Pte Limited	Singapore 17th February, 2001	10,000 shares of S\$1 each paid up to S\$10,000	56	Air-conditioning and environmental engineering in Singapore
Complete Victory Technology Limited	Hong Kong 23rd June, 2000	2 shares of HK\$1 each paid up to HK\$2	50	Dormant
Dah Ching Young's Joint Venture	Hong Kong 18th May, 2002	N/A	50	Electrical and mechanical engineering services in China mainland
Far East Landfill Technologies Limited	Hong Kong 12th November, 1991	1,000,000 shares of HK\$1 each paid up to HK\$1,000,000	47	Landfill
Guangzhou Urban Property Management Limited (Note (a))	People's Republic of China 16th March, 1995	RMB800,000 paid up share capital	50	Estate management in China mainland
Heng Tat – Hip Hing (Tung Chung) Joint Venture (Note (c))	Hong Kong 15th February, 2000	N/A	40	Construction
Hip Hing – China State JV	Hong Kong 22nd September, 2000	N/A	50	Construction
Hip Hing – Dragages J.V. (Note (a) and (d))	Hong Kong 1st January, 1995	N/A	50	Construction of HKCEC phase II
Hip Hing – Hanison J.V.	Hong Kong 8th January, 2002	N/A	50	Construction
Hip Hing – Kumagai J.V.	Hong Kong 9th June, 1996	N/A	50	Construction
Hip Hing – Taisei J.V. (Note (a))	Hong Kong 6th February, 1995	N/A	60	Construction

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest#	Principal activities
Hubei Hongfu Construction & Decoration & Installation Engineering Company Limited (Note (a))	People's Republic of China 25th June, 1993	RMB1,814,764.76 paid up share capita	50 al	Air-conditioning and environmental engineering in China mainland
KMC-Hip Hing Construction Company Limited	Thailand 1st August, 1994	1,000,000 shares of Baht100 each paid up to Baht100,000,000	40	Dormant
Laing-Hip Hing J.V. (Note (a))	Hong Kong 28th October, 1994	Nil	50	Construction
MEHY Sdn Bhd	Malaysia 14th January, 1993	1,000,000 shares of RM1 each paid up to RM1,000,000	34.7	Air conditioning and environmental engineering in Malaysia
Nanjing Jinling Young's Engineering Company Limited (Note (a))	People's Republic of China 3rd December, 1992	US\$1,273,000 paid up share capital	39	Air-conditioning and electrical engineering in China mainland
NECSO-China State – Hip Hing J.V.	Hong Kong 21st November, 2000	Nil	10	Construction
Supertime Holdings Limited	Hong Kong 26th November, 1999	100 shares of HK\$1 each paid up to HK\$100	49	Property development
Taisei – Hip Hing J.V.	Hong Kong 12th July, 2002	Nil	50	Construction in Hong Kong
Y & T Facilities  Management (Macau)  Co. Ltd. (Note (a))	Macau 1st January, 2000	MOP 500,000 paid up share capital	35	Facility management in Macau

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest#	Principal activities
YDS Engineering Limited	Hong Kong 20th September, 1994	6,500,000 shares of HK\$1 each paid up to HK\$6,500,000	50	Air-conditioning and electrical engineering
Zhuhai Young's Engineering Company Limited (Note (a))	People's Republic of China 22nd October, 1994	RMB5,000,000 paid up share capital	9 80	Property holding in China mainland

#### Notes:

- (a) The financial year end of these companies is 31st December.
- (b) The accounts of this jointly controlled entity were audited by Deloitte Touche Tohmatsu.
- (c) The accounts of this jointly controlled entity were audited by WM Shum & Co.
- (d) The accounts of this jointly controlled entity were audited by KPMG.
- (e) All the jointly controlled entities are operating in Hong Kong, unless otherwise stated in the principal activities.
- # Also represents profit sharing ratio.

# VIII. ASSOCIATED COMPANIES

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Indirectly held by the Co	mpany			
City Greenite Company Limited	Hong Kong 14th February, 2000	10,000 shares of HK\$1 each paid up to HK\$10,000	50	Provision of waste management and other environmental business
City Team Development Limited	Hong Kong 25th August, 1997	1,000,000 ordinary shares of HK\$1 each paid up to HK\$1,000,000	40	Property development
East Asia Secretaries (BVI) Limited	The British Virgin Islands 2nd August, 2000	300,000,000 shares of HK\$1 each paid up to HK\$300,000,000	1	Investment holding
Elite United Property Management Limited	Hong Kong 10th January, 1995	2 shares of HK\$1 each paid up to HK\$2	50	Dormant
Espora Company Limited	Hong Kong 12th November, 1985	2 shares of HK\$1 each paid up to HK\$2	50	Property management
Fast Success Transportation Limited	Hong Kong 4th June, 1999	5,000,000 shares of HK\$1 each paid up to HK\$5,000,000	50	Transport services
First Star Development Limited	Hong Kong 21st May, 1999	100 shares of HK\$1 each paidup to HK\$100	49	Property development
Guangzhou Hip Kin Construction & Engineering Company Limited (Note (a) and (c))	People's Republic of China 19th December, 1989	US\$1,820,000 paid up share capital	p 50	Construction in China mainland
Hong Kong Ticketing Alliance Limited	Hong Kong 5th February, 1999	500,000 class A share of HK\$1 each; 500,000 class B shares of HK\$1 each; and 500,000 class C shares of HK\$1 each; total paid up to HK\$1,500,000	es 33.3	Investment holding

Name	Place and date of incorporation/ establishment	Issued and I paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Icos-Vibro Limited	Hong Kong 31st July, 1981	2,500 class "A" shares of HK\$1,000 each; 2,500 class "B" shares of HK\$1,000 each paid up to HK\$5,000,000	49.92	Foundation work services
Immergreen Limited	Hong Kong 28th February, 2001	400,000 shares of HK\$1 each paid up to HK\$400,000	50	Landscape architects and trading
Kentfull Engineering Company Limited	Hong Kong 31st May, 2002	10,000 shares of HK\$1 each paid up to HK\$10,000	42	Building construction
Kwoon Chung Bus Holdings Limited (Note (b))	Bermuda 11th July, 1996	393,906,000 shares of HK\$0.1 each paid up to HK\$39,390,600	29.98	Investment holding
Lantau Link Managemen Limited	t Hong Kong 20th November, 2000	1 share of HK\$1 each paid up to HK\$1	50	Dormant
Quon Hing Concrete Company Limited	Hong Kong 31st December, 1963	200,000 shares of HK\$100 each paid u to HK\$20,000,000	50 p	Production and sales of concrete
Quon Hing Concrete (China) Limited	Hong Kong 29th September, 1989	2,000,000 shares of HK\$1 each paid up to HK\$2,000,000	50	Investment holding in China mainland
Quon Hing Concrete (Vietnam) Company Limited	Hong Kong 17th September, 1991	2 shares of HK\$1 each paid up to HK\$2	50	Dormant
Secretaries Limited	Hong Kong 27th December, 1967	2,000 shares of HK\$0.001 each paid up to HK\$2	23	Share registration company secretarial services and business services
Shunde Quon Hing Concrete Company Limited	People's Republic of China 29th July, 1994	RMB10,517,600 paid up share capital	32.5	Production and sales of concrete in China mainland

Name	Place and date of incorporation/ establishment		rcentage of ttributable equity interest	Principal activities
Tai Fook Securities Group Limited (Note (a))	Bermuda 7th May, 1996	480,153,699 shares of HK\$0.1 each paid up to HK\$48,015,369.90	20	Investment holding
Tengis Limited	Hong Kong 6th December, 1974	1,000 shares of HK\$10 each paid up to HK\$10,000	23	Share registration company secretarial services and business services
Ticketek HK Holdings Limited	The British Virgin Islands 8th December, 1999	1,472,292 shares of US\$1 each paid up to US\$1,472,292	16	Investment holding
Ticketek Hong Kong Limited	Hong Kong 10th May, 1999	11,481,580 ordinary shares of HK\$1 each paid up to HK\$11,481,580	16	Provision of ticketing services
Urbanbase Property  Management Limited	Hong Kong 13th October, 2000	100 ordinary shares of HK\$4,000 each paid up to HK\$400,000	49	Dormant
Urban Cosmo Property Management Limited	Hong Kong 13th October, 2000	100 ordinary shares of HK\$4,000 each paid up to HK\$400,000	49	Dormant
Urban Glory Property Management Limited	Hong Kong 13th October, 2000	1,000 ordinary shares of HK\$100 each paid up to HK\$100,000	49	Dormant
Urban – WellBorn Property Management Limited	Hong Kong 3rd September, 2001	10,000 ordinary shares of HK\$10 each paid up to HK\$100,000	50	Property management of Sereno Verde, Yuen Long
Wai Kee Holdings Limited (Note (a))	Bermuda 16th June, 1992	774,844,034 ordinary shares of HK\$0.1 each paid up to HK\$77,484,403	25.1	Investment holding

Name	Place and date of incorporation/ establishment	Issued and paid up capital/ registered capital	Percentage of attributable equity interest	Principal activities
Yargoon Company Limited	Hong Kong 2nd October, 1981	150,000 shares of HK\$100 each paid up to HK\$15,000,000	42	Stone quarrying

#### Notes:

- (a) The accounts of these associated companies were audited by Deloitte Touche Tohmatsu.
- (b) The accounts of this associated company were audited by Ernst & Young.
- (c) The financial year end of this company is 31st December.
- (d) All the associated companies are operating in Hong Kong, unless otherwise stated in the principal activities.

# IX. SUBSEQUENT FINANCIAL STATEMENTS

No audited financial statements have been prepared for the Company in respect of any period subsequent to 30th June, 2002.

Yours faithfully,
PricewaterhouseCoopers
Certified Public Accountants
Hong Kong

### 1. FINANCIAL STATEMENTS OF THE PPC GROUP

Set out below is an extract from the audited financial statements of the PPC Group for the year ended 30 June 2002 (the date to which the latest audited financial statements were made up), together with the comparative figures for the year ended 30 June 2001 and for the period from 1 January 1999 to 30 June 2000 together with relevant notes to the annual accounts of the PPC Group. The financial statements of the PPC Group for the two years ended 30 June 2001 and 2002 were audited by PricewaterhouseCoopers, Certified Public Accountants and the financial statements of the PPC Group for the period from 1 January 1999 to 30 June 2000 were audited by Ernst & Young, Certified Public Accountants.

### **Consolidated Profit and Loss Account**

For the year ended 30 June 2002

·				Period from 1 January 1999
	Note	Year ( <b>2002</b> HK\$'000	ended 30 June 2001 HK\$'000	to 30 June 2000 HK\$'000
Turnover	2	125,057	135,861	149,668
Other revenues	2	6,334	6,421	8,988
Staff costs		(41,247)	(48,676)	(53,169)
Depreciation and amortisation		(38,951)	(43,558)	(55,764)
Impairment losses of fixed assets		(119,500)	_	_
Net loss on disposal of subsidiaries and partial disposal of jointly controlled entities		(68,285)	-	-
Other operating expenses (net)		(73,135)	(99,690)	(104,700)
Operating loss	3	(209,727)	(49,642)	(54,977)
Finance costs	4	(2,930)	(4,592)	(6,989)
Share of results of Jointly controlled entities Associated companies		165,349 260,707	151,044 244,042	47,262 83,190
Profit before taxation		213,399	340,852	68,486
Taxation	5	(67,162)	(75,080)	(18,012)
Profit after taxation		146,237	265,772	50,474
Minority interests	6	(2,292)	10,366	15,319
Profit attributable to shareholders	7	143,945	276,138	65,793
Dividends	8	175,077	133,878	38,351
Earnings per share Basic	9	HK0.49 cent	HK6.91 cents	HK2.58 cents
Diluted		N/A	HK5.26 cents	HK2.58 cents

# FINANCIAL INFORMATION OF THE PPC GROUP

# **Consolidated Balance Sheet**

As at 30 June 2002

	Note	<b>2002</b> HK\$'000	<b>2001</b> <i>HK</i> \$'000
ASSETS			
Non-current assets			
Goodwill	11	659	_
Fixed assets	12	272,189	1,180,523
Investments in associated companies	14	992,612	799,853
Investments in jointly controlled entities	15	2,078,102	1,699,579
		3,343,562	3,679,955
Current assets			
Debtors, deposits and prepayments	16	5,432	89,648
Amounts due from jointly controlled entities	15	31,619	2,575
Loans to jointly controlled entities	15	84,150	-
Non-trading securities	17	3,027	8,801
Bank balances and cash	18	349,331	161,969
		473,559	262,993
Total assets		3,817,121	3,942,948
EQUITY AND LIABILITIES			
Current liabilities			
Creditors and accruals	19	19,677	75,328
Amount due to a minority shareholder			
of a subsidiary	20	_	120,074
Other loan – unsecured	21	_	1,572
Taxation payable		19	67
Dividend payable		55,018	55,018
		74,714	252,059
Equity			
Capital and reserves			
Share capital	22	525,362	525,362
Reserves	23	3,192,040	2,953,370
		3,717,402	3,478,732
Minority interests	24	25,005	212,157
Track to the second Partition		2 017 121	2.042.040
Total equity and liabilities		3,817,121	3,942,948

# APPENDIX II FINANCIAL INFORMATION OF THE PPC GROUP

# **Balance Sheet**

As at 30 June 2002

	Note	<b>2002</b> HK\$'000	<b>2001</b> <i>HK</i> \$'000
ASSETS			
Non-current assets Investments in subsidiaries	13	5,354,539	5,575,257
Current assets Debtors and prepayments Bank balances and cash	18	413 330,224 330,637	51,518
Total assets		5,685,176	5,626,775
EQUITY AND LIABILITIES			
Current liabilities Creditors and accruals Dividend payable		3,788 55,018 58,806	5,655 55,018 60,673
Equity Capital and reserves			
Share capital Reserves	22 23	525,362 5,101,008	525,362 5,040,740
		5,626,370	5,566,102
Total equity and liabilities		5,685,176	5,626,775

# **Consolidated Cash Flow Statement**

For the year ended 30 June 2002

	Note	<b>2002</b> HK\$'000	<b>2001</b> HK\$'000
Net cash inflow/(outflow) from operating activities	25(a)	22,750	(1,986)
Returns on investments and servicing of finance Interest received Interest paid Dividends received from jointly controlled entities		5,117 (222) 184,450	5,277 (462) 60,840
Dividend received from an associated company Dividends paid		155,498 (175,077)	135,694 (117,211)
Net cash inflow from returns on investments and servicing of finance		169,766	84,138
Taxation Taxation paid		(117)	(90)
Investing activities  Deposits for and purchases of fixed assets and additions to construction in progress Proceeds from disposal of fixed assets Acquisition of a jointly controlled entity Disposal of subsidiaries and partial disposal of jointly controlled entities Acquisition of an associated company Deconsolidation of subsidiaries Loan to a jointly controlled entity Repayment of loan from a jointly controlled entity	25(c) 25(d)	(24,153) 532 - 229,820 (128,745) (81,186) (10,953)	(39,984) 119 (2) - - (1,180) (344)
Net cash outflow from investing activities		(14,685)	(41,391)
Net cash inflow before financing		177,714	40,671
Financing Repayment of other loan Draw down of bank loan	25(b)	(1,572) 11,220	(10,144)
Net cash inflow/(outflow) from financing		9,648	(10,144)
Increase in cash and cash equivalents		187,362	30,527
Cash and cash equivalents at the beginning of the year		161,969	131,442
Cash and cash equivalents at the end of the year		349,331	161,969
Analysis of balances of cash and cash equivalents Bank balances and cash Time deposits		12,673 336,658	55,148 106,821
		349,331	161,969

### Consolidated Statement of Recognised Gains and Losses

For the year ended 30 June 2002

	Note	<b>2002</b> HK\$'000	<b>2001</b> <i>HK</i> \$'000
Net profit for the year	23	143,945	276,138
Release of exchange reserve upon disposal of a subsidiary	23	(920)	
Total recognised gains		143,025	276,138
Release of goodwill reserve upon disposal of a subsidiary and partial disposal of jointly controlled entities	23	270,722	
		413,747	276,138

## Notes to the Accounts

#### 1. Principal accounting policies

The principal accounting policies adopted in the preparation of the consolidated accounts are set out below:

#### (a) Basis of preparation of the accounts

The accounts have been prepared in accordance with accounting principles generally accepted in Hong Kong and comply with accounting standards issued by the Hong Kong Society of Accountants (the "HKSA"). They have been prepared under the historical cost convention as modified by the revaluation of non-trading securities.

In the current year, the Group adopted the following Statements of Standard Accounting Practice issued by the HKSA ("SSAPs") which are effective for accounting periods commencing on or after 1 January 2001:

SSAP 9 (revised) : Events after the balance sheet date

SSAP 26 : Segment reporting

SSAP 28 : Provisions, contingent liabilities and contingent assets

SSAP 29 : Intangible assets
SSAP 30 : Business combinations
SSAP 31 : Impairment of assets

SSAP 32 : Consolidated financial statements and accounting for investments

in subsidiaries

## (b) Basis of consolidation

The consolidated accounts include the accounts of the Company and its subsidiaries made up to 30 June. The results of subsidiaries acquired or disposed of during the year are included in the consolidated profit and loss account from the effective dates of acquisition or up to the effective dates of disposal as appropriate.

All significant intercompany transactions and balances within the Group are eliminated on consolidation.

Minority interests represent the interests of outside shareholders in the operating results and net assets of subsidiaries.

## APPENDIX II FINANCIAL INFORMATION OF THE PPC GROUP

#### (c) Subsidiaries

Subsidiaries are those entities in which the Group has an interest of more than one half of the voting rights or otherwise has power to exercise control over the operations of the entities.

In the Company's balance sheet, the investments in subsidiaries are stated at cost less provision for impairment losses. The results of subsidiaries are accounted for by the Company on the basis of dividends income.

#### (d) Associated companies

An associated company is a company, not being a subsidiary or a jointly controlled entity, in which an equity interest is held for the long term and significant influence is exercised in its management.

The consolidated profit and loss account includes the Group's share of results of the associated companies for the year, and the consolidated balance sheet includes the Group's share of net assets of the associated companies and goodwill/negative goodwill (net of accumulated amortisation) on acquisition.

#### (e) Joint ventures

A joint venture is a contractual arrangement whereby the Group and other parties undertake an economic activity which is subject to joint control and none of the participating parties has unilateral control over the economic activity.

The consolidated profit and loss account includes the Group's share of the results of jointly controlled entities for the year, and the consolidated balance sheet includes the Group's share of the net assets of the jointly controlled entities and goodwill/negative goodwill (net of accumulated amortisation) on acquisition.

#### (f) Goodwill

Goodwill represents the excess of the cost of an acquisition over the fair value of the Group's share of the net assets of the acquired subsidiary, jointly controlled entity or associated company at the date of acquisition.

Goodwill on acquisitions that occurred prior to 1 July 2001 was taken to reserves (refer Note 23). Goodwill on acquisitions occurring on or after 1 July 2001 is stated in the balance sheet as a separate asset which is amortised using the straight-line method over its estimated useful life of not more than 20 years.

Negative goodwill represents the excess of the fair value of the Group's share of the net assets acquired over the cost of acquisition. For acquisitions occuring on or after 1 July 2001, negative goodwill is presented in the same balance sheet classification as goodwill. For acquisitions prior to 1 July 2001, negative goodwill was taken directly to reserves on acquisition.

The gain or loss on the disposal of an entity represents the difference between the proceeds of the sale and the Group's share of its net assets together with any unamortised goodwill or negative goodwill including those previously taken to reserves and which was not previously charged or recognised in the consolidated profit and loss account.

#### (g) Fixed assets

Fixed assets are stated at cost less accumulated depreciation and impairment losses.

Leasehold land is depreciated over the period of the lease. Other fixed assets are depreciated at rates sufficient to write off their cost less accumulated impairment losses over their estimated useful lives, on a straight-line basis, to their residual values. The principal annual rates are as follows:

Buildings3%Leasehold improvementsOver the lease termsPort facilities and terminal equipment2.25% - 15%Furniture, fixtures and office equipment7% - 20%Motor vehicles10% - 25%

Major costs incurred in restoring fixed assets to their normal working condition are charged to the consolidated profit and loss account. Improvements are capitalised and depreciated over their expected useful lives to the Group.

The gain or loss on disposal of a fixed asset is the difference between the net sales proceeds and the carrying amount of the relevant asset, and is recognised in the consolidated profit and loss account.

#### (h) Construction in progress

Construction in progress is stated at cost less accumulated impairment losses. Cost includes leasehold land cost, development and construction expenditure incurred and interest and other direct costs attributable to the development. Construction in progress is transferred to the appropriate category of fixed assets when completed and ready for use. No depreciation is provided for construction in progress.

#### (i) Non-trading securities

Non-trading securities are stated at their fair values representing quoted market prices at the balance sheet date. Changes in the fair values of the securities are dealt with as movements in the investments revaluation reserve, until the securities are sold or are determined to be impaired, when the cumulative gain or loss derived from the securities recognised in the investments revaluation reserve, together with the amount of any impairment, is charged to the consolidated profit and loss account for the year in which the impairment arises. Where the circumstances and events leading to the impairment cease to exist and there is persuasive evidence that the new circumstances and events will persist for the foreseeable future, the amount of the impairment previously charged and any appreciation in fair value is credited to the consolidated profit and loss account to the extent of the amount previously charged.

#### (j) Accounts receivable

Provision is made against accounts receivable to the extent they are considered to be doubtful. Accounts receivable in the balance sheet are stated net of such provision.

#### (k) Contingent liabilities

Contingent liability is a possible obligation that arises from the past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the accounts. When a change in the probability of an outflow occurs so that outflow is probable, they will then be recognised as a provision.

#### (l) Impairment of assets

At the balance sheet date, both internal and external sources of information are considered to assess whether there is any indication that assets are impaired. If any such indication exists, the recoverable amount of the asset is estimated and where relevant, an impairment loss is recognised to reduce the asset to its recoverable amount. Such impairment losses are recognised in the consolidated profit and loss account.

When the recoverable amount of an asset has declined below its carrying amount, the carrying amount of the asset is reduced to reflect the decline in value. In determining the recoverable amount of assets, expected cash flows are discounted to their present values.

#### (m) Deferred taxation

Deferred taxation is accounted for at the current tax rate in respect of timing differences between profit as computed for taxation purposes and profit as stated in the accounts to the extent that a liability or an asset is expected to be payable or recoverable in the foreseeable future.

#### (n) Leases

Leases where substantially all the rewards and risks of ownership of assets remain with the leasing company are accounted for as operating leases.

When the Group leases out assets under operating leases, the assets are included in the balance sheet according to their nature and, where applicable, are depreciated in accordance with the Group's depreciation policies, as set out in note 1(g) above.

Payments made under operating leases net of any incentives received from the leasing company are charged to the consolidated profit and loss account on a straight-line basis over the lease periods.

#### (o) Retirement benefit costs

The Group contributes to defined contribution retirement schemes which are available to all employees in Hong Kong. The assets of the schemes are held separately from those of the Group in independently administered funds. The Group's contributions to these schemes are expensed as incurred. The Group's contributions in respect of employees who leave the schemes during the year are not forfeited to reduce the employer's contributions for the year.

The Group also contributes to employee pension schemes established by municipal governments in respect of certain subsidiaries in the People's Republic of China (the "PRC"). The municipal governments undertake to assume the retirement benefit obligations of all existing and future retired employees of the Group. Contributions to these schemes are charged to the consolidated profit and loss account as incurred.

#### (p) Translation of foreign currencies

Transactions in foreign currencies are translated at exchange rates ruling at the transaction dates. Monetary assets and liabilities expressed in foreign currencies at the balance sheet date are translated at rates of exchange ruling at the balance sheet date. All exchange differences arising in these cases are dealt with in the consolidated profit and loss account.

The accounts of subsidiaries, associated companies and jointly controlled entities expressed in foreign currencies are translated at the exchange rates ruling at the balance sheet date. All exchange differences arising therefrom are dealt with as a movement in reserves.

#### (q) Revenue recognition

Income from cargo handling and storage, container handling and storage and road freight services are recognised when services are rendered.

Interest income is recognised on a time proportion basis, taking into account the principal amounts outstanding and the interest rates applicable.

Operating lease rental income is recognised on a straight-line basis over the period of each lease.

## (r) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for their intended use are capitalised as part of the cost of that asset.

All other borrowing costs are charged to the consolidated profit and loss account in the year in which they are incurred.

## (s) Segment reporting

In accordance with the Group's internal financial reporting, the Group has determined that business segments are presented as the primary reporting format and geographical segments as the secondary reporting format.

Unallocated costs represent net corporate expenses less corporate interest income. Segment assets consist primarily of fixed assets, debtors and operating cash, and mainly exclude non-trading securities. Segment liabilities comprise operating liabilities. Capital expenditure comprises additions to fixed assets.

In respect of geographical segment reporting, turnover is based on the country in which the customer is located. Segment assets and capital expenditure are where the assets are located.

## 2. Turnover and segment information

The Group is principally engaged in the investment in and the development, operation and management of terminals in seaports and riverports and related business. Turnover represents income from cargo and container handling and storage, and road freight services, net of business tax. Revenues recognised during the year are as follows:

	<b>2002</b> <i>HK</i> \$'000	<b>2001</b> <i>HK</i> \$'000
	ПК\$ 000	пк\$ 000
Turnover		
Cargo handling and storage	27,901	57,648
Container handling and storage	90,020	71,063
Road freight services	7,136	7,150
	125,057	135,861
Other revenues		
Bank interest income	5,117	5,277
Gross rental income	1,217	1,144
	6,334	6,421
Total revenues	131,391	142,282

## (a) Primary reporting format – business segments

			20	002		
	Cargo handling and storage HK\$'000	Container handling and storage HK\$'000 (Note)	Road freight services HK\$'000 (Note)	Warehousing HK\$'000	Corporate HK\$'000	Group HK\$'000
Turnover	27,901	90,020	7,136			125,057
Segment results	(5,449)	15,960	(4,186)		_	6,325
Impairment losses of fixed assets Gain/(loss) on disposal of subsidiaries and partial		(119,500)	-	-	-	(119,500)
disposal of jointly controlled entities	21,735	(90,020)	-	-	-	(68,285)
Unallocated costs						(28,267)
Operating loss Finance costs Share of results of Jointly controlled entit	ies –	18,038	-	147,311	-	(209,727) (2,930) 165,349
Associated companies	_	195,955	_	64,752	_	260,707
Profit before taxation Taxation						213,399 (67,162)
Profit after taxation Minority interests						146,237 (2,292)
Profit attributable to shareholders						143,945

			20	002		
	Cargo handling and storage HK\$'000	Container handling and storage HK\$'000 (Note)	Road freight services HK\$'000 (Note)	Warehousing HK\$'000	Corporate HK\$'000	<b>Group</b> <i>HK</i> \$'000
As at 30 June 2002 Segment assets		355,827	43,149	2,575		401,551
Investments in jointly			73,177			
controlled entities Investments in associated	_	607,483	_	1,470,619	_	2,078,102
companies Unallocated assets	-	544,073	-	448,539	-	992,612 344,856
Total assets						3,817,121
Segment liabilities Unallocated liabilities	-	3,844	633	-	-	4,477 70,237
Total liabilities Minority interests						74,714 25,005
						99,719
Capital expenditure Depreciation and	5,110	14,678	4,229	-	136	24,153
amortisation	4,858	30,106	3,859	-	128	38,951
Impairment losses of asse Other non-cash expenses	252	119,500 175	39		5,774 27	125,274 493
			20	001		
	Cargo handling and storage HK\$'000	Container handling and storage HK\$'000	Road freight services HK\$'000	Warehousing HK\$'000	Corporate HK\$'000	<b>Group</b> <i>HK</i> \$'000
Turnover	57,648	71,063	7,150			135,861
Segment results	(15,150)	11,067	(2,382)			(6,465
Unallocated costs						(43,177
Operating loss Finance costs Share of results of						(49,642 (4,592
Jointly controlled entiti Associated companies	es –	11,645 181,966	-	139,399 62,076	-	151,044 244,042
Profit before taxation Taxation						340,852 (75,080
Profit after taxation Minority interests						265,772 10,366
Profit attributable to shareholders						276,138

2001

	2001					
	Cargo handling and storage HK\$'000	Container handling and storage HK\$'000	Road freight services HK\$'000	Warehousing HK\$'000	Corporate HK\$'000	Group HK\$'000
As at 30 June 2001						
Segment assets	155,787	1,129,673	50,055	2,575	_	1,338,090
Investments in jointly controlled entities	-	177,651	_	1,521,928	-	1,699,579
Investments in associated	i					
companies Unallocated assets	-	330,756	_	469,097	-	799,853 105,426
Total assets						3,942,948
Segment liabilities Unallocated liabilities	151,010	27,714	475	-	-	179,199 72,860
Total liabilities Minority interests						252,059 212,157
						464,216
Capital expenditure Depreciation and	3,708	107,980	482	-	163	112,333
amortisation	10,377	29,420	3,147	_	614	43,558
Impairment loss of assets		-	-	_	2,915	2,915
Other non-cash expenses		984	808		4	2,542

Note: Certain assets and liabilities of container handling and storage, and road freight services businesses of the Group as at 30 June 2002 have been grouped under investments in jointly controlled entities (refer Note 15(e)(iii)).

## (b) Secondary reporting format – geographical segments

		20	02	
	Turnover HK\$'000	Segment results HK\$'000	Segment assets HK\$'000	Capital expenditure HK\$'000
Hong Kong PRC	125,057	6,325	401,551	136 24,017
	125,057	6,325	401,551	24,153
		20	01	
	Turnover HK\$'000	Segment results HK\$'000	Segment assets HK\$'000	Capital expenditure HK\$'000
Hong Kong PRC	135,861	(6,465)	1,338,090	163 112,170
	135,861	(6,465)	1,338,090	112,333

## 3. Operating loss

Operating loss is stated after charging the following:

	2002	2001
	HK\$'000	HK\$'000
Auditors' remuneration	1,629	2,083
Amortisation of goodwill	16	_
Bad debts written off	1,231	5,337
Provision for doubtful debts	437	1,623
Cost of services rendered (Note)	82,786	103,662
Depreciation		
- owned fixed assets leased out under operating leases	1,669	2,322
- other owned fixed assets	37,266	41,236
Impairment loss of non-trading securities	5,774	2,915
Loss on disposal of fixed assets	53	918
Operating lease rentals in respect of land and buildings	5,842	10,518
Repairs, maintenance and consumables	8,221	10,390
Retirement benefit costs	3,287	4,035

Note: Cost of services rendered also include retirement benefits costs and operating lease rentals of HK\$2,390,000 and HK\$4,053,000 (2001: HK\$3,354,000 and HK\$8,062,000) respectively as disclosed above.

#### 4. Finance costs

	2002	2001
	HK\$'000	HK\$'000
Interest expense on		
Bank loan wholly repayable within five years	214	_
Other loan wholly repayable within five years	8	462
Amount due to a minority shareholder of a former subsidiary	2,708	4,130
	2,930	4,592

### 5. Taxation

No provision for Hong Kong profits tax has been made as the Group has no estimated assessable profit for the year (2001: HK\$Nil). Taxation on profits outside Hong Kong has been calculated on the estimated assessable profit for the year at rates of taxation prevailing in the countries in which the Group operates. Certain subsidiaries operating in the PRC are entitled to a 100% tax relief from corporate income tax for the year, and accordingly no corporate income tax has been made for the estimated assessable profit of those subsidiaries for the year.

	<b>2002</b> HK\$'000	<b>2001</b> HK\$'000
Company and subsidiaries PRC taxation	69	157
Share of taxation attributable to: Jointly controlled entities Hong Kong profits tax	25,898	22,899
Associated companies Hong Kong profits tax PRC taxation	41,147 48	51,887
	67,162	75,080

There was no material unprovided deferred tax charge for the year (2001: HK\$Nil).

## APPENDIX II FINANCIAL INFORMATION OF THE PPC GROUP

#### 6. Share of results by minority interests

The minority interests' share of profits less losses of the Group's non-wholly owned subsidiaries amounted to HK\$2,292,000 for the year ended 30 June 2002 (2001: share of losses less profits of HK\$10,366,000).

#### 7. Profit attributable to shareholders

The profit attributable to shareholders includes the profit for the year dealt with in the accounts of the Company amounting to HK\$235,345,000 (2001: HK\$98,437,000).

#### 8. Dividends

	<b>2002</b> HK\$'000	<b>2001</b> HK\$'000
Interim, paid, of HK\$0.02 (2001: HK\$Nil) per ordinary share 4% cumulative convertible redeemable preference shares	41,199 133,878	133,878
	175,077	133,878

## 9. Earnings per share

The calculation of basic earnings per share is based on the Group's profit attributable to shareholders of HK\$143,945,000 (2001: HK\$276,138,000) less preference share dividend of HK\$133,878,000 (2001: HK\$133,878,000) and the weighted average of 2,059,968,000 (2001: 2,059,968,000) ordinary shares in issue during the year.

The diluted earnings per share for the year ended 30 June 2002 is not presented as the conversion of preference shares is anti-dilutive.

The calculation of diluted earnings per share for the year ended 30 June 2001 was based on Group's profit attributable to shareholders of HK\$276,138,000 and 5,253,622,306 ordinary shares which are the weighted average number of 2,059,968,000 of ordinary shares in issue during that year plus the weighted average of 3,193,654,306 ordinary shares deemed to be issued on the conversion of all preference shares.

The conversion of share options is not dilutive for the years ended 30 June 2002 and 2001 as the exercise prices of the Company's outstanding options are higher than the fair value per ordinary share in the current year and the previous year.

## 10. Directors' and management's emoluments

## (a) Directors' emoluments

The aggregate amounts of emoluments paid to Directors during the year are as follows:

	2002	2001
	HK\$'000	HK\$'000
Fees	600	-
Salaries, housing and other allowances, benefits in kind	_	_
Bonuses	-	_
Contributions to retirement schemes		
	600	

The above amounts include Directors' fees of HK\$200,000 (2001: HK\$Nil) paid to Independent Non-Executive Directors.

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The Directors' emoluments are analysed as follows:

	Number of directors		
	2002	2001	
Emolument bands			
Nil – HK\$1,000,000	10	10	

The above analysis does not include individuals whose emoluments were among the five highest in the Group (2001: Nil).

As at 30 June 2002, five Directors had a total of 21,000,000 share options and 2,000,000 share options which were granted by the Company on 11 May 1999 and 16 February 2000 respectively under the share option scheme adopted by the Company on 11 April 1997. The options are exercisable at HK\$0.693 per share from 1999 to 2005.

No consideration was paid for each acceptance of the offer. No option was exercised by the Directors during the year.

#### (b) Management's emoluments

Details of the aggregate emoluments paid to the five individuals (2001: five) whose emoluments were the highest in the Group and have not been included in the Directors' emoluments above are set out below:

	<b>2002</b> HK\$'000	<b>2001</b> <i>HK</i> \$'000
Salaries, housing and other allowances, benefits in kind	5,529	5,091
Bonuses Contributions to retirement schemes		236
	5,800	5,327

The emoluments fell within the following bands:

	Number of 2002	individuals 2001
Emolument bands		
Nil – HK\$1,000,000 HK\$1,000,001 – HK\$1,500,000 HK\$1,500,001 – HK\$2,000,000	2 1 2	2 2 1
	5	5

During the year, no emoluments were paid by the Group to the Directors or the five highest paid individuals as an inducement to join or upon joining the Group, or as compensation for loss of office. No Directors waived and agreed to waive any emoluments during the year.

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#### 11. Goodwill

Cost
Acquisition of an additional interest in a subsidiary during the year and at 30 June 2002

Accumulated amortisation
Charge for the year and at 30 June 2002

(16)

Net book value
At 30 June 2002

At 30 June 2001

Goodwill on acquisitions occurring prior to 1 July 2001 is taken directly to reserves (Note 23).

#### 12. Fixed assets

	Leasehold land and buildings HK\$'000	Leasehold improve- ments HK\$'000	Port facilities and terminal equipment HK\$'000	Furniture, fixtures and office equipment HK\$'000	Motor vehicles HK\$'000	Construction in progress HK\$'000	Total HK\$'000
Cost							
At 1 July 2001	436,516	3,155	478,505	35,299	22,766	370,778	1,347,019
Additions	148	· –	3,877	720	1,651	17,757	24,153
Transfer	1,120	_	7,710	_	_	(8,830)	_
Disposals	_	_	(3,953)	(271)	_	_	(4,224)
Disposal of a subsidiary	-	-	(120,757)	(10,447)	(4,245)	(1,665)	(137,114)
Deconsolidation of subsidiaries	(131,883)		(315,097)	(22,701)	(19,621)	(306,735)	(796,037)
At 30 June 2002	305,901	3,155	50,285	2,600	551	71,305	433,797
Accumulated depreciation and impairment losses							
At 1 July 2001	35,020	1,686	97,525	20,249	12,016	_	166,496
Charge for the year	10,658	75	22,762	3,561	1,879	_	38,935
Impairment loss	117,000	_	_	_	_	2,500	119,500
Disposals	_	_	(3,459)	(180)	_	_	(3,639)
Disposal of a subsidiary	-	-	(48,646)	(7,905)	(1,912)	-	(58,463)
Deconsolidation of							
subsidiaries	(14,793)		(59,974)	(14,640)	(11,814)		(101,221)
At 30 June 2002	147,885	1,761	8,208	1,085	169	2,500	161,608
Net book value							
At 30 June 2002	158,016	1,394	42,077	1,515	382	68,805	272,189
At 30 June 2001	401,496	1,469	380,980	15,050	10,750	370,778	1,180,523

All leasehold land and buildings, port facilities and construction in progress are situated in the PRC and are held under leases of 10 to 50 years.

The aggregate cost and accumulated depreciation and accumulated impairment losses of leasehold land and buildings held for use in operating leases as at 30 June 2002 amounted to approximately HK\$69,255,000 (2001: HK\$98,653,000), HK\$7,091,000 (2001: HK\$7,746,000) and HK\$26,814,000 (2001: HK\$Nil) respectively.

## 13. Investments in subsidiaries

	Company		
	2002	2001	
	HK\$'000	HK\$'000	
Unlisted investments, at cost (Note b)	3,369,253	3,369,253	
Amounts due from subsidiaries (Note a)	2,663,827	2,429,432	
Loan due to a subsidiary (Note a)	(242,336)		
	5,790,744	5,798,685	
Less: Provision	(436,205)	(223,428)	
	5,354,539	5,575,257	

## Notes:

- (a) The amounts/loan due from/(to) subsidiaries are unsecured, interest free and have no fixed terms of repayment.
- (b) Particulars of the principal subsidiaries which are directly or indirectly held as at 30 June 2002 are as follows:

	Place of incorporation/	Place of		Issued share capital/paid	Group	equity
Name	establishment	operations	Principal activities	up capital	inte 2002	erest 2001
* Hetro Limited	British Virgin Islands ("BVI")	Hong Kong	Investment holding	100 ordinary shares of US\$1 each	100%	100%
Keen Sales Limited	Hong Kong	Hong Kong	Investment holding	2 ordinary shares of HK\$1 each and 2 non-voting deferred shares of HK\$1 each	100%	100%
N.S.A. (Tianjin) Int'l Cargo Distribution Co., Ltd.	PRC	PRC	Holding a piece of land	US\$7,809,700	100%	100%
Nanjing Huining Wharfs Co., Ltd. (Note iii)	PRC	PRC	Cargo handling and storage	US\$11,800,000	-	55%
New World Port Investments Limited	Hong Kong	Hong Kong	Investment holding	2 ordinary shares of HK\$1 each	100%	100%
Ready City Limited	Hong Kong	Hong Kong	Investment holding	200 ordinary shares of HK\$1 each	100%	100%
* Righteous Corporation	BVI	Hong Kong	Investment holding	1 ordinary share of US\$1	100%	100%
* Stockfield Limited	BVI	Hong Kong	Investment holding	1 ordinary share of US\$1	100%	100%
Sunmall Limited (Note i)	Hong Kong	Hong Kong	Investment holding	2 ordinary shares of HK\$1 each	100%	100%
# Suzhou Huisu International Container Freight Wharfs Co., Ltd. ("Huisu") (Note ii)	PRC	PRC	Container handling, warehousing and road freight operations	US\$3,750,000	75%	55%

Name	Place of incorporation/ establishment	Place of operations	Principal activities	Issued share capital/paid up capital	Group inte 2002	
Xiamen New World Xiangyu Warehouse & Processing Zone Limited	PRC	PRC	Development of warehousing, processing and logistics facilities	U\$\$5,000,000	100%	100%
Xiamen Xinyuan Container Terminal Co., Ltd.	PRC	PRC	Cargo consolidation, container storage, and repairs and maintenance	RMB17,000,000	70%	70%
Xiamen Xiangyu Free Trade Zone Huijian Quay Co., Ltd. (Note 15(e)(iii))	PRC	PRC	Development of container terminal	RMB166,700,000	-	60%
Xiamen Xiang Yu Quay Co., Ltd. (Note 15(e)(iii))	PRC	PRC	Container handling and storage and road freight operations	RMB100,000,000	-	92%

- Shares directly held by the Company
- # The Group shares 100% of the subsidiary's results

The above table lists the principal subsidiaries of the Company which, in the opinion of the Directors, materially affect the results and/or assets of the Group. To give details of other subsidiaries would, in the opinion of the Directors, result in particulars of excessive length.

## Notes:

(i) Pursuant to a share subscription agreement dated 11 October 2001 (the "Subscription Agreement"), Pacific Owner Limited ("POL"), a then wholly owned subsidiary of Sunmall Limited and the Company, issued three redeemable convertible shares of US\$1.00 each (the "Subscription Shares") to CSX World Terminals Hong Kong Limited ("CSXWTHK") at a cash consideration of HK\$242,336,001 (the "Consideration") (the "POL Transaction"). POL holds an equity interest of 66.1% in CSXWT Terminal 8 Limited ("CSXWT8"), a jointly controlled entity of the Company, which in turn holds an equity interest of 29.5% in Asia Container Terminals Limited ("ACT"), a jointly controlled entity of the Company. ACT has carried out projects in relation to the completion of the construction of Container Terminal No. 9 ("CT9") and the subsequent operation and management of that terminal or Container Terminal No. 8 West ("CT8W") under a berth swap agreement entered into between ACT and Modern Terminals Limited ("ACT project").

CSXWTHK has the right to direct all decision makings of POL and CSXWT8 in relation to the ACT project and has assumed all the funding obligations and contingent liabilities of POL in connection with ACT project with effect from the date of completion of the Subscription Agreement, i.e., 16 November 2001.

CSXWTHK has the right to convert the Subscription Shares issued into ordinary shares of POL. If CSXWTHK does not exercise its right to convert, the Company has a right to compel such conversion or redeem the Subscription Shares.

The Consideration has been received by the Company as a non-interest bearing loan. Until the conversion of the Subscription Shares, CSXWTHK will obtain the title for 100% interest in POL.

The Group has accounted for the POL Transaction as its disposal of the equity interest in POL, and therefore the relevant equity interests in CSXWT8 and ACT held by POL, on completion of the Subscription Agreement.

## APPENDIX II FINANCIAL INFORMATION OF THE PPC GROUP

- (ii) On 8 February 2001 and 18 September 2001, an agreement and a supplemental agreement were entered into between the Group and Suzhou Tonggang Group Company ("Tonggang"), the minority shareholder of Huisu, respectively pursuant to which the Group acquired a 20% interest in Huisu from Tonggang at a consideration of approximately RMB4.9 million (approximately HK\$4.6 million). On 11 January 2002, the transaction was approved by the relevant PRC authorities and thereafter, the Group's equity interest in Huisu was increased to 75%.
- (iii) Pursuant to an operating and management agreement (the "Operating and Management Agreement") entered into between Nanjing Huining Wharfs Co, Ltd. ("Huining"), a then 55% indirectly owned subsidiary of the Company, and the minority shareholder of Huining on 30 August 2001, the minority shareholder has agreed to act as the new operator of Huining for its unexpired tenure up to 2 June 2019 at a consideration of RMB18,000,000 (approximately HK\$16,830,000) ("Huining Transaction") to be paid to the Group by Huining.

On the same date, the Group entered into an agreement with Huining pursuant to which the Group consented that the minority shareholder had the sole operation and management right of Huining. Furthermore, the Group also entered into a share pledge agreement with the minority shareholder pursuant to which the Group had pledged its entire 55% interest in Huining in favour of the minority shareholder as the Group's fulfillment of its obligation under the Operating and Management Agreement and as undertaking to maintain its interest in Huining until the expiry of tenure of Huining up to June 2019.

On 24 December 2001, the Operating and Management Agreement was approved by the relevant PRC authorities. The consideration was received by the Group on 22 March 2002. The Group has accounted for the Huining Transaction as its disposal of equity interest in Huining.

#### 14. Investments in associated companies

	Group		
	2002	2001	
	HK\$'000	HK\$'000	
Share of net assets	957,720	799,853	
Goodwill on acquisition	34,892		
	992,612	799,853	

#### Notes:

(a) The Company has no directly owned associated company as at 30 June 2002 and 2001. The particulars of the principal associated company held by the Company's subsidiaries as at 30 June 2002 are as follows:

Name	Place of incorporation	Place of operations	Principal Issued share activities capital		Group equity interest		
					2002	2001	
CSX World Terminals Hong Kong Limited	Hong Kong	Hong Kong	Operation of container terminal	55,000 "A" ordinary shares of HK\$1 each and 5,000 "B" ordinary shares of HK\$1 each	33.34%	33.34%	

The above principal associated company of the Group, in the opinion of the Directors, materially affect the results and/or assets of the Group. To give details of other associated companies would, in the opinion of the Directors, result in particulars of excessive length.

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## FINANCIAL INFORMATION OF THE PPC GROUP

(b) A summary of the financial information of CSXWTHK, a significant associated company of the Group, prepared based on the audited accounts of CSXWTHK for the relevant years, after making such adjustments as appropriate (including adjustments mainly for the fair value of fixed assets upon the Group's acquisition thereof), is as follows:

#### Results for the year

	<b>2002</b> HK\$'000	<b>2001</b> <i>HK</i> \$'000
Turnover	1,152,502	1,467,470
Profit before taxation Taxation	781,965 (123,560)	731,980 (156,042)
Profit after taxation	658,405	575,938
Net assets as at 30 June		
	<b>2002</b> HK\$'000	<b>2001</b> <i>HK</i> \$'000
Non-current assets Current liabilities Non-current liabilities	2,308,169 507,905 (172,805) (52,186)	2,102,112 532,078 (192,385) (42,725)
	2,591,083	2,399,080

### (c) Contingent liabilities

- (i) ACT, a jointly controlled entity of CSXWTHK, is a party to agreements with third parties in respect of the joint development of CT9, the related berth swap arrangement and the funding/financing therefor. In the event of default of any of the third parties, ACT will be required to provide additional funds for the project. CSXWTHK has given guarantees in respect of these obligations of ACT and one of ACT's shareholders to provide additional funds. Were CSXWTHK required to perform its obligations under the guarantees, the maximum amount of the additional liabilities assumed in respect of the CT9 development, in addition to CSXWTHK's share of the capital commitments of ACT as at 30 June 2002 of approximately HK\$571 million (2001: HK\$193 million), amounted to approximately HK\$1,325 million (2001: HK\$449 million).
- (ii) A corporate guarantee has been given by CSXWTHK in favour of certain banks for banking facilities granted to ACT to the extent of approximately HK\$796.5 million as at 30 June 2002 (2001: HK\$300 million), in proportion to CSXWTHK interest in ACT. The proportionate amount utilised against such facilities as at 30 June 2002 which was secured by the corporate guarantee amounted to approximately HK\$172.6 million (2001: HK\$27.1 million).

## 15. Investments in jointly controlled entities

	Group	
	<b>2002</b> <i>HK</i> \$'000	<b>2001</b> HK\$'000
Non-current assets		
Share of net assets	1,693,088	1,473,105
Loans to jointly controlled entities (Note a)	465,021	306,481
Loan from a jointly controlled entity (Note b)	(80,007)	(80,007)
	2,078,102	1,699,579
Current assets		
Amounts due from jointly controlled entities (Note c)	31,619	2,575
Loans to jointly controlled entities (Note a)	84,150	
	115,769	2,575
	2,193,871	1,702,154
Notes:		
	2002	2001
	HK\$'000	HK\$'000
(a) Subordinated loans ( <i>Note ii</i> )	251,370	305,301
Loans (Note iii)	297,801	1,180
Total loans	549,171	306,481
Less: Current portion of loans (Note iii)	(84,150)	
	465,021	306,481

- (i) The total loans to jointly controlled entities are unsecured and interest free.
- (ii) The loans (the "Subordinated Loans") have been subordinated to bank borrowings and all other major indebtedness, including amounts repayable over one year, of certain jointly controlled entities of the Group. Accordingly, the Subordinated Loans have been classified as non-current assets.
- (iii) Loans of HK\$295,793,000 (2001: HK\$Nil) represented loans to Xiamen Xiang Yu Quay Co., Ltd, and Xiamen Xiangyu Free Trade Zone Huijian Quay Co., Ltd., then indirect subsidiaries of the Company (Note 15(e)(iii)). Out of these loans, approximately HK\$84,150,000 (2001: HK\$Nil) is expected to be receivable within one year and has been included as current assets.
- (b) The loan from a jointly controlled entity is unsecured, interest free and not repayable within one year.
- (c) The amounts due from jointly controlled entities are unsecured, interest free and have no fixed terms of repayment.
- (d) As at 30 June 2001, the shares in a jointly controlled entity were pledged to a syndicate of financial institutions to secure a loan facility of HK\$1,750 million granted to that jointly controlled entity. The outstanding amount under the loan facility had been fully repaid during the year and the pledge was released accordingly.

(e) The following is a list of the principal jointly controlled entities which are indirectly held by the Company as at 30 June 2002:

Name	Place of incorporation/ establishment	Place of operations	Principal activities	Issued share capital/paid up capital	into owr votin	entage of erest in nership/ g power/ t sharing 2001
Asia Container Terminals Limited (Note i)	Hong Kong	Hong Kong	Development and operation of container terminal	1,000 ordinary shares of HK\$1 each	23.34%	36.33%
ATL Logistics Centre Hong Kong Limited ("ATL") (Note ii)	Hong Kong	Hong Kong	Operation of cargo handling and storage facilities	ordinary shares of HK\$1 each, 20,000 "B" preference shares of HK\$1 each, and 54,918 non-voting deferred shares of HK\$1 each	55.67%	55.67%
ATL Logistics Centre Yantian Limited	Hong Kong	Hong Kong	Investment holding	10,000 ordinary shares of HK\$1 each	46%	46%
CSX World Terminals New World (Tianjin) Limited	Cayman Islands ("CI")	Hong Kong	Investment holding	1,000 ordinary shares of US\$1 each	50%	50%
CSX World Terminals New World Limited	BVI	Hong Kong	Investment holding	2,000 ordinary shares of US\$1 each	50%	50%
CSX Orient (Tianjin) Container Terminals Co., Limited (formerly Sea-Land Orient (Tianjin) Container Terminals Co., Limited)	PRC	PRC	Operation of container terminal	US\$29,200,000	24.5%/ 22.2%/ 24.5%	24.5%/ 22.2%/ 24.5%
United Asia Terminals (Yantian) Limited	Hong Kong	Hong Kong	Operation of cargo handling and storage facilities	52,000 "A" ordinary shares of HK\$1 each, 52,000 "B" ordinary shares of HK\$1 each and 26,000 "C" ordinary shares of HK\$1 each	40%	40%
Xiamen Xiangyu Free Trade Zone Huijian Quay Co., Ltd. (Note iii)	PRC	PRC	Development of container terminal	RMB166,700,000	60%/ 50%/ 61.3%	-
Xiamen Xiang Yu Quay Co., Ltd. (Note iii)	PRC	PRC	Container handling and storage and road freight operations	RMB100,000,000	92%/ 50%/ 61.3%	-
Xiamen Xiangyu Free Port Developing Co., Ltd. (Note iii)	PRC	PRC	Development of container terminal	RMB117,340,000	0%/ 50%/ 61.3%	-

The above table lists the principal jointly controlled entities of the Group which, in the opinion of the Directors, materially affect the results and/or assets of the Group. To give details of other jointly controlled entities would, in the opinion of the Directors, result in particulars of excessive length.

#### Notes:

- (i) The Group's equity interest in ACT represents the aggregate of (i) a 13.5% (2001: 33%) equity interest held by a wholly owned subsidiary of the Company and (ii) a 29.5% (2001: 10%) equity interest held by a 33.34% owned associated company of the Group.
- (ii) The Group's equity interest in ATL represents the aggregate of (i) a 39% equity interest held by a wholly owned subsidiary of the Company and (ii) a 50% equity interest held by a 33.34% owned associated company of the Group.

A summary of the financial information of ATL, a significant jointly controlled entity of the Group, prepared based on the audited accounts of ATL for the relevant years, after making such adjustments as appropriate (including adjustments mainly for the fair value of fixed assets upon the Group's acquisition thereof), is as follows:

#### Results for the year

	<b>2002</b> HK\$'000	<b>2001</b> <i>HK</i> \$'000
Turnover	682,428	716,083
Profit before taxation Taxation	389,655 (66,560)	372,641 (58,715)
Profit after taxation	323,095	313,926
Group's share of profit before taxation	151,965	145,330
Net assets as at 30 June		
	2002 HK\$'000	2001 HK\$'000
Non-current assets Current assets Current liabilities Non-current liabilities	3,518,544 283,325 (335,742) (773,751)	3,681,674 150,985 (367,940) (650,441)
	2,692,376	2,814,278

(iii) Pursuant to a merger agreement dated 28 June 2002 ("Merger Agreement"), Xiamen Xiang Yu Quay Co., Ltd ("Xiangyu"), a then indirect 92% owned subsidiary, will be merged with Xiamen Xiangyu Free Trade Zone Huijian Quay Co., Ltd ("Huijian"), a then indirect 60% owned subsidiary, and Xiamen Xiangyu Free Port Developing Co., Ltd ("Xiangyu Free Port") by way of absorption (collectively "Merger Parties"). The new merged entity will be owned and managed as to 50% by the Group.

Pursuant to the Merger Agreement, each of the Merger Parties is responsible for its operating results for the period prior to 1 January 2002 based on its equity ratio of each of the Merger Parties. For the period from 1 January 2002 to the date of completion of the merger, the Group will entitle to the monthly operating results of each of the Merger Parties in accordance with the respective daily consolidated actual investment ratios in the Merger Parties.

The results of Xiangyu and Huijian for the year ended 30 June 2002 have been consolidated in the consolidated profit and loss account based on the Group's entitlement. Upon effective commencement of the merger on 30 June 2002, Xiangyu and Huijian became jointly controlled entities of the Group.

A summary of the combined financial information of the new merged entity has not been presented as the accounts of the new merged entity were not available.

#### 16. Debtors, deposits and prepayments

Included in debtors, deposits and prepayments are trade debtors (net of provision) and their age analysis is as follows:

	<b>0-3 months</b> <i>HK</i> \$'000	<b>4-6 months</b> <i>HK</i> \$'000	<b>7-12 months</b> <i>HK</i> \$'000	<b>Total</b> <i>HK</i> \$'000
Balance at 30 June 2002	3,113	166	36	3,315
Balance at 30 June 2001	28,888	8,311	9,775	46,974

The Group grants an average credit period of 1 to 3 months to its customers.

## 17. Non-trading securities

	Group		
	2002		
	HK\$'000	HK\$'000	
Listed securities in Hong Kong	3,027	8,801	

The securities were purportedly purchased on behalf of a subsidiary of the Group by a former director, who was also the Company's former Chairman. The Board of Directors of the Company was not aware of the transaction at the time of acquisition, nor was the acquisition authorised by the Board. The Group has already initiated legal proceedings against the former director for the recovery of the total amount paid for the securities and/or the shortfall in the market value thereof.

### 18. Bank balances and cash

	(	Group	Company		
	2002	2001	2002	2001	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Bank balances and cash	12,673	55,148	1,462	1,308	
Time deposits	336,658	106,821	328,762	49,793	
	349,331	161,969	330,224	51,101	

## 19. Creditors and accruals

Included in creditors and accruals are trade creditors and their age analysis is as follows:

	0-3 months HK\$'000	4-6 months HK\$'000	7-12 months HK\$'000	More than 12 months HK\$'000	Total HK\$'000
Balance at 30 June 2002	916	7	9		932
Balance at 30 June 2001	3,326	383	11	514	4,234

#### 20. Amount due to a minority shareholder of a subsidiary

The amount due to minority shareholder of a subsidiary as at 30 June 2001 was unsecured, interest free, except for an amount of HK\$99,747,000 which bore interest at the prevailing bank borrowing rate in the PRC and had no fixed terms of repayment. The balance became HK\$Nil as at 30 June 2002 as a result of the disposal of the subsidiary during the year.

#### 21. Other loan - unsecured

	Group		
	2002 20		
	HK\$'000	HK\$'000	
Other loan repayable within one year		1,572	

The other loan as at 30 June 2001 bore interest at the Deutschemark deposit rate in the London Interbank Euro-Currency Market plus 1.875% per annum. The loan was fully repaid in July 2001.

### 22. Share capital

Company		
2002	2001	
HK\$'000	HK\$'000	
780,000	780,000	
400,000	400,000	
1,180,000	1,180,000	
205,997	205,997	
319,365	319,365	
525,362	525,362	
	2002 HK\$'000 780,000 400,000 1,180,000 205,997 319,365	

The Preference Shares, which were issued on 15 March and 26 April 2000, are redeemable, at the sole discretion of the Company, on the fifth anniversary date of their issue, at HK\$1.048 each, together with any unpaid dividend. Alternatively, at the sole discretion of the Company, on the fifth anniversary date of their issue, they may be compulsorily converted into Ordinary Shares.

All preference shareholders have the right (the "Conversion Right") to convert any or all of their Preference Shares into fully paid Ordinary Shares, where one Preference Share will be convertible into one Ordinary Share, subject to adjustment, in circumstances, such as the consolidation or sub-division of Ordinary Shares. The Conversion Right is exercisable at any time during a period of five years from the date of issue of the Preference Shares.

None of the Preference Shares was converted during the year. The exercise in full of the Conversion Rights attached to the 3,193,654,306 Preference Shares in issue at 30 June 2002 would have, with the present capital structure of the Company, resulted in the issue of 3,193,654,306 additional Ordinary Shares.

In accordance with the Bye-laws of the Company, dividends on the Preference Shares (the "Preference Dividend") are to be paid out of the Company's distributable profits. The Preference Dividend is payable semi-annually on a dividend payment date, with the first dividend payment date on 31 July 2000. No dividend on any other share in the share capital of the Company is to be paid unless the Company has sufficient distributable profits to cover the Preference Dividend. At 30 June 2002, there was an unpaid dividend of HK\$55,018,000 (2001: HK\$55,018,000) in arrears for the outstanding Preference Shares. The unpaid dividend has been incorporated in the accounts.

#### Share options

On 11 April 1997, a share option scheme was adopted by the Company (the "1997 Share Option Scheme") under which the Directors may, at their discretion and during the period of three years commencing from 11 April 1997, grant options to Executive Directors or full-time employees of the Company or its subsidiaries to subscribe for Ordinary Shares of the Company.

The 1997 Share Option Scheme was expired on 11 April 2000. No further share options can be granted under such scheme. However, share options granted under the 1997 Share Option Scheme are still exercisable.

Movement of the share options granted under the 1997 Share Option Scheme is set out below:

	Exercise price			er of Ordinary Sha ued upon the exerc the share option	ise of
Date of grant	(subject to adjustments) HK\$	Exercise period (both dates inclusive)	Balance at 1 July 2001	Lapsed during the year	Balance at 30 June 2002
28 August 1998	0.7808	1 November 1998 to 28 February 2002	2,250,000	(2,250,000)	-
	0.7808	1 November 1999 to 28 February 2002	2,250,000	(2,250,000)	-
11 May 1999	0.6930	5 November 1999 to 4 November 2004	4,250,000	-	4,250,000
	0.6930	5 May 2001 to 4 November 2004	5,350,000	-	5,350,000
	0.6930	5 May 2002 to 4 November 2004	5,500,000	-	5,500,000
	0.6930	5 May 2003 to 4 November 2004	6,600,000	-	6,600,000
	0.6930	5 May 2004 to 4 November 2004	300,000	-	300,000
16 February 2000	0.6930	16 August 2000 to 15 August 2005	400,000	-	400,000
	0.6930	16 February 2002 to 15 August 2005	500,000	-	500,000
	0.6930	16 February 2003 to 15 August 2005	500,000	-	500,000
	0.6930	16 February 2004 to 15 August 2005	600,000		600,000
			28,500,000	(4,500,000)	24,000,000

None of the share options was exercised during the year.

On 21 June 1999, the Company approved another share option scheme (the "1999 Share Option Scheme") under which the Directors may, at their discretion and during the period of three years commencing from 21 June 1999, grant options to any Director or full-time employee of the Company or its subsidiaries to subscribe for the Ordinary Shares. The 1999 Share Option Scheme was expired on 21 June 2002 and no share option had ever been granted under such scheme.

Subsequent to the amendment of Chapter 17 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited in 2001, a new share option scheme was adopted by the Company on 6 December 2001 (the "2001 Share Option Scheme") which will be valid and effective for a period of ten years from the date of adoption. The Directors of the Company may, at their discretion, grant options to any Director (including Executive Directors and Independent Non-Executive Directors) or employee of the Company or a subsidiary to subscribe for the Ordinary Shares. The total number of Ordinary Shares which may be issued upon exercise of all share options to be granted under the 2001 Share Option Scheme and any other share option schemes must not in aggregate exceed 10% of the ordinary share capital of the Company in issue as at the date of approval of the 2001 Share Option Scheme. No share option had been granted under such scheme since its adoption and as at the date of approval of the accounts.

As at the date of the approval of the accounts, a total of 22,000,000 share options were outstanding and all of which were granted under the 1997 Share Option Scheme. The exercise in full of the outstanding options, would, under the present capital structure of the Company, result in the issue of 22,000,000 additional Ordinary Shares and cash proceeds to the Company of approximately HK\$15,246,000, before the related share issue expenses.

The total number of Ordinary Shares available for issue under the 2001 Share Option Scheme is 183,996,800 which represents approximately 8.93% of the issued ordinary share capital of the Company.

#### 23. Reserves

#### Group

	Share premium account HK\$'000	Capital redemption reserve HK\$`000	Special reserve HK\$'000	Exchange reserve HK\$'000	Investments revaluation reserve HK\$'000	Other reserves HK\$'000	Goodwill reserve HK\$'000	Retained profits/ (accumu- lated losses) HK\$'000	Total HK\$'000
At 1 July 2000 Movement in fair value Release upon impairment	4,770,803 -	1,054	272,737	4,238	- (2,915)	-	(2,265,164)	27,442 -	2,811,110 (2,915)
in value Transfer of reserves	-	-	-	-	2,915	- 415	-	- (415)	2,915
Net profit for the year Dividend (Note 8)								276,138 (133,878)	276,138 (133,878)
At 30 June 2001	4,770,803	1,054	272,737	4,238		415	(2,265,164)	169,287	2,953,370
Retained by/(accumulated in): Company and subsidiaries Jointly controlled entities Associated companies	4,770,803 - -	1,054	272,737 - -	4,238	- - -	415	(2,265,164)	(37,443) 108,467 98,263	2,746,640 108,467 98,263
At 30 June 2001	4,770,803	1,054	272,737	4,238		415	(2,265,164)	169,287	2,953,370
At 1 July 2001 Movement in fair value Release upon impairment	4,770,803 -	1,054	272,737 -	4,238	- (5,774)	415	(2,265,164)	169,287 -	2,953,370 (5,774)
in value Transfer of reserves Release upon disposal of subsidiaries and partial disposal of jointly	-	-	-	-	5,774	2,795	-	(2,795)	5,774
controlled entities	-	-	-	(920)	-	-	270,722	-	269,802
Net profit for the year Dividend (Note 8)								143,945 (175,077)	143,945 (175,077)
At 30 June 2002	4,770,803	1,054	272,737	3,318		3,210	(1,994,442)	135,360	3,192,040
Retained by/(accumulated in): Company and subsidiaries Jointly controlled entities Associated companies	4,770,803 - -	1,054	272,737 - -	3,318	- - -	522 2,688	(1,994,442)	(90,384) 63,467 162,277	2,963,608 66,155 162,277
At 30 June 2002	4,770,803	1,054	272,737	3,318		3,210	(1,994,442)	135,360	3,192,040

Other reserves principally comprise statutory reserves which are created in accordance with the terms of the joint venture agreements of subsidiaries and jointly controlled entities established in the PRC and are required to be retained in the accounts of these subsidiaries and jointly controlled entities for specific purposes.

#### Company

	Share premium account HK\$'000	Capital redemption reserve <i>HK</i> \$'000	Contributed surplus HK\$'000	Retained profits HK\$'000	Total HK\$'000
At 1 July 2000	4,770,803	1,054	237,299	67,025	5,076,181
Net profit for the year	_	_	_	98,437	98,437
Dividend (Note 8)				(133,878)	(133,878)
At 30 June 2001	4,770,803	1,054	237,299	31,584	5,040,740
At 1 July 2001	4,770,803	1,054	237,299	31,584	5,040,740
Net profit for the year	_	_	_	235,345	235,345
Dividend (Note 8)				(175,077)	(175,077)
At 30 June 2002	4,770,803	1,054	237,299	91,852	5,101,008

The contributed surplus of the Company represents the difference between the nominal value of the ordinary share capital issued by the Company and the consolidated net asset value of the subsidiaries acquired at the date of acquisition pursuant to the group reorganisation implemented in 1997. Under the Companies Act 1981 of Bermuda (as amended), the Company may make distributions to its members out of contributed surplus in certain circumstances.

#### 24. Minority interests

	<b>2002</b> HK\$'000	<b>2001</b> HK\$'000
Equity interests Loans from minority shareholders	12,516 12,489	65,014 147,143
	25,005	212,157

Loans from minority shareholders were unsecured, interest free and have no fixed terms of repayment except for an amount of HK\$842,000 (2001: HK\$842,000) which was repayable on 1 January 2002. The Group is currently arranging the extension of the date of repayment of this loan.

Minority interests as at 30 June 2001 included minority interests of HK\$189,597,000 of former subsidiaries which were either disposed of or reclassified to jointly controlled entities during the year.

## 25. Notes to consolidated cash flow statement

(a) Reconciliation of operating loss to net cash inflow/(outflow) from operating activities

	2002	2001
	HK\$'000	HK\$'000
Operating loss	(209,727)	(49,642)
Interest income	(5,117)	(5,277)
Depreciation	38,935	43,558
Amortisation of goodwill	16	_
Loss on disposal of fixed assets	53	918
Impairment losses of		
<ul> <li>non-trading securities</li> </ul>	5,774	2,915
<ul> <li>fixed assets</li> </ul>	119,500	_
Net loss on disposal of subsidiaries and partial		
disposal of jointly controlled entities	68,285	_
Decrease/(increase) in debtors, deposits and prepayments	10,831	(5,476)
(Decrease)/increase in creditors and accruals	(13,398)	2,546
Increase in amount due to a minority shareholder of		
a subsidiary	7,598	8,467
Decrease in amount due from a jointly controlled entity		5
Net cash inflow/(outflow) from operating activities	22,750	(1,986)

## (b) Analysis of changes in financing

SF	iare capital (including share premium) HK\$'000	Other loan HK\$'000	Bank loan HK\$'000	Minority interests HK\$'000
Balance at 1 July 2000	5,296,165	11,716	_	150,174
Cash outflow from financing Land use right contributed by a minority shareholder	-	(10,144)	-	-
of a subsidiary (Note 25(f))	_	_	_	72,349
Share of loss for the year				(10,366)
Balance at 30 June 2001	5,296,165	1,572		212,157
Balance at 1 July 2001	5,296,165	1,572	-	212,157
Cash (outflow)/inflow				
from financing	_	(1,572)	11,220	_
Purchase of additional equity interest in a subsidiary (Note 25(e))	_	_	_	(3,940)
Increase in loan from minority shareholder of a subsidiary				,
$(Note \ 25(e))$	_	-	-	4,615
Disposal of a subsidiary (Note $25(c)$ )	_	-	-	(810)
Deconsolidation of subsidiaries $(Note \ 25(d))$	_		(11,220)	(189,309)
Share of profit for the year	_	_	(11,220)	2,292
-				
Balance at 30 June 2002	5,296,165			25,005

## (c) Disposal of subsidiaries and partial disposal of jointly controlled entities

	<b>2002</b> HK\$'000	<b>2001</b> <i>HK</i> \$'000
Net assets disposed of		
Fixed assets	78,651	_
Share of net liabilities of jointly controlled entities	(2,678)	_
Debtors, deposits and prepayments	49,291	_
Amount due from a jointly controlled entity	64,312	_
Bank balances and cash	29,346	-
Creditors and accruals	(30,083)	-
Amount due to a minority shareholder of a subsidiary	(130,380)	-
Minority interests	(810)	_
Goodwill reserve	270,722	_
Exchange reserves	(920)	
	327,451	_
Net loss on disposal	(68,285)	
	259,166	
Satisfied by:		
Cash received	259,166	
Net cash inflow arising from disposal of a subsidiary:		
Cash received	259,166	_
Bank balances and cash disposed of	(29,346)	
	229,820	

The subsidiaries disposed of and jointly controlled entities partially disposed of during the year contributed HK\$20,313,000 to the Group's net operating cash flows and utilised HK\$4,578,000 for investing activities.

## (d) Deconsolidation of subsidiaries

	<b>2002</b> HK\$'000	<b>2001</b> HK\$'000
Net assets deconsolidated		
Fixed assets	694,816	_
Debtors, deposits and prepayments	24,094	_
Bank balances and cash	81,186	_
Creditors and accruals	(12,170)	_
Bank loan	(11,220)	_
Minority interests	(189,309)	
	587,397	
Represented by:		
Share of net assets of jointly controlled entities	262,560	_
Loans to jointly controlled entities	295,793	_
Amount due from a jointly controlled entity	29,044	
	587,397	_
Net cash outflow arising on deconsolidation of subsidiaries		
Bank balances and cash deconsolidated	(81,186)	

## APPENDIX II

## FINANCIAL INFORMATION OF THE PPC GROUP

The deconsolidated subsidiaries which were reclassified to jointly controlled entities as at 30 June 2002 contributed HK\$39,255,000 to the Group's net operating cash flows, utilised HK\$12,899,000 for investing activities and contributed HK\$9,648,000 for financing.

(e) Purchase of additional equity interest in a subsidiary

	2002	2001
	HK\$'000	HK\$'000
Share of net assets acquired	3,940	_
Goodwill	675	
	4,615	
Satisfied by:		
Increase in loan from minority shareholder of the subsidiary	4,615	

During the year, the Group acquired an additional 20% equity interest in Huisu from its minority shareholder at a consideration of approximately HK\$4,615,000 (Note 13(b)(ii)). The consideration was paid by the Group to the minority shareholder and the minority shareholder in return advanced the same amount to Huisu.

#### (f) Major non-cash transaction

Land use right of HK\$72,349,000 was contributed by a minority shareholder of a subsidiary in the form of shareholder's loan to the subsidiary in the last year.

#### 26. Related party transactions

The following is a summary of significant related party transactions, in addition to those disclosed elsewhere in the accounts, which were carried out in the normal course of the Group's business.

	Note	<b>2002</b> HK\$'000	<b>2001</b> <i>HK</i> \$'000
Dantal and other related eveness maid to			
Rental and other related expenses paid to a fellow subsidiary	(a)	2,115	2,736
Rental charged by a minority shareholder of a former subsidiary	(b)	4,199	8,062
Interest charged by a minority shareholder of	( <i>b</i> )	4,199	8,002
a former subsidiary	(c)	2,708	4,130
Reimbursement of payroll expense to an intermediate holding company	(d)	3,493	3,749

Notes:

- (a) A subsidiary of the Group entered into a lease agreement with a fellow subsidiary, New World Tower Company Limited, a subsidiary of the ultimate holding company, to lease office space for a period of 3 years commencing on 19 June 1998 at a monthly rental of HK\$206,640, exclusive of rates, management fees and air conditioning charges. The lease agreement was renewed on 12 June 2001 for a period of 3 years commencing with effect from 19 June 2001 at a monthly rental of HK\$147,600, exclusive of rates, management fees and air conditioning charges.
- (b) The rental expense represented the leasing of land and buildings and port facilities from a minority shareholder of a subsidiary which was disposed of during the year. The rental charge was based on an agreement entered into between the minority shareholder and the former subsidiary of the Company.
- (c) The interest was charged on the amount due to a minority shareholder of a former subsidiary at the prevailing bank borrowing rate in the PRC (Note 20).

- (d) The Company has agreed to reimburse New World Infrastructure Limited ("NWI"), the Company's intermediate holding company, the payroll of certain of its employees who are responsible, on a full-time basis, for the administration of the port projects acquired by the Group from NWI. As these employees remain under the employment of NWI, the Company has reimbursed NWI their payroll on a cost basis. The reimbursement of payroll expenses to NWI has been included in the staff costs.
- (e) The Group has amounts due from non-wholly owned subsidiaries which are unsecured, interest free and have no fixed terms of repayment. The balances as at 30 June 2002 and 2001 were as follows:

	2002	2001
	HK\$'000	HK\$'000
Nanjing Huining Wharfs Co., Ltd.*	_	20,270
Suzhou Huisu International Container Freight Wharfs Co., Ltd.	12,181	12,239
Xiamen Xiang Yu Quay Co., Ltd.*	_	197,391
Xiamen Xiangyu Free Trade Zone Huijian Quay Co., Ltd.*	_	121,097
Xiamen Xinyuan Container Terminal Co., Ltd.	1,970	1,970

- \* These companies were either disposed of or reclassified to jointly controlled entities during the year.
- (f) A corporate guarantee has been given by NWI in favour of certain banks for banking facilities granted to ACT to the extent of approximately HK\$891 million as at 30 June 2002 (2001: HK\$990 million), in proportion to the Group's interest in ACT. The proportionate amount utilised against such facilities at 30 June 2002 which was secured by the guarantee amounted to approximately HK\$193 million (2001: HK\$89 million).
  - CSXWTHK has agreed to counter-indemnify NWI the corporate guarantee of approximately HK\$527 million, as included above, given in relation to ACT pursuant to the Subscription Agreement (Note 13(b)(i)).
- (g) During the prior period, two wholly owned subsidiaries of the Company executed corporate guarantees in favour of a finance company in respect of an equipment loan facility granted to Xiamen Xiang Yu Quay Co., Ltd., a then subsidiary of the Group. The outstanding loan balance as at 30 June 2001 was HK\$1,572,000 (Note 21). The loan was fully repaid in July 2001 and the corporate guarantees were released since then.

## 27. Litigations

In prior years, the Group had certain transactions with a former director and certain former related companies as set out in the "Connected Transactions" announcement of the Company dated 4 May 1998 and the "Connected Transactions" circular of the Company dated 10 June 1998. In connection with the transactions, an aggregate amount of approximately HK\$117,527,000 as at 30 June 2002 (2001: HK\$111,753,000) and incidental costs were claimed against the former director and/or the former related companies. The claims were fully provided for as at 30 June 2002 and 2001.

As disclosed in note 17 to the accounts, the Group has also initiated legal proceedings against the former Director for the recovery of the total amount paid for the non-trading securities purchased and/or the shortfall in the market value thereof.

As at the date of approval of the accounts, the legal proceedings against the former director and the former related companies in respect of the above-mentioned claims were still underway. The Group will continue with the legal proceedings and will consider taking other means to recover the amounts.

### 28. Contingent liabilities

Prior to the acquisition of port and port-related investments acquired from NWI, New World Development Company Limited ("NWD"), the holding company of NWI, and/or NWI have assumed certain contingent liabilities to third parties with respect to certain subsidiaries and jointly controlled entities of the investing subsidiaries which hold the investments (the "Obligations"), including inter alia, the guarantees as detailed in notes 26(f) and 29(e) respectively, to the accounts. Pursuant to the sale and purchase agreement of the acquisition, the Company has agreed to counter-indemnify NWD and/or NWI and/or Lotsgain Limited, a wholly owned subsidiary of NWI, in the event that they are required to make any payments under the Obligations.

As mentioned in note 13(b)(i), such contingent liabilities has been reduced as a result of the counterindemnity by CSXWTHK pursuant to the Subscription Agreement.

#### 29. Commitments

At 30 June 2002, the Company did not have any significant commitments (2001: HK\$Nil).

At 30 June 2002, the Group had the following outstanding commitments:

(a) The Group's capital commitments for the acquisition of port facilities and terminal equipment are as follows:

	<b>2002</b> HK\$'000	<b>2001</b> <i>HK</i> \$'000
Contracted but not provided for Authorised but not contracted for	979 125,127	3,732 205,740
	126,106	209,472

Capital commitments as at 30 June 2001 included capital commitments of HK\$80,222,000 of former subsidiaries which were either disposed of or reclassified to jointly controlled entities during the year.

- (b) The Group's contracted commitments in respect of capital or loan contributions to PRC subsidiaries amounted to approximately HK\$56,084,000 (2001: HK\$56,084,000).
- (c) The Group's total future aggregate minimum lease payments under non-cancellable operating leases in respect of land and buildings are as follows:

	2002	2001
	HK\$'000	HK\$'000
Not later than one year	2,010	10,376
Later than one year but not later than five years	1,963	37,484
Later than five years		108,528
	3,973	156,388

The total future aggregate minimum lease payments under non-cancellable operating leases as at 30 June 2001 included commitments of HK\$150,520,000 of a former subsidiary which was disposed of during the year.

(d) Details of the Group's share of capital commitments of jointly controlled entities not included above are as follows:

	2002	2001
	HK\$'000	HK\$'000
Contracted but not provided for	194,527	531,382
Authorised but not contracted for	129,435	139,365
	323,962	670,747

The above commitments include an amount of approximately HK\$261 million (2001: HK\$639 million), representing the Group's share of capital commitments of ACT (including its share of development costs of CT9 and the related berth swap arrangement).

The above commitments include an amount of approximately HK\$43.8 million (2001: not applicable), representing the Group's share of capital commitments of Xiamen Xiang Yu Quay Co., Ltd, Xiamen Xiangyu Free Trade Zone Huijian Quay Co., Ltd and Xiamen Xiangyu Free Port Developing Co., Ltd, the new merged entity, as set out in note 15(e)(iii).

## APPENDIX II FINANCIAL INFORMATION OF THE PPC GROUP

(e) A subsidiary and certain jointly controlled entities are parties to agreements with third parties in respect of the joint development of CT9, the related berth swap arrangement and the financing/ funding therefor. The Group's attributable share of such capital commitments as at 30 June 2002 has been disclosed in note (d) above. In the event of default of any of the third parties, the subsidiary and the jointly controlled entities will be required to provide additional funds for the project. NWI has given guarantees in respect of these obligations of the subsidiary and the jointly controlled entities to provide additional funds. Were NWI required to perform its obligations under the guarantees for the development of CT9 and the financing/funding therefor, the maximum amount of the additional liabilities assumed, in addition to the Group's share of the capital commitments of CT9 as included in note (d) above, is approximately HK\$1,482 million (2001: HK\$1,482 million) out of which approximately HK\$876 million has been counter-indemnified by CSXWTHK pursuant to the Subscription Agreement.

#### 30. Post balance sheet events

On 18 October 2002, the Board of Directors of the Company resolved to implement a Group reorganisation whereby the Group would purchase the entire issued share capital of New World Services Limited, a subsidiary of NWD, and the investments in road, bridge, water treatment and power plant projects of NWI. The purchase considerations would be settled by a mixture of cash, issue of Ordinary Shares and undertaking of liabilities. Pursuant to the Group reorganisation, 3,193,654,306 Preference Shares in issue would be converted into fully paid Ordinary Shares.

#### 31. Ultimate holding company

The directors regard New World Development Company Limited, a company incorporated and listed in Hong Kong, as being the ultimate holding company.

#### 32. Approval of the accounts

The accounts were approved by the board of directors on 18 October 2002.

#### 2. INDEBTEDNESS

### **Borrowings**

At the close of business on 30 September 2002, being the latest practicable date for the purpose of this statement of indebtedness prior to the printing of this Circular, the PPC Group had outstanding borrowings of approximately HK\$92 million comprising an unsecured loan from a jointly controlled entity of HK\$80 million and unsecured loans from minority shareholders of HK\$12 million.

#### Contingent liabilities

A corporate guarantee has been given by NWI in favour of certain banking facilities granted to a jointly controlled entity of the PPC Group to the extent of approximately HK\$891 million as at 30 September 2002 in proportion to the PPC Group's interest in the jointly controlled entity. The proportionate amount utilised against such facilities at 30 September 2002 which was secured by the guarantee amounted to approximately HK\$206 million. An associated company of the PPC Group has agreed to counter-indemnify NWI in respect of the corporate guarantee of approximately HK\$527 million.

NWI has also given guarantees in respect of the obligations to provide additional funds for the development of CT9, the related berth swap arrangement and the financing/funding therefor of a subsidiary and certain jointly controlled entities. In the event that NWI is required to perform its obligations under the guarantees for the development of CT9 and the financing/funding therefor, the maximum amount of the additional liabilities assumed, in addition to the PPC's Group share of the capital commitments of CT9, will be approximately HK\$1,482 million, out of which approximately HK\$876 million has been counter-indemnified by the associated company of the PPC Group.

PPC has agreed to counter-indemnify the corporate guarantee and the guarantees in respect of the funding/financing obligations provided by NWI as mentioned above.

## Disclaimer

Save as aforesaid and apart from intra-group liabilities, the PPC Group did not have outstanding at the close of business on 30 September 2002 any loan capital, bank overdrafts and liabilities under acceptances or other similar indebtedness, debentures, mortgages, charges or loans or acceptance credits or hire purchase commitments or guarantees or other material contingent liabilities.

The directors of PPC have confirmed that, save as disclosed above, there has not been any material change in the indebtedness or contingent liabilities of the PPC Group since 30 September 2002.

# PRO FORMA FINANCIAL INFORMATION OF THE ENLARGED PPC GROUP

## 1. PRO FORMA STATEMENT OF UNAUDITED ADJUSTED CONSOLIDATED NET TANGIBLE ASSETS OF THE ENLARGED PPC GROUP

The following is a statement of the pro forma unaudited adjusted consolidated net tangible assets of the Enlarged PPC Group immediately following Completion. It is based on the audited consolidated net tangible assets of the PPC Group as at 30 June 2002, adjusted to reflect the effect of the Infrastructure Assets Acquisition and the Services Assets Acquisition.

	HK\$'000
Audited consolidated net assets of the PPC Group as at 30 June 2002	3,717,402
Less: Goodwill (Note 1)	(35,551)
Audited consolidated net tangible assets of the PPC Group as at 30 June 2002	3,681,851
Add: Value of the Infrastructure Assets and NWS to be acquired pursuant to the Acquisitions (Note 2)	21,140,385
Less: Goodwill on acquisitions (Note 3)	(6,534,480)
Payment for Cash Consideration and undertaking to repay the principal and interest outstanding from NWCI under the BOC Loan ( <i>Note 2(i)</i> )	(9,431,411)
Goodwill/negative goodwill of NWS (Note 4)	56,043
Estimated expenses relating to the Acquisitions	(23,000)
Pro forma unaudited adjusted consolidated net tangible assets of the Enlarged PPC Group immediately following Completion	8,889,388
Audited consolidated net tangible asset value per PPC Share as at 30 June 2002 (Note 5)	HK\$1.79
Audited consolidated net tangible asset value per PPC Share (as enlarged by the conversion of all the Preference Shares) as at 30 June 2002 (Note 6)	HK\$0.70
Pro forma unaudited adjusted consolidated net tangible asset value per PPC Share immediately following Completion ( <i>Note 7</i> )	HK\$0.50

## APPENDIX III

# PRO FORMA FINANCIAL INFORMATION OF THE ENLARGED PPC GROUP

#### Notes:

- This includes goodwill on acquisitions of subsidiaries of HK\$659,000 (as shown under non-current assets)
  and goodwill on acquisitions of associated companies of HK\$34,892,000 (as included under associated
  companies).
- 2. The value of the Infrastructure Assets and NWS to be acquired pursuant to the Acquisitions represents the aggregate cost of Acquisitions which includes the following:
  - (i) Consideration of HK\$10,227,000,000 comprising Cash Consideration of HK\$8,545,000,000, undertaking to repay the principal and interest outstanding from NWCI under the BOC Loan of HK\$886,411,000 and approximately 853 million new PPC Shares to be issued at approximately HK\$0.9327 per PPC Share for the Infrastructure Assets Acquisition; and
  - (ii) Consideration of HK\$10,913,385,000 for the Services Assets Acquisition which is to be satisfied by approximately 11,701 million new PPC Shares to be issued at approximately HK\$0.9327 per PPC Share.

For the purposes of the preparation of these Pro Forma Statements, the Issue Price of approximately HK\$0.9327 per PPC Share has been used to determine the fair value of the PPC Shares to be issued as part of the cost of Acquisitions. Upon Completion, the Acquisitions would be accounted for in accordance with Statement of Standard Accounting Practice 30 "Business combinations" issued by the Hong Kong Society of Accountants.

- 3. The goodwill represents the excess of the cost of acquisition of 100% equity interest of NWS of HK\$10,913,385,000 over the unaudited adjusted consolidated net asset value of NWS of HK\$4,378,905,000. The unaudited adjusted consolidated net asset value of NWS is calculated based on the audited consolidated net asset value of NWS as at 30 June 2002 of HK\$4,468,520,000 as adjusted for the payment of cash dividend by NWS of HK\$89,615,000 before Completion.
- 4. This represents goodwill/negative goodwill on acquisitions of associated companies as included under associated companies of the audited consolidated financial statements of NWS as at 30 June 2002.
- 5. The audited consolidated net tangible asset value per PPC Share as at 30 June 2002 is calculated based on 2,059,968,000 PPC Shares in issue as at the Latest Practicable Date.
- 6. The audited consolidated net tangible asset value per PPC Share (as enlarged by the conversion of all the Preference Shares) as at 30 June 2002 is calculated based on 5,253,622,306 PPC Shares, being 2,059,968,000 PPC Shares in issue as at the Latest Practicable Date, plus 3,193,654,306 PPC Shares to be issued upon conversion of all the Preference Shares into fully-paid PPC Shares.
- 7. The pro forma unaudited adjusted consolidated net tangible asset value per PPC Share immediately following Completion is calculated based on 17,807,590,018 PPC Shares, being 2,059,968,000 PPC Shares in issue as at the Latest Practicable Date, plus the 12,553,967,712 PPC Shares to be issued for the Acquisitions and 3,193,654,306 PPC Shares to be issued upon conversion of all the Preference Shares into fully-paid PPC Shares.

# PRO FORMA FINANCIAL INFORMATION OF THE ENLARGED PPC GROUP

## 2. UNAUDITED PRO FORMA STATEMENT OF ADJUSTED ASSETS AND LIABILITIES OF THE ENLARGED PPC GROUP

The following is a statement of the unaudited pro forma adjusted assets and liabilities of the Enlarged PPC Group immediately following Completion. It is based on the audited consolidated net assets of PPC as at 30 June 2002 (as set out in Part 1 of Appendix II to this Circular), audited consolidated net assets of NWS as at 30 June 2002 (as set out in Part 2 of Appendix I to this Circular) and audited pro forma combined net assets of the Sale Group Companies and Tangjin Highway Companies as at 30 June 2002 (as set out in Part 1 of Appendix I to this Circular), adjusted to reflect the effect of the Infrastructure Assets Acquisition and the Services Assets Acquisition.

			Infras-	s- Services Assets				The				
	The PPC Group HK\$'000	The NWS Group HK\$'000	Assets HK\$'000	Infra Adjustments HK\$'000		Sets Acquisition Adjustments HK\$'000	Note	Acquisition Adjustments HK\$'000		Other adjus Adjustments HK\$'000		Enlarged PPC Group HK\$'000
Non-current assets												
Goodwill	659	-	-					6,534,480	3			6,535,139
Fixed assets	272,189	4,188,664	5,657,627			(32,724)	2( <i>iv</i> )					10,085,756
Jointly controlled							•					
entities	2,078,102	279,454	6,561,543			1,235,562	2( <i>iv</i> )					10,154,661
Associated companies	992,612	1,114,049										2,106,661
Related companies	772,012	228,061	_									228,061
Amount due from		220,001										220,001
the NWI Group	_	_	351,546			(351,546)	2(ii)					_
•						, , ,	, ,					
Total non-current												
assets	3,343,562	5,810,228	12,570,716									29,110,278
Bank balances	240.221	2 (20 25)	252 102	<b>7</b> (00 000		(0.545.000)	2(1)	(00.(15)	2	(55.010.)	,	2 251 121
and cash	349,331	2,639,254	352,182	7,600,000	I	(8,545,000)	2(i)	(89,615)	3	(55,018)	4	2,251,134
Other current assets	124,228	5,413,376	296,726									5,834,330
Total assets	3,817,121	13,862,858	13,219,624									37,195,742
Current liabilities												
Amount due to NWI	-	-	-			(96,260)	2(iii)					(96,260)
Dividend payable	(55,018)	-	-							55,018	4	-
Bank loans and		(044 5/5)		( <b>=</b> 000 000)								(= 000 = (= )
overdrafts	-	(823,567)	-	(7,000,000)	1							(7,823,567)
Current portion of long-term liabilities	_	(349,972)	(2,336)									(352,308)
Other current liabilities		(6,580,906)								(23,000)	5	(7,391,971)
	(17,070)	(0,300,700)	(700,507)							(23,000)	J	
Total current liabilities	(74,714)	(7,754,445)	(770,705)									(15,664,106)
Non-current liabilities												
Long-term liabilities	-	(1,577,751)	(1,153,479)	(600,000)	1							(3,331,230)
Amount due to NWI	-	-	-			(790,151)	2(iii)					(790,151)
Amounts due to			(7.052.602.)			7.052.602	1/::)					
the NWI Group Other non-current	_	_	(7,253,623)			7,253,623	2(ii)					_
liabilities	_	(49,787)	(243,860)									(293,647)
-			(213,000)									(275,017)
Total liabilities	(74,714)	(9,381,983)	(9,421,667)									(20,079,134)
Minority interests	(25,005)	(12,355)	(1,675,872)									(1,713,232)
-												
Net assets	3,717,402	4,468,520	2,122,085									15,403,376
•												

## APPENDIX III

# PRO FORMA FINANCIAL INFORMATION OF THE ENLARGED PPC GROUP

#### Notes:

Adjustments in respect of the Infrastructure Assets Acquisition:

- This represents HK\$7,000,000,000 one-year short-term bank loans and HK\$600,000,000 long-term bank loans to be drawn down by the Enlarged PPC Group to finance part of the Cash Consideration.
- 2. These adjustments include the following:
  - (i) the payment of Cash Consideration of HK\$8,545,000,000 to NWI;
  - (ii) the elimination of the net amounts due to the NWI Group of HK\$6,902,077,000 as at 30 June 2002 to be assigned from the NWI Group;
  - (iii) the recognition of obligations under the undertaking given by the Enlarged PPC Group for the repayment of the principal and interest outstanding from NWCI under the BOC Loan of HK\$886,411,000, of which HK\$96,260,000 due within one year is included in current liabilities and HK\$790,151,000 due after one year is included in non-current liabilities; and
  - (iv) the adjustments to the carrying values of the Infrastructure Assets to their respective fair values with reference to the valuation on the Infrastructure Assets as at 30 June 2002 prepared by Sallmanns.

Adjustments in respect of the Services Assets Acquisition:

3. These represent goodwill on acquisition and the payment of cash dividend by NWS, details of which are set out in Part 1 note 3 of this appendix above.

#### Other adjustments:

- 4. This represents the payment of Preference Shares dividend of HK\$55,018,000.
- 5. This represents estimated expenses relating to the Acquisitions.

# PRO FORMA FINANCIAL INFORMATION OF THE ENLARGED PPC GROUP

## 3. UNAUDITED PRO FORMA COMBINED PROFIT AND LOSS ACCOUNT OF THE ENLARGED PPC GROUP FOR THE YEAR ENDED 30 JUNE 2002

The unaudited pro forma combined profit and loss account of the Enlarged PPC Group for the year ended 30 June 2002 as set out below is prepared on an aggregate basis as if the Enlarged PPC Group had been treated as a single reporting unit. It is based on the audited consolidated profit and loss accounts of PPC and NWS and audited pro forma combined profit and loss account of the Sale Group Companies and Tangjin Highway Companies for the year ended 30 June 2002.

	The PPC Group HK\$'000	The NWS Group HK\$'000	Infrastructure Assets HK\$'000	The Enlarged PPC Group HK\$'000
Turnover	125,057	11,666,265	617,210	12,408,532
Operating (loss)/profit	(209,727)	1,059,260	255,806	1,105,339
Finance costs	(2,930)	(82,288)	(114,208)	(199,426)
Share of results of Jointly controlled entities Associated companies	165,349 260,707	93,440 55,558	579,550	838,339 316,265
Profit before taxation	213,399	1,125,970	721,148	2,060,517
Taxation	(67,162)	(193,142)	(72,118)	(332,422)
Profit after taxation	146,237	932,828	649,030	1,728,095
Minority interests	(2,292)	(84,091)	(4,985)	(91,368)
Profit attributable to shareholders	143,945	848,737	644,045	1,636,727

### Notes:

- The unaudited pro forma combined profit and loss account of the Enlarged PPC Group is provided for
  information only and does not take into account the financial effect of the following expenses/charges to
  be incurred/recognised in the profit and loss account of the Enlarged PPC Group after the Reorganisation:
  - (i) annual amortisation charge of goodwill on the Services Assets Acquisition of approximately HK\$326,724,000 which is calculated based on the goodwill on the Services Assets Acquisition of HK\$6,534,480,000 and to be amortised over its estimated useful life of 20 years;
  - (ii) annual interest expense and other incidental borrowing costs of approximately HK\$293,848,000 on the HK\$7,600,000,000 new bank loans and the BOC Loan to be undertaken by the Enlarged PPC Group;
  - (iii) increase in annual depreciation charge and decrease in share of results of jointly controlled entities of approximately HK\$5,102,000 and HK\$81,135,000 respectively as a result of the adjustments to the carrying values of the Infrastructure Assets as detailed in Part 2 note 2(iv) above; and

## APPENDIX III

# PRO FORMA FINANCIAL INFORMATION OF THE ENLARGED PPC GROUP

- (iv) annual corporate expenses of approximately HK\$76,000,000 to be incurred by the Enlarged PPC Group for the management of the Infrastructure Assets.
- 2. Below is a summary of selected unaudited segment information of the Enlarged PPC Group for the year ended 30 June 2002 which is prepared on an aggregate basis as if the Enlarged PPC Group had been treated as a single reporting unit. It is based on the financial information as extracted from the audited consolidated financial statements of PPC and NWS and audited pro forma combined financial information of the Sale Group Companies and Tangjin Highway Companies for the year ended 30 June 2002.

	Facilities services HK\$'000	Contracting and engineering services HK\$'000	Transportation services HK\$'000	Energy and water treatment HK\$'000	Toll roads and bridges HK\$'000	Port related business HK\$'000	Others HK\$'000	Elimination HK\$'000	The Enlarged PPC Group HK\$'000
External sales Inter-segmental sales	1,838,189 190,407	8,134,148 944,421	1,650,131	42,171	575,039	125,057	43,797 13,671	(1,148,499)	12,408,532
Total turnover	2,028,596	9,078,569	1,650,131	42,171	575,039	125,057	57,468	(1,148,499)	12,408,532
Segment results	340,158	411,914	214,117	26,306	229,500	6,325	68,397	<u> </u>	1,296,717
Share of results of									
Jointly controlled entities	21,189	73,749	-	400,645	178,905	165,349	(1,498)	-	838,339
Associated companies	(703)	35,894	4,681	-	-	260,707	15,686	-	316,265
Capital expenditure	119,624	143,637	383,711	_	6,195	24,153	42,629	_	719,949
Depreciation	34,254	104,236	210,135	-	212,617	38,935	5,791	-	605,968
Amortisation charge			1,377	16,323	1,534	16	(17,109)		2,141

# PRO FORMA FINANCIAL INFORMATION OF THE ENLARGED PPC GROUP

## 4. UNAUDITED PRO FORMA COMBINED CASH FLOW STATEMENT OF THE ENLARGED PPC GROUP FOR THE YEAR ENDED 30 JUNE 2002

The unaudited pro forma combined cash flow statement of the Enlarged PPC Group for the year ended 30 June 2002 is prepared on an aggregate basis as if the Enlarged PPC Group had been treated as a single reporting unit. It is based on the audited consolidated cash flow statements of PPC and NWS and audited pro forma combined cash flow statement of the Sale Group Companies and Tangjin Highway Companies for the year ended 30 June 2002.

	The PPC Group HK\$'000	The NWS Group HK\$'000	Infrastructure Assets HK\$'000	The Enlarged PPC Group HK\$'000
Net cash inflow from				
operating activities	22,750	1,328,197	391,386	1,742,333
Returns on investments				
and servicing of finance				
Interest received	5,117	77,802	194,077	276,996
Interest paid	(222)	(81,938)	(54,082)	(136,242)
Interest element of finance				
lease rental payments	_	(350)	_	(350)
Dividends received from				
jointly controlled entities	104 450	16 155	477 717	709 633
	184,450	46,455	477,717	708,622
Dividends received from	155 400	27 100		192 606
associated companies	155,498	27,198	(550,000)	182,696
Dividends paid	(175,077)	(433,333)	(550,000)	(1,158,410)
Dividends paid to		(99,020)		(00,020)
minority interest		(88,920)		(88,920)
Net cash inflow/(outflow)				
from returns on				
investments and				
servicing of finance	169,766	(453,086)	67,712	(215,608)
Taxation				
Hong Kong profits tax paid	_	(83,861)	_	(83,861)
Overseas tax paid	(117)	(2,940)	(18,858)	(21,915)
Total taxation paid	(117)	(86,801)	(18,858)	(105,776)

# PRO FORMA FINANCIAL INFORMATION OF THE ENLARGED PPC GROUP

	The PPC Group HK\$'000	The NWS Group HK\$'000	Infrastructure Assets HK\$'000	The Enlarged PPC Group HK\$'000
Investing activities	11114 000	11114 000	11114 000	11114 000
Deposits for and purchase				
of fixed assets	(24,153)	(689,601)	(4,191)	(717,945)
(Increase)/decrease in loans t	0			
associated companies and jointly controlled entities	(10,953)	34,135	_	23,182
Decrease in amounts due from		54,155	_	23,102
jointly controlled entities	_	_	462,338	462,338
Increase in investments				
in jointly controlled				
entities and associated		(200, 201)		(200, 201)
companies	-	(209,301)	_	(209,301)
Increase in short-term deposi maturing after three month			(150,000)	(150,000)
Uplift of short-term	-	_	(130,000)	(130,000)
deposits maturing after				
three months	_	_	131,339	131,339
Deconsolidation of				
subsidiaries	(81,186)	_	_	(81,186)
Disposal of subsidiaries				
and partial disposal				
of jointly controlled	220.020			220 020
entities	229,820	(12.051)	_	229,820
Purchase of subsidiaries	_	(13,851)	_	(13,851)
Acquisition of additional interests in subsidiary				
companies	_	(3,404)	_	(3,404)
Acquisition of an associated		(3,404)		(3,404)
company	(128,745)	_	_	(128,745)
Sale of fixed assets	532	19,230	490	20,252
Net cash (outflow)/inflow				
from investing activities	(14,685)	(862,792)	439,976	(437,501)
_				
Net cash inflow/(outflow)	100.014	(7.4.402)	000.216	002 440
before financing	177,714	(74,482)	880,216	983,448
Financing				
Decrease in amounts due				
to the NWI Group	_	_	(981,193)	(981,193)
Capital elements of finance				
leases	_	(1,964)	_	(1,964)
Contributions from				
minority interests	_	66	_	66
New long-term bank and other loans	11,220	1,187,946	129,230	1,328,396
Repayment of long-term	11,220	1,107,740	127,230	1,320,370
bank and other loans	(1,572)	(337,366)	_	(338,938)
Net cash inflow/(outflow) from financing	9,648	848,682	(851,963)	6,367
from imaneing	<del></del>		(651,905)	
Increase in cash and				
cash equivalents	187,362	774,200	28,253	989,815
Cash and cash equivalents				
at beginning of year	161,969	1,041,487	173,929	1,377,385
Cash and cash equivalents				
at end of year	349,331	1,815,687	202,182	2,367,200
-				

# PRO FORMA FINANCIAL INFORMATION OF THE ENLARGED PPC GROUP

#### 5. INDEBTEDNESS

## **Borrowings**

At the close of business on 30 September 2002, being the latest practicable date for the purpose of this statement of indebtedness prior to the printing of this Circular, the Enlarged PPC Group had outstanding borrowings of approximately HK\$4,522 million comprising bank loans of HK\$3,353 million, unsecured loans from minority shareholders of approximately HK\$1,029 million, an unsecured loan from a jointly controlled entity of approximately HK\$80 million and other unsecured loans of approximately HK\$60 million.

Bank loans of approximately HK\$280 million and HK\$136 million were secured by the Enlarged PPC Group's bank balances and toll collection rights of certain toll roads held by the Enlarged PPC Group respectively.

## Contingent liabilities

At the close of business on 30 September 2002, the Enlarged PPC Group had contingent liabilities relating to guarantees of approximately HK\$1,446 million in respect of bank loan facilities extended to certain associated companies and jointly controlled entities.

At the close of business on 30 September 2002, the Enlarged PPC Group has issued a guarantee to the extent of approximately HK\$9 million in favour of an insurance company in respect of an indemnity agreement entered into between the insurance company and the Enlarged PPC Group. Pursuant to the indemnity agreement, the Enlarged PPC Group would, in return for a fee payable by that insurance company, indemnify the insurance company for any claims under the insurance policy taken out by the Enlarged PPC Group to an extent of HK\$5 million in any one event, subject to a maximum liability of HK\$25 million in aggregate in any one year.

A corporate guarantee has been given by NWI in favour of certain banking facilities granted to a jointly controlled entity of the Enlarged PPC Group to the extent of approximately HK\$891 million as at 30 September 2002 in proportion to the Enlarged PPC Group's interest in the jointly controlled entity. The proportionate amount utilised against such facilities at 30 September 2002 which was secured by the guarantee amounted to approximately HK\$206 million. An associated company of the Enlarged PPC Group has agreed to counter-indemnify NWI in respect of the corporate guarantee of approximately HK\$527 million.

NWI has also given guarantees in respect of the obligations to provide additional funds for the development of CT9, the related berth swap arrangement and the financing/funding therefor of a subsidiary and certain jointly controlled entities. In the event that NWI is required to perform its obligations under the guarantees for the development of CT9 and the financing/funding therefor, the maximum amount of the additional liabilities assumed, in addition to the Enlarged PPC Group's share of the capital commitments of CT9, will be approximately HK\$1,482 million, out of which approximately HK\$876 million has been counter-indemnified by the associated company of the Enlarged PPC Group.

The Enlarged PPC Group has agreed to counter-indemnify the corporate guarantee and the guarantees in respect of the funding/financing obligations provided by NWI as mentioned above.

## APPENDIX III

# PRO FORMA FINANCIAL INFORMATION OF THE ENLARGED PPC GROUP

## Disclaimer

Save as aforesaid and apart from intra-group liabilities, the Enlarged PPC Group did not have outstanding at the close of business on 30 September 2002 any loan capital, bank overdrafts and liabilities under acceptances or other similar indebtedness, debentures, mortgages, charges or loans or acceptance credits or hire purchase commitments or guarantees or other material contingent liabilities.

The directors of PPC have confirmed that, save as disclosed above, there has not been any material change in the indebtedness or contingent liabilities of the Enlarged PPC Group since 30 September 2002.

## 6. WORKING CAPITAL

The directors of PPC are of the opinion that, based on the expected cash flows and the external financing to be raised in respect of the Cash Consideration, the Enlarged PPC Group will have sufficient working capital for its present requirements in the absence of unforeseen circumstances.

## APPENDIX IV VALUATION OF THE INFRASTRUCTURE ASSETS

The following is the text of a letter summarising the principal conclusions of a valuation of the Infrastructure Assets as at 30 June 2002 prepared for the purposes of inclusion in this circular, received from Sallmanns, an independent professional valuer.





CHARTERED SURVEYORS, PROPERTY CONSULTANTS LAND, BUILDING, PLANT & MACHINERY VALUERS FINANCIAL AND INTANGIBLE ASSET VALUERS 15/F Trinity House 166-171 Wanchai Road Wanchai Hong Kong

18 November, 2002

The Board of Directors New World Infrastructure Limited 9/F, New World Tower 2 18 Queen's Road Central Hong Kong

The Board of Directors New World Development Company Limited 30/F, New World Tower 1 18 Queen's Road Central Hong Kong

The Board of Directors Pacific Ports Company Limited 21/F, New World Tower 2 18 Queen's Road Central Hong Kong

Dear Sirs,

In accordance with NWI's instructions, we have undertaken a valuation to determine the market value of (1) a 50% equity interest in Sino-French Holdings (Hong Kong) Limited ("Sino-French Holdings") and its subsidiaries (together, the "Sino-French Group"), and New World Infrastructure Limited's ("NWI") equity interest in 4 power plants in the PRC (the "PRC Power Projects") (together with the Sino-French Group, the "Power and Water Projects") and (2) NWI's equity interest in 36 toll roads, bridges and tunnels in the PRC and Hong Kong (altogether named the "Roads and Bridges Projects") as at 30 June, 2002 (the "Valuation Date"). This letter summarises the principal conclusions stated in our valuation report dated 18 November, 2002.

We understand that the valuation will be used for sales and acquisition reference purposes.

Our valuation was carried out on a market value basis. Market value is defined as "the estimated amount for which an asset should exchange on the date of valuation between a willing buyer and a willing seller in an arm's-length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion".

## **Power and Water Projects**

NWI, through Sino-French Group and other indirectly held joint-venture companies, operates a water plant in Macau, 15 water plants and a micro-filtration equipment company in the PRC, 1 power plant in Macau and 4 power plants in the PRC.

#### **Sino-French Group**

Sino-French Holdings, incorporated in Hong Kong on 14 May 1985, is an investment holding company with no operating activity and its principal assets are 90%, 85% and 100% equity interests in Sino-French Energy Development Company Limited ("Sino-French Energy Development"), Sociedade de Abastecimento de Aguas Macau S.A.R.L. ("SAAM") and Sino French Water Development Company Limited ("Sino French Water Development") respectively.

Sino-French Energy Development owns 45% interest in Companhia de Electricidade de Macau – CEM, S.A. ("CEM"), a power plant in Macau. SAAM is a water supply company located in Macau. Sino French Water Development is an investment holding company which holds equity interests in various water plant investment companies. The Sino-French Group, through Sino French Water Development, indirectly owns equity interests in 14 water plants and a micro-filtration equipment company in the PRC. The Sino-French Group also owns approximately 8.64% equity interest in Shenyang Public Utility Holding Company Limited ("SPU"), a public listed company in Hong Kong and the PRC.

## **PRC Power Projects**

The Power and Water Projects also include the PRC Power Projects. NWI has set up separate joint-venture companies (the "Power JV Companies") to construct, manage and operate the PRC Power Projects. The PRC Power Projects comprise 4 power plants in the PRC, which include 3 power plants in Guangdong Province and 1 power plant in Sichuan Province.

## **Roads and Bridges Projects**

NWI has set up separate joint-venture companies (the "Road JV Companies") to construct, manage and operate the Roads and Bridges Projects. The operations of the project companies, except the Tate's Cairn Tunnel which is in Hong Kong, are in the PRC. In particular, there are 32 toll roads (of which Beijing-Zhuhai Expressway comprises sections I and II and Hui-Ao Roadway comprises the Hui-Ao section and the Hui-Dan section), 3 bridges and 1 tunnel. In terms of geographical location, there are 20 toll roads and 2 bridges in Guangdong Province, 6 toll roads in Guangxi Province, 4 toll roads in Shanxi Province, 1 expressway and 1 bridge in Tianjin Municipality, 1 expressway in Wuhan City and 1 tunnel in Hong Kong.

In arriving at our assessed value, we have considered three generally accepted approaches. They are market approach, cost approach and income approach. In this valuation, the market approach is not appropriate as there are insufficient comparable transactions from which to form an opinion of value. The cost approach is not appropriate as it ignores the economic benefits of ownership of the business. We have therefore relied solely on the income approach in determining our opinion of value.

We are of opinion that the income approach is the most appropriate in the present circumstances. In using the income approach, we believe that the discounted cash flow method best reflects the current situation.

## APPENDIX IV VALUATION OF THE INFRASTRUCTURE ASSETS

The valuation of the Power and Water Projects and the Roads and Bridges Projects requires consideration of all pertinent factors affecting the operation of the respective operational areas and the respective projects' ability to generate future investment returns. The factors considered in this valuation included, but were not limited to, the following:

- the operating condition of the project companies in the Power and Water Projects and the Roads and Bridges Projects;
- the economic outlook in general and the specific economic environment related to the business;
- past and projected operating results of the project companies in the Power and Water Projects and the Roads and Bridges Projects;
- the potential of the business and industry outlook;
- comparative advantages and disadvantages of the business and industry;
- market-derived investment returns of entities engaged in similar lines of business;
   and
- the financial and operational risk of the business including the continuity of income and the projected future results.

In determining the value of the Power and Water Projects, and the Roads and Bridges Projects, we have made the following key assumptions:

- we have assumed that the projected business can be achieved with the effort of the project companies' management;
- as advised by NWI, all distributable cash flow generated by the Sino-French Group for year 2002 will be considered for the valuation of the Power and Water Projects, notwithstanding the fact that the valuation date is 30 June, 2002;
- in order to realize the growth potential of the business and maintain a competitive edge, additional manpower, equipment and facilities are necessary to be employed.
   For the valuation exercise, we have assumed that proposed facilities and systems are sufficient for future expansion;
- we have assumed that there will be no material change in the existing political, legal, technological, fiscal or economic conditions, which might adversely affect the business of the Sino-French Group, the Power JV Companies and the Road JV Companies;
- natural weather can have an impact on toll roads, including flooding and other types of inclement weather. We have assumed that no extended closure will occur; and
- we have also assumed the accuracy of the financial and operational information
  provided to us by NWI and relied to a considerable extent on such information in
  arriving at our opinion of value.

## APPENDIX IV VALUATION OF THE INFRASTRUCTURE ASSETS

In determining the discount rate for the operations adopted in the valuation, we have taken into account a number of factors including the current market condition and the underlying risk inherent in the business, such as uncertainty risk, liquidity risk, etc. The discount rates adopted in the valuation of the Power and Water Projects, and the Roads and Bridges Projects are as follows:

Power and Water Projects

Discount rate for the operations of CEM and SAAM is 10.68% while the discount rate for the operation of Sino French Water Development and the PRC Power Projects is 14.68%.

Roads and Bridges Projects

Discount rate for Roads and Bridges Projects is 14.84%.

We have applied these discount rates in the valuation of the Power and Water Projects, and the Roads and Bridges Projects and we believe that these discount rates are reasonable.

Please note that in aggregating the market values, we have not included the operating costs, loan repayments and other cash flow of the direct and indirect investment holding companies of the Roads and Bridges Projects and those 4 PRC power plants in the Power and Water Projects.

The conclusion of value is based on accepted valuation procedures and practices that rely substantially on the use of numerous assumptions and the consideration of many uncertainties, not all of which can be easily quantified or ascertained. Further, while the assumptions and consideration of such matters are considered by us to be reasonable, they are inherently subject to significant business, economic and competitive uncertainties and contingencies, many of which are beyond the control of Sino-French Group, the Power JV Companies, the Road JV Companies and Sallmanns (Far East) Limited.

Based on our investigation and analysis, it is our opinion that as at 30 June 2002, the aggregate market value of the Power and Water Projects was HK\$3,459 million (HONG KONG DOLLARS THREE BILLION FOUR HUNDRED AND FIFTY-NINE MILLION), the Roads and Bridges Projects was HK\$6,701 million (HONG KONG DOLLARS SIX BILLION SEVEN HUNDRED AND ONE MILLION), and the aggregate market value of the Power and Water Projects, and the Roads and Bridges Projects was reasonably stated by the amount of HK\$10,160 million (HONG KONG DOLLARS TEN BILLION ONE HUNDRED AND SIXTY MILLION ONLY).

Aggregate Market Value

Power and Water Projects Roads and Bridges Projects HK\$3,459 million HK\$6,701 million

Total Aggregate Market Value

HK\$10,160 million

Yours faithfully, For and on behalf of

Sallmanns (Far East) Limited

Paul L. Brown BSc, FRICS FHKIS Chief Executive Vincent T. B. Chong ACA FHKSA FTIHK Managing Director

## VALUATION OF THE NWS GROUP

The following is the text of a letter summarising the principal conclusions of a valuation of the Services Assets as at 30 June 2002 prepared for the purposes of inclusion in this circular, received from American Appraisal, an independent professional valuer.



香港灣仔告士打道108號大新金融中心15樓 1506-10室 Rm 1506-10, 15/F., Dao Sing Financial Centre, 108 Gloucester Road, Wanchai, Hong Kong Telephone 電話:(852) 2511 5200 Fascsimile (梅真:(852) 2511 9262 Website 網址:www.american-appraisal.com.hk

Beijing:-Unit 608, IBM Tower Pacific Century Place, 2A Gong Ti Bei Liu, Chacyang District Beijing, China, PRC 100027

Tel: (86-10) 6539 1334, 6539 1335 Fax : (86-10) 6539 1336

Shanghai:-39/F Plaza 66, 1266 Nan Jing Road West, Shanghai. China, PRC 200040 Tel : (86-21) 6288 1478/1474 Fax: (86-21) 6288 1475

Shenzhen:-17A Block South Jing Yuan Building, Hou Hai Road, Shekou, Shenzhen China, PRC 518067 Tel/Fax : (86-755) 667 8717

International Offices

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18 November, 2002

The Board of Directors New World Services Limited 17/F, New World Tower 2 18 Queen's Road Central Hong Kong

The Board of Directors New World Development Company Limited 30/F, New World Tower 1 18 Queen's Road Central Hong Kong

The Board of Directors New World Infrastructure Limited 9/F. New World Tower 2 18 Queen's Road Central Hong Kong

The Board of Directors Pacific Ports Company Limited 21/F, New World Tower 2 18 Queen's Road Central Hong Kong

Dear Sirs,

In accordance with your instructions, we have made an appraisal of the fair market value of the 100% equity interest in New World Services Limited ("NWS"), which includes the following business enterprises (the "Business Units"):

- 1. The Contracting Sub-division ("ConSD"), which includes 100% equity interest in NWS CON Holdings Ltd and its subsidiaries.
- The E&M Engineering Sub-division ("E&MSD"), which includes 100% equity interest 2. in NWS E&M Holdings Ltd. and its subsidiaries.

## **VALUATION OF THE NWS GROUP**

- 3. The Facility Management Sub-division ("FMSD"), which includes 100% equity interest in NWS FM Ltd and its subsidiaries.
- 4. The Property Management Sub-division ("PMSD"), which includes 100% equity interest in NWS P&M Ltd and its subsidiaries;
- 5. The Security Sub-division ("SecSD"), which includes 100% equity interest in NWS S&G Limited and its subsidiaries.
- 6. The Environmental & Consumer-related Sub-division ("EnvSD"), which includes 100% equity interest in NWS SER Ltd and its subsidiaries.
- 7. The Transport Division ("TranDiv"), which includes 100% equity interest in New World First Holdings Ltd and its subsidiaries.
- 8. The Financial Management and Investment Division ("FMIDiv"), which includes 100% equity interest in NWS Financial Management Services Ltd. and its subsidiaries.

This letter identifies the businesses appraised, describes the basis of valuation and assumptions, explains the valuation methodology utilized, and presents our conclusion of value.

The purpose of this appraisal is to express an independent opinion of the fair market value of the equity interest in the Business Units as at 30 June, 2002. It is our understanding that this appraisal is for asset injection into a listed company.

#### INTRODUCTION

## **Contracting Sub-division**

ConSD provides a comprehensive range of construction and related services such as building construction, civil engineering, decoration and fitting-out works, construction management and building equipment and materials supply.

## **E&M Engineering Sub-division**

E&MSD designs, provides and installs a wide range of building-related E&M engineering works including air-conditioning, heating and ventilation systems, fire services systems, plumbing and drainage systems, and electrical systems.

#### **Facility Management Sub-division**

FMSD operates and manages the Hong Kong Convention and Exhibition Centre, the leading world-class fully-integrated convention and exhibition facility in Hong Kong and provides consultancy and advisory services in relation to design and operation of convention and exhibition facilities and related functions such as the setting up of media and broadcasting centres for major international functions, as well as restaurants and catering services.

## **Property Management Sub-division**

PMSD provides services including building management, car park management and property agency in China.

### **Security Sub-division**

SecSD provides security and guarding services and security alarm system installation and monitoring services.

#### **Environment & Consumer-related Sub-division**

EnvSD provides a diversified range of services, including building and office cleaning services, laundry services, landscaping, plant supply and pollution protection.

## **Transport Division**

TranDiv provides various bus and ferry services.

## **Financial Management and Investment Division**

FMIDiv primarily engaged in the insurance business and investment of listed securities.

## BASIS OF VALUATION AND ASSUMPTIONS

We have appraised the Business Units on the basis of fair market value. Fair market value is defined as the estimated amount at which the business enterprise might be expected to exchange between a willing buyer and a willing seller, neither being under compulsion, each having reasonable knowledge of all relevant facts, and with the buyer and seller contemplating retention of the business at its present location for continuation of current operations unless the break-up of the business or the sale of its assets would yield greater investment returns.

The business enterprise is defined for this appraisal as the combination of all tangible assets (real property, machinery and equipment, and net working capital) and intangible assets of a continuing business. Alternatively, the business enterprise is equivalent to the invested capital of the business, that is, the combination of the value of the shareholders' equity and total debts.

Our investigation included discussions with the management of NWS in relation to the history, operations and prospects of the business and a review of the financial projections (the "Financial Projections") and business plan (the "B-plan") provided to us by the management of NWS, as well as a review of other relevant documents. We have assumed that the data we obtained in the due course of this valuation as well as the information, opinions and representation provided to us by NWS are true and accurate. Before arriving at our opinion of value, we have considered the following principal factors:

- the financial condition of the Business Units:
- the historical operating results and book value of the Business Units;
- the economic outlook in Hong Kong and the People's Republic of China ("PRC") in general and the specific economic and competitive elements affecting the Business Units' operation, their industries and their markets;
- the industries of the Business Units in Hong Kong and the PRC in general;
- the stage of development of the Business Units;

- the Financial Projections of the Business Units; and
- the business risks of the Business Units.

Due to the changing environment in which the Business Units are operating, a number of assumptions have to be established in order to sufficiently support our concluded value of the equity interest. The major assumptions adopted in this appraisal are:

- there will be no major changes in the existing political, legal and economic conditions in Hong Kong and the PRC in which the Business Units will carry on their businesses;
- there will be no major changes in the current taxation law in Hong Kong and the PRC in which the Business Units operate, that the rates of tax payable remain unchanged and that all applicable laws and regulations will be complied with;
- exchange rates and interest rates will not differ materially from those presently prevailing;
- the availability of finance will not be a constraint on the forecast growth of the companies operation in accordance with the Financial Projections of the Business Units:
- the Financial Projections of the Business Units have been prepared on a reasonable basis, reflecting estimates which have been arrived at after due and careful consideration by the management of the Business Units;
- the Financial Projections provided by the Business Units management will materialize;
- the Business Units will retain and have competent management, key personnel, and technical staff to support their ongoing operation; and
- industry trends and market conditions for related industries will not deviate significantly from economic forecasts.

## VALUATION METHODOLOGY

## Market Approach

One methodology employed in the Market Approach if the securities of the appraised company are publicly traded is the Direct Market Capitalisation Method. This method is based on observation of the market prices of the company's outstanding securities as of the appraisal date. The fair market value of the company is then arrived by summing up all these market values. In applying this method, a judgment has to be made on whether the efficient market hypothesis, which states that the market prices reflect all publicly available information regarding the value of securities, holds. Another judgment has to be made on whether the market prices of the publicly traded securities are supported by an adequate trading volume such that an indication of fair market values could be arrived.

### **Income Approach – Discounted Cash Flow Method**

A discounted future returns method is normally used if the economic income from the company's future operations can be reasonably estimated and the company has a different short-term growth rate when compared to its stabilized growth rate.

The fair market value of the equity interest in the Business Units has been developed through the applications of the income approach known as the discounted cash flow method. In this method, the value depends on the present worth of future economic benefits to be derived from ownership of equity and debt. Thus, an indication of value is developed by discounting future free cash flows available for distribution to shareholders and for servicing debts to their present worth at market-derived rates of return appropriate for the risks and hazards of the companies. The fair market value of the equity interest equals to the sum of the present value of future free cash flows less total interest bearing debts.

A major requirement of the discounted cash flow approach is an earning forecast. The financial projections for the companies have been established for use. The basis for the forecasts is the ten-year projections, **from July 2002 to June 2012**, provided by the management of the companies. The fair market value of the Business Units was then calculated by adding the present values of the projected annual free cash flow ("FCF") covering the period projected in the Financial Projections and the terminal FCF value. The present values were derived by discounting the FCF by a discount rate that was appropriate for the risk of investing in the business. The forecast and its many associated assumptions largely rely upon our research findings and the representation of the companies' management.

The free cash flow in each of the projected years is derived by adjusting profit after taxation to the same year's non-cash expenses (including depreciation expenses and amortization expenses), financial charges of total debt (if any), including increments in net working capital and capital expenditures. The net present value of the future free cash flows is then discounted by a rate appropriate for the risks of the investment.

A discount rate is the expected rate of return (or yield) that an investor would have to give up by investing in the subject investment instead of in available alternative investments that are comparable in terms of risk and other investment characteristics. When developing a discount rate to apply to the companies from operation, the discount rate is the weighted average cost of capital (WACC).

The costs of equity of the Business Units are developed using Capital Asset Pricing Model ("CAPM"). CAPM states that an investor requires excess returns to compensate for any risk that is correlated to the risk in the return from the stock market as a whole but requires no excess return for other risks. Risks that are correlated with the return from the stock market are referred to as systematic; other risks are referred to as non-systematic. Under CAPM, the appropriate rate of return is the sum of the risk-free return and the equity risk premium required by investors to compensate for the systematic risk assumed.

## VALUATION OF THE NWS GROUP

We have also taken into consideration company's specific risk and size in deriving the discount rate. Our analysis concluded that discount rates of the respective Business Units are as follows:

Business Units	WACC
Contracting	
ConSD	10%
E&MSD	10%
Property Management and Facility Management	
PMSD	10%
FMSD	9%
SecSD	14%
TranDiv	9%
Others	
EnvSD	9%
FMIDiv	15%
Consolidation adjustment	9.3%

#### CONCLUSION OF VALUE

Based upon the investigation and analysis outlined above and on the appraisal method employed, it is our opinion that as of 30 June, 2002, the fair market value of the equity interest in NWS is reasonably stated at the amount of HONG KONG DOLLAR ELEVEN BILLION AND THREE MILLION (HK\$11,003,000,000). The detailed breakdown of the value is as follows:

	HK\$(million)
ConSD and E&MSD	3,892
FMSD, PMSD and SecSD	3,656
TranDiv	3,980
Others	1,804
Less: Corporate Expenses	(688)
	12,644
Add: Excess Cash	1,051
Less: Debt	(2,692)
100% Equity Interest	11,003

This conclusion of value was based on generally accepted valuation procedures and practices that rely extensively on the use of numerous assumptions and the consideration of many uncertainties, not all of which can be easily quantified or ascertained.

We have not investigated the title to or any liabilities against the property appraised.

## **APPENDIX V**

## VALUATION OF THE NWS GROUP

We hereby certify that we have neither present nor prospective interests in NWS or the value reported.

Respectfully submitted,
For and on behalf of

AMERICAN APPRAISAL HONGKONG LIMITED

James Kwok

Vice President

## APPENDIX VI

The following is a text of a letter summarising the principal conclusions of a valuation of PPC as at 30 June 2002 prepared for the purposes of inclusion in this circular, received from Chesterton Petty Limited, an independent professional valuer.



International Property Consultants

Chesterton Petty Ltd 16th Floor, CITIC Tower 1 Tim Mei Avenue Central Hong Kong

Tel 2840 1177 Fax 2840 0600

18 November, 2002

The Board of Directors New World Development Company Limited 30/F, New World Tower 1 18 Queen's Road Central Hong Kong

The Board of Directors New World Services Limited 17/F, New World Tower 2 18 Queen's Road Central Hong Kong

The Board of Directors New World Infrastructure Limited 9/F, New World Tower 2 18 Queen's Road Central Hong Kong

The Board of Directors Pacific Ports Company Limited 21/F, New World Tower 2 18 Queen's Road Central Hong Kong

Dear Sirs.

In accordance with your instructions, we have undertaken a valuation on behalf of Pacific Ports Company Limited ("PPC") to determine the market value of PPC's attributable equity interests, as at 30 June, 2002, in a portfolio of port and port-related projects (the "Portfolio") mainly comprising the following companies and projects:

- (1) Xiamen Xinyuan Container Terminal Co., Ltd. ("Xinyuan")
- (2) Xiamen New World Xiangyu Warehouse & Processing Zone Limited ("WPZ")

- (3) Xiamen New World Xiang Yu Container Terminals Co., Ltd. ("Xiangyu")
- (4) Suzhou Huisu International Container Freight Wharfs Co., Ltd. ("Huisu")
- (5) CSX Orient (Tianjin) Container Terminals Co., Limited ("CSXOT")
- (6) N.S.A. (Tianjin) Int'l Cargo Distribution Co., Ltd. ("NSATL")
- (7) United Asia Terminals (Yantian) Limited ("UATYL")
- (8) CSX World Terminals Hong Kong Limited ("CSXWT Hong Kong")
- (9) ATL Logistics Centre Hong Kong Limited ("ATL")
- (10) Asia Container Terminals Limited ("ACT")

The purpose of this valuation is to express an independent opinion of the market value of PPC's attributable equity interest in the Portfolio as at 30 June, 2002.

Market value is defined as "the estimated amount for which an asset should exchange on the date of valuation between a willing buyer and a willing seller in an arm's-length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion".

The Portfolio assets mainly comprise the aforesaid ten individual projects in China and Hong Kong. These projects include container terminals, container freight stations and cargo warehousing facilities. Brief descriptions of the Portfolio assets are as follows:

## Xiamen New World Xiangyu Warehouse & Processing Zone Limited ("WPZ")

WPZ is a wholly-owned subsidiary of PPC incorporated in the PRC. WPZ operates as a logistics and distribution centre providing facilities for auxiliary services such as container depot, warehousing, maintenance workshop and logistics facilities. The management is currently planning to develop WPZ into an advanced warehousing and logistics facility.

WPZ currently holds an interest in land, which comprises two parcels of land with a total site area of approximately 89,448 square meters. The land use rights in respect of such land were granted to WPZ and the land use term commences from 3 July, 1994 and is for a period of 70 years for residential use, 50 years for composite and warehousing use and 40 years for commercial use.

## Xiamen Xinyuan Container Terminal Co., Ltd. ("Xinyuan")

Xinyuan is a limited liability company incorporated in the PRC. Xinyuan leases 38,000 square metres of land from WPZ for the provision of cargo consolidation, container storage, container repair and maintenance services. The project commenced operation in 1999.

Pursuant to a sino-foreign equity joint venture contract dated 9 January, 1998 entered into between Wisemec Enterprises Limited, a wholly-owned subsidiary of PPC and Xiamen COSCO International Container Freight Station and Transportation Co., Ltd., Xinyuan was formed. In accordance with the above-mentioned contract, Xinyuan is 70% owned by PPC and the joint venture period is for a term of 20 years commencing from the date of issue of the business license.

## Xiamen New World Xiang Yu Container Terminals Co., Ltd. ("Xiangyu")

Xiangyu is a newly formed sino-foreign joint venture company incorporated in the PRC. It operates berth Nos. 12 to 16 in Xiamen Port and provides container terminal services that range from container handling to CFS operations, storage, warehousing, trucking and other related services.

Pursuant to the merger agreement dated 28 June, 2002 entered into between Xiamen Xiang Yu Quay Co., Ltd. ("CJV 1"), Xiamen Xiangyu Free Trade Zone Huijian Quay Co., Ltd. ("CJV 2"), and Xiamen Xiangyu Free Port Developing Co., Ltd. ("WSOLLC"), CJV 1 will merge with CJV 2 and WSOLLC by way of absorption whereby all assets and liabilities of CJV 2 and WSOLLC will be absorbed by CJV1 and thereafter CJV 2 and WSOLLC will cease to exist. In addition, CJV 1 will be converted from a cooperative joint venture into an equity joint venture when the merger is completed in accordance with the above-mentioned merger agreement, and a new joint venture company ("New JV") will be formally established as a result of such conversion.

The New JV will be owned as to 50% by Xiamen Xiangyu Group Corporation and 50% by New World (Xiamen) Port Investments Limited. The total investment and the registered capital of the New JV will be RMB1,150,000,000 and RMB384,040,000, respectively. The name of the New JV will be changed from Xiamen Xiang Yu Quay Co., Ltd. to Xiamen New World Xiang Yu Container Terminals Co., Ltd.

## Suzhou Huisu International Container Freight Wharfs Co., Ltd. ("Huisu")

Huisu is a limited liability company incorporated in the PRC. Its principal activity is the provision of trucking services, which commenced operation in 1998. It is intended that Huisu will expand into a multi-purpose facility handling containers and cargoes and provide terminal operation services. The designed handling capacity of Huisu is 40,000 twenty-foot equivalent units ("TEUs") per annum and 600,000 tonnes per annum.

Pursuant to a sino-foreign equity joint venture contract dated 18 June, 1995, Huisu was established by Suzhou Port and Commerce Company (now known as 蘇州通港港口有限公司) and Fairyoung (Suzhou) Port Investments Limited (now known as New World (Suzhou) Port Investments Limited), a wholly-owned subsidiary of PPC. The joint venture period is for a term of 30 years commencing from the date of issue of the business licence.

After share transfer, Huisu is now 75% owned by PPC and 25% owned by Suzhou Tonggang Ports Company Ltd.

## CSX Orient (Tianjin) Container Terminals Co., Limited ("CSXOT") (Formerly known as "Sea-Land Orient (Tianjin) Container Terminals Co., Limited")

CSXOT is a limited liability company incorporated in the PRC. CSXOT currently operates four container berths and one coal berth at Dongtuti in Tianjin Xingang, the PRC, providing container stevedoring, storage, repairs and refrigerated container handling services. CSXOT commenced operation in January 1999 and the designed handling capacity is 1,400,000 TEUs per annum.

Pursuant to a sino-foreign equity joint venture contract dated 31 January, 1997, CSXOT was established by Tianjin Port Holdings Co., Ltd. (formerly known as Port of Tianjin Authority) ("Party A") and CSX World Terminals New World (Tianjin) Limited ("Party B"). In accordance with the terms of contract, CSXOT is 49% owned by Party B, of which PPC has a 50% interest. The joint venture period is for a term of 30 years commencing from the date of issue of the business licence on 6 March, 1997.

Pursuant to a board resolution of CSXOT dated 17 December, 1998, the board of directors of CSXOT approved the extension of the commencement date of CSXOT from 1997 to 1999 for a term of 30 years until 31 December, 2029.

## N.S.A. (Tianjin) Int'l Cargo Distribution Co., Ltd. ("NSATL")

NSATL is a limited liability company incorporated in the PRC. The main businesses of NSATL are intended to be the development and operation of a logistics, warehousing, and distribution centre on Land Lot Nos. F-2 and F-3 of Tianjin Port Free Trade Zone. Currently, the businesses of NSATL are not yet in operation. NSATL is a 100% owned subsidiary of PPC.

A state-owned land use rights in respect of the land use rights of Land Lot Nos. F-2 and F-3 of Tianjin Port Free Trade Zone was granted to NSATL pursuant to a Novation Agreement in December 1998. Total site area of these two land lots is approximately 134,650 square meters and the land use rights were granted to NSATL for a term of 50 years commencing from 15 July, 1997.

The proposed development scheme includes the construction of a warehouse with a gross floor area of approximately 20,000 square meters, and a stacking area of approximately 110,000 square meters. Upon completion, the whole project shall be developed as a logistics, warehousing and distribution centre. The property is currently vacant.

#### United Asia Terminals (Yantian) Limited ("UATYL")

UATYL is a limited liability company incorporated in Hong Kong. It is one of the leading providers of container freight station ("CFS"), warehousing and distribution services in southern China. UATYL intends to diversify its services into customized processing and packaging in the future. UATYL started operations in February 1997 and achieved a CFS handling turnover of 779,877 cubic metres in the first year. PPC has an attributable equity interest of 40% in UATYL.

## CSX World Terminals Hong Kong Limited ("CSXWT Hong Kong") (Formerly known as "Sea-Land Orient Terminals Limited")

CSXWT Hong Kong is a limited liability company incorporated in Hong Kong. The company currently operates berth 3, Kwai Chung Container Terminals ("CT3") in Kwai Chung, Hong Kong.

CT3 comprises a single 305-metre berth with an associated container yard, which occupies approximately 41 acres (approximately 16.7 hectares). Stacking capacity of container yard is approximately 10,872 TEUs. The berth is presently operated by 4 shore cranes. The air rights to part of the land have been leased to Asia Terminals Limited for the development of a CFS facility. CSXWT Hong Kong retains the right to use the podium area of this building for container storage purposes.

CT3 is the most efficient container terminal in Hong Kong in terms of throughput per berth and average crane productivity. It also provides container terminal services including loading and unloading containers between vessels and the terminal, cargo consolidation, equipment repair and maintenance. In fiscal year 2001 of PPC, CSXWT Hong Kong achieved throughput of 1,740,000 TEUs per annum, representing an increase of 5% over that of the last corresponding period.

Other than CT3 operation, CSXWT Hong Kong directly owns a 50% equity interest in ATL Logistics Centre Hong Kong Limited. At present, PPC holds an attributable interest of approximately 33.34% in CSXWT Hong Kong.

## ATL Logistics Centre Hong Kong Limited ("ATL") (Formerly known as "Asia Terminals Limited")

Asia Terminals Ltd was renamed ATL Logistics Centre Hong Kong Limited in December 2000. ATL is a limited liability company incorporated in Hong Kong engaging in development, construction and operation of ATL Logistics Centre, a container freight station and cargo distribution centre at berth 3, Kwai Chung Container Terminals, Hong Kong.

Currently CSXWT Hong Kong holds a 50% direct equity interest in ATL and another 39% indirect equity interest in ATL is held through a wholly-owned subsidiary of PPC. Including an approximately 16.67% attributable interest held through CSXWT, PPC owns a total of approximately 55.67% attributable interest in ATL.

ATL comprises a container freight station and cargo distribution centre occupying two blocks of 7 and 13 storeys, completed in 1988 and 1994 respectively. The two blocks together provide a total gross floor area of over 9 million square feet, giving some 5.9 million square feet of usable office, warehousing and loading/unloading space. It is one of the world's largest multi-storey drive-in container freight storage buildings. The terminal is constructed upon a portion of the land occupied by CT3.

Pursuant to two lease agreements dated 30 January, 1985 and 19 September, 1989, ATL holds the airspace above the designated land from CSXWT Hong Kong and received the right to construct the terminal complex on it.

#### Asia Container Terminals Limited ("ACT")

ACT is a limited liability company incorporated in Hong Kong, which has the joint right with Hongkong International Terminals Limited ("HIT") and Modern Terminals Limited ("MTL") to construct, develop, and operate Container Terminal No. 9 ("CT9") in Tsing Yi, Hong Kong granted by Hong Kong Government on 7 December, 1998.

In accordance with the swap agreement dated 7 December, 1998 with MTL, ACT will swap its interest in two berths of CT9 upon its completion in late 2004 for the right to own and operate the two existing berths at Container Terminal No. 8 West ("CT8W") currently operated by MTL. In December 1998, an agreement was reached among the consortium members in ACT in principle on the major commercial issues.

CT9 will have a total of six berths with an estimated berth length of 1,940 metres. ACT has the interest of 2 berths in CT9. The construction has been commenced in early 2000 and the estimated completion date for ACT's two berths at CT9 is scheduled in late 2003.

#### Methodology

In the course of the valuation, we have adopted an income approach methodology known as the price/earnings multiple method to derive the market value of the Portfolio. Pursuant to this methodology, a required rate of return of PPC is derived according to the market information including the risk free rate of return in the market and the expected market return. The required rate of return derived under the said methodology is approximately 10% and a multiplier named as "price/earnings multiple" is then arrived at by inversing the required rate of return after taking into account the expected growth of PPC. The market value of the Portfolio is derived by applying the price/earnings multiple to the profit attributable to shareholders of PPC excluding all non-operating and non-recurring items for the period from 1 July, 2001 to 30 June, 2002.

Apart from adopting the price/earnings multiple method, we have also reviewed the market value of each individual company to justify the valuation by reference to the discounted cash flow approach. However, the price/earnings multiple method is being adopted since the methodology is a widely accepted market approach in the industry to value portfolio investment. Also, bearing in mind of the fact that PPC operates and owns a number of infrastructure projects, we are of the opinion that the price/earnings multiple method can arrive at a more equitable result for each individual project to reflect the market value of PPC.

Based on the financial results of PPC for the year ended 30 June, 2002, the profit attributable to shareholders excluding non-operating and non-recurring items is approximately HK\$353 million. Within the Portfolio, we understand that several companies are not yet in operation or their earnings have not been taken into account in the current year. NSATL and ACT are both not yet in operation and thus the earnings of these companies have not been reflected in the aforesaid profit. Also, some of the companies have just commenced their operation in recent years, including Xinyuan, WPZ, Huisu and CSXOT and their earnings are expected to increase in the forthcoming years. Also, in deriving the price/earnings multiple, we have made reference to various publicly listed companies of similar business nature (port or port-related) in the Asia Pacific region. We have further considered the current portfolio of assets, the capital structure, the liquidity of the interests in the Portfolio and other relevant factors. Bearing in mind of the above, a price earnings multiple of 13.9 is considered reasonable to be adopted.

## APPENDIX VI

In the course of the valuation of the Portfolio, We have taken into consideration all pertinent factors affecting PPC's ability to generate future cash flow. These factors include the following:

- the general economic outlook as well as specific investment environment for the Portfolio;
- the nature and current financial status of each company in the Portfolio;
- past and projected performance of each company in the Portfolio;
- the market rate of return for similar businesses; and
- the financial and business risks with regard to the nature of the business and the general economic environment.

Based on the above, we are of the opinion that the market value of the Portfolio as at 30 June, 2002 is in the order of HK\$4,900 million (HONG KONG DOLLARS FOUR THOUSAND NINE HUNDRED MILLION).

While we have exercised our professional knowledge and cautions in adopting assumptions and other relevant key factors in our valuation, those factors and assumptions are still vulnerable to the change of the business, economic environment, competitive uncertainties or any other abrupt alterations of external factors.

We have reviewed financial information, project documents and other pertinent data relating to the Portfolio provided by PPC. We have no reason to doubt the truth and accuracy of the information provided by PPC. We have also made relevant inquiries and obtained further information as necessary for the purposes of this valuation.

We have not carried out any on-site measurements or structural survey. We are not able to report that the relevant properties of the Portfolio are free from rot, infestation or any other structural defect.

Yours faithfully
For and on behalf of
Chesterton Petty Ltd.
Charles C K Chan
MSc FRICS FHKIS MCIArb RPS (GP)
Executive Director

Note: Charles C K Chan, Chartered Estate Surveyor, MSc, FRICS, FHKIS, MCIArb, RPS (GP) has been a qualified valuer with Chesterton Petty Limited since June 1987 and has about 17 years' experience in valuation of properties in Hong Kong and has extensive experience in valuation of properties in the PRC.

#### 1 RESPONSIBILITY STATEMENT

This Circular includes particulars given in compliance with the Listing Rules for the purpose of giving information with regard to PPC. The PPC Board collectively and individually accepts full responsibility for the accuracy of the information contained in this Circular and confirm, having made all reasonable enquiries, that to the best of their knowledge and belief, there are no other facts the omission of which would make any statement herein misleading.

#### 2 DISCLOSURE OF INTERESTS

(a) As at the Latest Practicable Date, the following directors of PPC held shares in NWD, the ultimate holding company of PPC, as follows:

Name of Director	Number of shares
Mr. Cheung Chin-Cheung, Tommy	43,323
Mr. Tse Po-Shing, Andy	10,000
Mr. Kwong Che-Keung, Gordon	30,000

(b) As at the Latest Practicable Date, the following directors of PPC held shares in NWI, the intermediate holding company of PPC, as follows:

Name of Director	Number of	shares
------------------	-----------	--------

Dr. Cheng Kar-Shun, Henry	1,000,000 (Note)
Mr. Chan Wing-Tak, Douglas	700,000
Mr. Cheung Chin-Cheung, Tommy	100,000
Mr. Tse Po-Shing, Andy	100,000

Note: The shares in NWI are held by his spouse.

- (c) As at the Latest Practicable Date, Mr. Doo Wai-Hoi, William, a director of PPC, held 700,000 shares in NWCL, a subsidiary of NWD, the ultimate holding company of PPC.
- (d) As at the Latest Practicable Date, under the share option scheme adopted by PPC on 11 April 1997, certain directors of PPC held share options to subscribe for PPC Shares with an exercise price of HK\$0.693 per Share as follows:

		Number of share
		options outstanding
Name of Director	Date of grant	(Note)
Mr. Chan Wing-Tak, Douglas	11 May 1999	10,000,000
Mr. Lo Lin-Shing, Simon	11 May 1999	6,000,000
Mr. Cheung Chin-Cheung, Tommy	11 May 1999	3,000,000
Mr. Tse Po-Shing, Andy	11 May 1999	2,000,000

Note: The share options are divided into four tranches exercisable from 5 November 1999, 5 May 2001, 5 May 2002 and 5 May 2003 respectively to 4 November 2004, both dates inclusive.

(e) As at the Latest Practicable Date, under a share option scheme adopted by NWI, certain directors of PPC held share options to subscribe for shares in NWI as follows:

Name of Director	Date of grant	Number of share options outstanding with exercise price per share in NWI of	
		HK\$10.20	HK\$12.00
		(Note 1)	(Note 2)
Dr. Cheng Kar-Shun, Henry	2 December 1998	600,000	2,400,000
Mr. Chan Wing-Tak, Douglas	26 November 1998	320,000	1,280,000
Mr. Doo Wai-Hoi, William	16 December 1998	200,000	800,000
Mr. So Ngok	26 November 1998	200,000	800,000
Mr. Cheung Chin-Cheung,			
Tommy	12 December 1998	78,800	315,200

#### Notes:

- (1) The share options are exercisable from 1 July 1999 to 1 June 2004.
- (2) The share options are divided into three tranches exercisable from 1 July 2000, 1 July 2001 and 1 July 2002 respectively to 1 June 2004.
- (f) As at the Latest Practicable Date, under a share option scheme adopted by NWCL, an indirect subsidiary of NWD (being the ultimate holding company of PPC), certain directors of PPC held share options to subscribe for shares in NWCL at a price of HK\$1.955 as follows:

Name of Director	Date of grant	Period during which share options may be exercisable (Note)	Number of share options outstanding
Dr. Cheng Kar-Shun, Henry	7 February 2001	8 March 2001 to 7 March 2006	5,000,000
Mr. Chan Wing-Tak, Douglas	12 February 2001	13 March 2001 to 12 March 2006	500,000
Mr. Doo Wai-Hoi, William	8 February 2001	9 March 2001 to 8 March 2006	2,800,000
Mr. So Ngok	9 February 2001	10 March 2001 to 9 March 2006	500,000

Note: The share options are exercisable during a period of five years commencing from the expiry of one month after the dates of grant when the offers of the share options were accepted, provided that the maximum number of share options that can be exercised during a year is 20% of the total number of the share options granted together with any unexercised share options carried forward from the previous year(s).

Save as disclosed above, as at the Latest Practicable Date, none of the directors of PPC or chief executive of PPC had any interest in the securities of PPC or any associated corporation (within the meaning of the SDI Ordinance) which would be required to be: (i) notified to PPC and the Stock Exchange pursuant to Section 28 of the SDI Ordinance (including interests which a director would be taken or deemed to have under Section 31 of, or Part I of the schedule to, the SDI Ordinance); (ii) entered in the register kept by PPC pursuant to Section 29 of the SDI Ordinance; or (iii) notified to PPC and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Companies.

#### 3 SUBSTANTIAL SHAREHOLDERS

(a) As at the Latest Practicable Date, so far as is known to any director or chief executive of PPC, the following persons were interested in 10% or more of the share capital of PPC as recorded in the register required to be kept under Section 16 of the SDI Ordinance as follows:

Name	Notes	Number of PPC Shares
CTFEL	(1)	1,544,976,000
NWD		1,544,976,000
Sea Walker Limited ("SWL")	(2)	1,544,976,000
Mombasa Limited ("Mombasa")	(3)	1,544,976,000
NWI	(4)	1,544,976,000
Lotsgain	(5)	1,544,976,000
Seashore Development Limited ("Seashore")	(6)	1,544,976,000

#### Notes:

- (1) CTFEL and its subsidiaries have interests in more than one-third of the issued shares of NWD and is accordingly deemed to have an interest in the shares deemed to be interested by NWD.
- (2) SWL is a wholly-owned subsidiary of NWD and its interests in PPC is deemed to be held by NWD.
- (3) Mombasa is a wholly-owned subsidiary of SWL and its interests in PPC is deemed to be held by SWI
- (4) NWI is a subsidiary of Mombasa and its interests in PPC is deemed to be held by Mombasa.
- (5) Lotsgain is a wholly-owned subsidiary of NWI and its interests in PPC is deemed to be held by NWI.
- (6) Seashore is a wholly-owned subsidiary of Lotsgain and its interests in PPC is deemed to be held by Lotsgain.

Save as disclosed above, no other person was recorded in the register kept pursuant to Section 16 of the SDI Ordinance as having an interest in 10% or more of the issued share capital of PPC as at the Latest Practicable Date.

(b) As at the Latest Practicable Date, so far as is known to any director or chief executive of PPC and save as otherwise disclosed in this Circular, the persons (other than members of the PPC Group) directly or indirectly interested in 10% or more of the voting power at general meetings of the members of the PPC Group (other than PPC) were as follows:

Name	Name of subsidiary	Percentage of shares held
Nanjing Port Authority	Nanjing Huining Wharfs Co., Ltd.	45%
蘇州通港港口有限公司	Suzhou Huisu International Container Freight Wharfs Co., Ltd.	25%
Xiamen Xiangyu Group Corporation	Xiamen Xiangyu Free Trade Zone Huijian Quay Co., Ltd.	40%
Xiamen COSCO International Container Freight Station & Transportation Co., Ltd.	Xiamen Xinyuan Container Terminal Co., Ltd.	30%

Save as disclosed above, so far as is known to any director or chief executive of PPC, no other person had directly or indirectly an interest in 10% or more of the voting power at general meetings of any member of the PPC Group (other than PPC) as at the Latest Practicable Date.

## 4 ADDITIONAL DISCLOSURE OF INTERESTS

- (a) As at the Latest Practicable Date, none of the directors of PPC were materially interested in any contract or arrangement subsisting at the date of this Circular which is significant in relation to the business of the PPC Group.
- (b) As at the Latest Practicable Date, none of the directors of PPC had entered, or proposed to enter, into a service contract with any member of the PPC Group which is not determinable by the relevant member of the PPC Group within one year without payment of compensation, other than statutory compensation.
- (c) As at the Latest Practicable Date, none of the Experts had any shareholding in any member of the PPC Group or any right (whether legally enforceable or not) to subscribe for or to nominate persons to subscribe for securities in any member of the PPC Group.
- (d) As at the Latest Practicable Date, none of the directors of PPC or any of the Experts had any direct or indirect interest in any asset which had been acquired or disposed of by, or leased to, any member of the PPC Group, or was proposed to be acquired or disposed of by, or leased to, any member of the PPC Group, since 30 June 2002, the date to which the latest published audited financial statements of the PPC Group were made up.

Names

#### 5 MATERIAL ADVERSE CHANGE

The PPC Board is not aware of any material adverse change in the financial or trading position of the PPC Group since 30 June 2002, the date to which the latest published audited financial statements of the PPC Group were made up.

## **6 QUALIFICATION OF EXPERTS**

The following are the qualifications of the Experts, being the professional advisers who have given opinions or advice contained in this Circular:

Names	Qualifications
Commerzbank	A licenced bank under the Banking Ordinance (Chapter 155 of the Laws of Hong Kong)
Sallmanns	Independent professional valuer
Chesterton	Independent professional valuer
American Appraisal	Independent professional valuer
PricewaterhouseCoopers	Certified Public Accountants

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## 7 CONSENTS OF EXPERTS

Each of the Experts has given and has not withdrawn their respective written consents to the issue of this Circular with the inclusion of their letters and/or reports and/or references to their respective names, as the case may be, and references to their names in the form and context in which they respectively appear.

### 8 LITIGATION

No member of the PPC Group is engaged in any litigation or claim of material importance and, so far as the PPC Board is aware, no litigation or claim of material importance is pending or threatened against any member of the PPC Group.

## 9 MISCELLANEOUS

- (a) The English text of this Circular will prevail over the Chinese text.
- (b) The secretary of PPC is Wong Wing-Lun, Alan.
- (c) The head office and the principal place of business of PPC is at 21st Floor, New World Tower 2, 18 Queen's Road Central, Hong Kong. The registered office of PPC is at Clarendon House, 2 Church Street, Hamilton HM11, Bermuda. The branch share registrars of PPC in Hong Kong is Standard Registrars Limited at 5th Floor, Wing On Centre, 111 Connaught Road Central, Hong Kong.

#### 10 MATERIAL CONTRACTS

The following contracts (excluding contracts that are entered into in the ordinary course of business) have been entered into by members of the PPC Group within the two years preceding the date of this Circular, and are or may be material:

- (a) the Infrastructure Assets Sale Agreement;
- (b) the Services Assets Sale Agreement; and
- (c) a merger agreement dated 28 June 2002 among: (i) Xiamen Xiang Yu Quay Co., Ltd. (an indirect subsidiary of each of NWI and PPC); (ii) Xiamen Xiangyu Free Trade Zone Huijian Quay Co., Ltd.; and (iii) Xiamen Xiangyu Free Port Developing Co., Ltd. pursuant to which (i) would merge with (ii) and (iii) by way of absorption (i.e. the assets and liabilities of (ii) and (iii) would be absorbed by (i) and thereafter (ii) and (iii) would cease to exist) for an aggregate consideration of RMB624,167,788 (approximately HK\$588,837,536).

#### 11 DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents will be available for inspection at the office of Linklaters at 10th Floor, Alexandra House, 16-20 Chater Road, Hong Kong during normal business hours on any day (except public holidays) up to and including 12 December 2002:

- (a) the Infrastructure Assets Share Sale Agreement;
- (b) the Services Assets Sale Agreement;
- (c) the memorandum of association and bye-laws of PPC;
- (d) the letter from Commerzbank dated 18 November 2002, the text of which is set out on pages 39 to 59 of this Circular;
- (e) the written consents referred to in paragraph 7 of this appendix;
- (f) the accountants' reports from PricewaterhouseCoopers dated 18 November 2002, the text of which are set out in Appendix I to this Circular;
- (g) the letter from Sallmanns dated 18 November 2002, the text of which is set out in Appendix IV to this Circular;
- (h) the letter from American Appraisal dated 18 November 2002, the text of which is set out in Appendix V to this Circular;
- (i) the letter from Chesterton dated 18 November 2002, the text of which is set out in Appendix VI to this Circular;
- (j) the audited financial statements of the PPC Group for the years ended 30 June 2002 and 2001;
- (k) the material contracts referred to under paragraph 10 of this appendix; and
- (l) a copy of the circulars issued by PPC dated 31 October 2001 and 23 July 2002.



(incorporated in Bermuda with limited liability)

**NOTICE IS HEREBY GIVEN** that a special general meeting of Pacific Ports Company Limited ("PPC") will be held at Room 403, Level 4, Hong Kong Convention and Exhibition Centre, 1 Harbour Road, Wanchai, Hong Kong on Thursday, 12 December 2002, at 10:30 am for the purpose of considering and, if thought fit, passing the following resolutions which will be proposed as four separate ordinary resolutions and a special resolution respectively:

#### **ORDINARY RESOLUTION NO. 1**

#### "THAT:

- (i) the Infrastructure Assets Acquisition (as defined in the circular to shareholders of PPC dated 18 November 2002 (the "Circular"), a copy of which has been produced to this meeting and marked "A" and signed by the Chairman of this meeting for the purpose of identification), the Infrastructure Assets Sale Agreement (as defined in the Circular, a copy of which has been produced to this meeting and marked "B" and signed by the Chairman of this meeting for the purpose of identification) and all the other transactions contemplated therein be approved; and
- (ii) any one director of PPC as directed by the board of PPC be authorised to execute all such documents and to do all such acts, matters and things as he may in his discretion consider necessary or desirable on behalf of PPC for the purpose of or in connection with the Infrastructure Assets Acquisition or the implementation or the exercise or enforcement of any of the rights and performance of obligations under the Infrastructure Asset Sale Agreement."

## **ORDINARY RESOLUTION NO. 2**

#### "THAT:

- (i) the Services Assets Acquisition (as defined in the Circular), the Services Assets Sale Agreement (as defined in the Circular, a copy of which has been produced to this meeting and marked "C" and signed by the Chairman of this meeting for the purpose of identification) and all the other transactions contemplated therein be approved; and
- (ii) any one director of PPC as directed by the board of PPC be authorised to execute all such documents and to do all such acts, matters and things as he may in his discretion consider necessary or desirable on behalf of PPC for the purpose of or in connection with the Services Assets Acquisition or the implementation or the exercise or enforcement of any of the rights and performance of obligations under the Services Assets Sale Agreement."

### NOTICE OF THE SPECIAL GENERAL MEETING

#### **ORDINARY RESOLUTION NO. 3**

## "THAT:

- (i) subject to the passing of Ordinary Resolutions Nos. 1 and 2 above, the authorised share capital of PPC be increased from HK\$1,180,000,000 to HK\$2,400,000,000:
  - (a) with effect from the date of this Resolution, by the creation of an additional 12,200,000,000 new ordinary shares of HK\$0.10 each in the share capital of PPC ("PPC Shares"); and
  - (b) immediately after conversion of all the 4% cumulative convertible redeemable preference shares of HK\$0.10 each ("Preference Shares") into PPC Shares, by the cancellation of the 4,000,000,000 then unissued Preference Shares and the creation of an additional 4,000,000,000 new PPC Shares; and
- (ii) any one director of PPC as directed by the board of PPC be authorised to execute all such documents and to do all such acts, matters and things as he may in his discretion consider necessary or desirable on behalf of PPC for the purpose of or in connection with the abovementioned increase in the authorised share capital of PPC."

#### **ORDINARY RESOLUTION NO. 4**

#### "THAT:

- (i) subject to the passing of Ordinary Resolutions Nos. 1, 2 and 3 above, with effect from the Effective Date (as defined in the Circular), PPC's issued and unissued shares of HK\$0.10 each be consolidated ("Share Consolidation"), on the basis of every 10 issued and unissued ordinary shares of par value of HK\$0.10 each be consolidated into 1 ordinary share of par value of HK\$1.00 each ("Consolidated Share");
- (ii) all of the Consolidated Shares resulting from the Share Consolidation be ranked pari passu in all respects with each other and have the rights and privileges and be subject to the restrictions in respect of the shares as defined and contained in PPC's byelaws;
- (iii) any fractional entitlements to the issued Consolidated Shares be aggregated and sold for the benefit of PPC by an agent appointed by the directors of PPC for that purpose in accordance with the terms and conditions set out in the Circular; and
- (iv) any one director of PPC as directed by the board of PPC be authorised to execute all such documents and to do all such acts, matters and things as he may in his discretion consider necessary or desirable on behalf of PPC for the purpose of or in connection with the Share Consolidation."

## NOTICE OF THE SPECIAL GENERAL MEETING

## SPECIAL RESOLUTION NO. 5

## "THAT:

- (i) subject to the passing of Ordinary Resolutions Nos. 1 and 2 above, immediately upon Completion (as defined in the Circular) the name of PPC be changed to "NWS Holdings Limited" and that the Chinese name of PPC be changed, for identification purposes only, to "新創建集團有限公司"; and
- (ii) any one director of PPC as directed by the board of PPC be authorised to execute all such documents and to do all such acts, matters and things as he may in his discretion consider necessary or desirable on behalf of PPC for the purpose of or in connection with the abovementioned change of name of PPC."

By Order of the PPC Board Wong Wing-Lun, Alan Company Secretary

Hong Kong, 18 November 2002

Head office and principal place of business: 21st Floor New World Tower 2 18 Queen's Road Central Hong Kong

Registered office: Clarendon House 2 Church Street Hamilton HM11 Bermuda

#### Notes:

- A member entitled to attend and vote at the meeting convened by this notice is entitled to appoint one or more proxies to attend and vote instead of him. A proxy need not be a member of PPC but must be present in person to represent him.
- In order to be valid, the instrument appointing a proxy and the power of attorney or other authority (if any) under which it is signed, or a copy of such authority notarially certified, must be deposited at PPC's head office, at 21st Floor, New World Tower 2, 18 Queen's Road Central, Hong Kong not less than 48 hours before the time appointed for the holding of the meeting or adjourned meeting, as the case may be. Completion and return of the form of proxy will not preclude shareholders from attending and voting at the meeting if shareholders so desire.